

Latin America

Slow expansion for Nafsa

Page 4

Client-server networks

IBM's new lease of life for the mainframe

Page 14

Lancaster Boes

How trouble in Germany undid a UK manufacturer

Page 8

Slovenia

A success story in former Yugoslavia

Page 28

FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY, APRIL 12, 1994

Page 2

Leading bankers draw up new code on derivatives

A new framework for the disclosure of credit risk in the derivatives markets is to be produced by a group of leading bankers. The framework, which should be finalised within two months, will require banks and securities houses to break down their exposure in the derivatives markets by counterparty and by type of instrument. The growth of derivatives products, such as futures and options, has caused concern that banks may not be fully aware of the risks involved. Page 19

Lancaster Boes: The receiver of the last large UK-owned producer of lift trucks warned that efforts to sell the group as a going concern could be delayed if he cannot get control of the company's important German operations. Page 9; Receiver hopes for amicable German link. Page 9

Algerian prime minister replaced: Algerian president Liamine Zedrou, seeking to resolve a feud with Islamic militants, replaced his hardline prime minister with a moderate. Page 18

Argentina's Peronists win fifth poll Argentina's President Carlos Menem (left) appeared to have secured his ambition to run for a second term in 1995 after the Peronist party won its fifth consecutive electoral victory, in spite of a slip in its support. The Peronists took 38 per cent of the votes in a poll to elect an assembly that will rewrite the country's constitution, which bans presidents from succeeding themselves. Page 4

Uruguay Round signing: The Uruguay Round trade agreement will protect the least developed countries from the "law of the jungle", said Gatt director-general Peter Sutherland ahead of its formal signing this week. Page 18

Ukrainian vote may delay reforms: Ukrainian elections have produced a divided parliament, a result likely to further delay reform of the country's plunging economy and of its fractured politics. Page 2

Japanese coalition meets: Leaders of Japan's divided seven-party coalition plan to meet today in another attempt to resolve the deadlock over a successor to Morihiro Hosokawa as prime minister. Page 6; Japanese factions target LDP. Page 6; Editorial Comment. Page 17

Accor, French travel group, and Fortis, UK hotels group, are vying for control of the Meridien Hotels chain, owned by Air France, the loss-making state-owned airline. Page 19

US to sell fighter jets to Israel: The Clinton administration notified Congress that it plans to sell 25 advanced McDonnell Douglas F-15I fighter jets to Israel for \$2.4 bn, five more jets than announced by Israel in January.

Attack by Greek guerrilla groups: Greece's left-wing guerrilla group November 17 hit US and Dutch insurance firms in Athens in separate attacks with anti-tank rockets, but failed to hit British aircraft carrier Ark Royal.

Congress faces hectic schedule: The US Congress returned to Washington from a two-week recess, with healthcare, crime and welfare reform likely to dominate debate. Page 4

Commerzbank announced an increase of "around a quarter" in 1993 operating profits, and released plans for a DM400m (€55m) capital increase and the issue of up to DM20m of convertible bonds and profit-sharing certificates. Page 17

Saddam releases Romanians: Iraqi leader Saddam Hussein pardoned four Romanians convicted of illegally entering Iraq in 1992 in response to a plea from Romania's president Ion Iliescu.

Hong Kong insider dealing hearing: The Hong Kong government's insider dealing tribunal plans to hold its first hearing at the end of April. The hearing will cover alleged insider dealing in the trading of shares in a local property firm.

Pope cancels Lebanon visit: Pope John Paul II postponed indefinitely his visit to Lebanon in May, his first trip to the Middle East, because of a surge of violence, the Vatican said.

China executes fraudster: Chinese businessman Shen Taifu, 39, was executed for his role in a pyramid-style company that took one billion yuan (\$114m) from small investors.

STOCK MARKET INDICES		STERLING	
FT-SE 100	3,148.4 (+28.6)	New York: DOW	5,811
Yield	3.89	London	1,439
FT-SE Euro Stoxx 100	1,479.37 (+17.99)	Frankfurt	1,437 (1,474)
FT-SE AEX	1,522.25 (+0.8%)	Paris	2,817 (2,826)
Nikkei	79,888.88 (+36.91)	FF	8,822 (8,854)
New York: DOW	5,811 (+18.53)	SF	1,232 (1,239)
Dow Jones Ind. Ave.	3,888.88 (+2.38)	Y	192.27 (192.12)
S&P Composite	448.48 (+2.38)	Z Index	73.7 (74.1)
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3 1/4%	New York: DOW	5,811
3-mo T-bill	3 1/4%	London	1,439
Long Bond	7 1/2%	Frankfurt	1,437 (1,474)
Yield	7.27%	Paris	2,817 (2,826)
LONDON MONEY		FF	8,822 (8,854)
3-mo interbank	5 1/4% (same)	SF	1,232 (1,239)
Libor 3m (6m)	5 1/4% (same)	Y	192.27 (192.12)
NORTH SEA OIL (Average)		Z Index	73.7 (74.1)
Brut 15-day (May)	\$14.70 (14.32)	New York: DOW	5,811
Net 15-day (May)	\$14.70 (14.32)	London	1,439
Gold		Frankfurt	1,437 (1,474)
New York: COMEX	\$379.9 (385.2)	Paris	2,817 (2,826)
London	\$380.75 (385.2)	FF	8,822 (8,854)
		SF	1,232 (1,239)
		Y	192.27 (192.12)
		Z Index	73.7 (74.1)
		New York: DOW	5,811
		London	1,439
		Frankfurt	1,437 (1,474)
		Paris	2,817 (2,826)
		FF	8,822 (8,854)
		SF	1,232 (1,239)
		Y	192.27 (192.12)
		Z Index	73.7 (74.1)

Moscow's foreign minister criticises UN air strikes as Serbs ease shelling of Gorazde

Nato raids strain links with Russia

By Edward Mortimer and Laura Silber in Sarajevo and David White in Madrid

The Serbs continued sporadic firing on the enclave of Gorazde yesterday after a second Nato air strike that brought fresh strains to relations between Russia and the west.

UN officials said the bombardment of Gorazde eased, but not did stop entirely. The attackers' fire continued for at least two hours after the strike, which destroyed a Serbian tank. One shell fell within yards of the local headquarters of the United Nations High Commission for Refugees.

President Bill Clinton called

Zhirinovsky calls for retaliation after bombing of Serbs

Russian nationalist leader Vladimir Zhirinovsky yesterday called on Russia to bomb Nato bases in Italy in response to the air strikes on Bosnia. "They bomb one town, we bomb another town," he said in

Strasbourg, immediately before railing against the West in a speech to the 32-nation Council of Europe, which promotes human rights and democracy. On his way to the meeting, Mr Zhirinovsky, the leader of Russia's Liberal Democratic party, hurled stones and spat at a group of Jewish students protesting against anti-Semitism. Mr Zhirinovsky said he would "break their heads". Report, Page 3

peace talks going again, and I hope we can. However, Mr Andrei Kozyrev, the Russian foreign minister, said in Madrid that it had been a "big mistake" to launch air attacks on the Serbs without consulting Moscow. He called the decision to launch raids a hasty one that had failed to take account of all the consequences. Mr Radovan Karadzic, the Bosnian Serb leader, yesterday refused to meet Mr Charles Redman, the US negotiator, in Sarajevo. The Serbs also blocked traffic in and out of the city and virtually broke off relations with the UN. They said that henceforth

Serbs would deal with the UN only through Mr Vitaly Churkin, the Russian special envoy, who yesterday travelled from Belgrade to Pale, the Bosnian Serb stronghold above Sarajevo, for talks to ease the crisis. In yesterday's action, two US F18s dropped three bombs and destroyed one Bosnian Serb tank, which had fired directly at the town ignoring warning passes by the aircraft and flares. Hinting at possible direct Serbian intervention in the war in Bosnia, a senior Yugoslav army

Continued on Page 18
Bosnian Serbs choose hard option, Page 3
Editorial Comment, Page 17

Oil groups to develop fields in Russian Arctic

By Robert Corzine in London and Karen Fossli in Oslo

Four western companies yesterday announced an ambitious plan to develop oil reserves in the Russian Arctic which they "conservatively" estimate at 2bn barrels. They said the project, one of the largest ever in Russia, could last for 50 years and cost tens of billions of dollars. Texaco, Exxon and Amoco of the US and Norway's Norsk Hydro said they planned to assess and possibly develop as many as 11 proven oil fields in 2,847 square miles of the remote Timan Pechora basin, which lies wholly within the Arctic Circle, some 1,100 miles north-east of Moscow.

Unlike many western projects in Russia and other oil regions of the former Soviet Union, the Timan Pechora plans envisage the construction of a dedicated export terminal. This would prevent the bottlenecks which have beset other projects.

Texaco, which has been studying the area since 1980, said its "conservative" estimates put recoverable reserves in the area covered by the consortium's contract at 2bn barrels. Russian estimates place reserves at 5bn barrels, but much of the area remains unexplored. Mr Peter Bijur, Texaco's senior vice-president, said the project was "an enormous opportunity" and one of the most challenging and attractive hydrocarbon development prospects in the world today.

He would not be drawn on the eventual production rates from the area, but predicted that initial output of 120,000 barrels a day could be achieved by 2000. That is equivalent to production of some of the larger North Sea fields.

Some consultants believe exports from this and a Conoco project being considered in the Timan Pechora basin could reach 400,000-600,000 b/d in the first decade of the next century. The Timan Pechora company, in which Texaco and Exxon each holds 30 per cent and Amoco and Norsk Hydro 20 per cent each, will spend \$100m on a three-year assessment phase. Mr Bijur said the consortium's partners were chosen in part because of their Arctic experience.

The consortium hopes to gain final approval of a production-sharing agreement from the Russian government by this autumn so that more extensive seismic and appraisal activities could begin in the winter. Mr Bijur said the consortium was also seeking the approval of the Russian parliament because of the political controversy in Russia over western oil deals.

Ice packs form a useful buffer, Page 19



Israel to miss troop pull-out deadline

An Israeli paratrooper confronts an elderly Palestinian during yesterday's attempted march to the Ibrahim mosque, scene of the Hebron massacre in February when 29 worshippers were killed by a Jewish settler. About 300 Palestinians took part in the demonstration which came as

Israel said it would not be able to meet tomorrow's deadline for completion of its military withdrawal from the Gaza Strip and West Bank town of Jericho. It blamed the PLO for delaying the peace process and the implementation of Palestinian self-rule. Report, Page 18

Portugal seeks to draw small investor into privatisations

By Peter Wise in Lisbon

Portugal announced measures to promote "popular capitalism" and draw small investors into the country's privatisation programme yesterday.

Mr Eduardo Catroga, finance minister, said the government planned to sell shares in state-owned companies to small savers more cheaply than to companies or institutional investors. The move is aimed at bringing greater liquidity to the Portuguese bourse.

In a related move, designed to enhance the competitiveness of its banking system, Portugal is to cut compulsory cash reserves for commercial banks from 17 per cent to below 3 per cent of selected liabilities.

The move, announced by the central bank, applies to reserves levied on the banks' total deposits and treasury bills, excluding their offshore deposits, and is likely to take effect before the end of this month.

The estimated E2,000bn (\$1.5bn) of banking liquidity that will be released will be absorbed by an issue of special central bank bonds, in the hope of preventing a sharp fall in short-term interest rates. A Lisbon banker said: "The central bank is being careful to ensure that there will be little impact either on liquidity or interest rates, otherwise the changes would blow the whole interest rate system out of the water."

Mr Catroga said that in privatising companies considered strategic to the economy, the state would maintain a majority of the capital or a "golden share", giving it veto rights over company decisions.

Leading privatisations planned for 1994 and 1995 include the sale of minority stakes in Cimpor, a cement producer, Electricidade de Portugal, a power producer and distributor, and Portugal Telecom, a telecommunications operator.

"In the case of Cimpor, telecommunications and EDP it is out of the question the state could lose control", Mr Catroga said.

Portugal's centre-right government has said it plans to sell up to 30 per cent of BPE, the trade bank.

"The state must still retain a strong position in the financial system, but this does not mean that we cannot disperse the capital of one or two companies such as Banco de Fomento, BNU or Fidelidade", Mr Catroga said.

Air France wins staff support for rescue package

by John Riddling in Paris

Air France workers voted overwhelmingly yesterday in favour of a rescue package, securing an important victory for Mr Christian Blanc, the chairman, in his attempt to reform the state-owned carrier.

Air France said a referendum of the company's 40,000 staff produced 81 per cent in favour of the package. More than 80 per cent of employees voted.

Acceptance of the plan will clear the way for an injection of FF20bn (\$3.43bn) state capital over the next three years. The capital increase is necessary to reduce debts of about FF735bn at the airline and to curb losses estimated at FF7.5bn last year. But the plan requires approval from the European Commission and is likely to face resistance from Air France's competitors, including British Airways.

Mr Blanc, who took over as chairman last October, had threatened to resign if he did not receive a "clear and massive" response in favour of his plan to cut 5,000 jobs, freeze wages and increase productivity by 30 per cent. He appealed directly to staff

following the refusal of eight of the airline's 14 unions to sign his recovery plan.

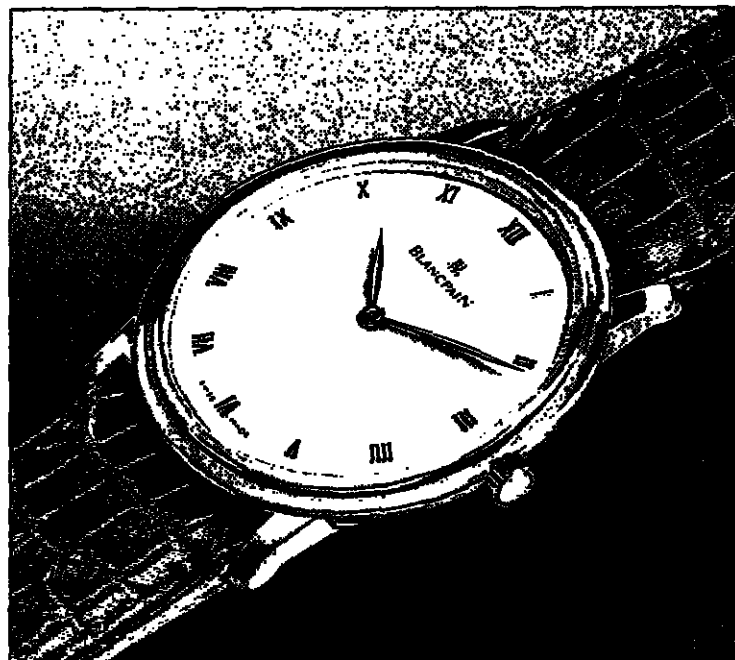
The vote in favour of the restructuring plan will come as a relief to the French government, which was forced into a humiliating climbdown last October when it withdrew a previous restructuring plan. The scrapping of the plan, in the face of a wave of strikes, forced the resignation of Mr Bernard Attali, the previous chairman, and set a precedent for government concessions to opponents of reform.

Mr Bernard Bosson, the transport minister, described the plan as an endorsement of the government's method of consultation. He saw no reason why Brussels should oppose the plan, adding that the proposed state aid represented only half the company's debts. The result represents a blow to unions at the airline which had rejected Mr Blanc's proposals.

"We continue to oppose the plan" said an official at the communist Confédération Générale du Travail, the second largest union at Air France. He said the

Continued on Page 18

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NEWS: EUROPE

Ukrainian vote brings reform no closer

Elections have failed to resolve the crisis, write John Lloyd and Jill Barshay

Ukrainian elections have produced a parliament torn between left-wing pro-Russian forces, a smaller group of nationalist parties and a "swing" of independent candidates - a result forecast to further delay reform of the country's plunging economy and of its fractured politics.

Communists, socialists and their Peasant party allies seem likely to be the strongest party bloc, last night claiming some 110 of the 337 seats where candidates have been announced after a second round of voting. Of the remaining seats in the 460-seat parliament, some have still to be announced while others failed to produce the qualifying number of votes and will require a third round of voting.

The centrist-reformist parties did very poorly, a bad sign for an economy in which reforms have been constantly delayed by lack of agreement in parliament. The Interregional Reform Bloc of Mr Leonid Kravchuk, the former prime minister who tried to make the case for economic transformation, has only four seats so far.

To further deepen the crisis, voters in the Crimean peninsula - where the dominant ethnic Russians are calling for semi-independence from Ukraine - returned a local assembly dominated by pro-Russian and Communist deputies. The "Russia Bloc" took 54

of the 94 declared seats, with Communists taking another 15, both groups advocating much closer ties with Russia.

Mr Leonid Hrach, the Crimean Communist leader, said that "the Ukrainian people have called for the idea of communism", adding that the solution to Ukraine's problems was only possible by integrating its economy with other members of the Commonwealth of Independent States.

Mr Yuri Yekhanourov, the reformist-minded deputy economic minister, said yesterday "the new parliament will be unable to take any real decisions, and there will also be a battle between it and the local authorities. The results mean we will lose a further two years, and the economy will continue its decline".

The result, however, belied the predictions - some would say hopes - of President Leonid Kravchuk that the turnout would generally fail to reach the 50 per cent figure required to make each deputy's election legal. The overall average turnout was around 66 per cent, though the figure was lower in the capital, Kiev, with a number of constituencies reporting turnout in the 40 per cent band.

The only other bright spot was the return to parliament of several reform-minded figures. Besides Mr Kravchuk, prominent deputies in the new par-



Nationalists who laid siege to parliament last autumn were claiming about 80 members and supporters last night

liament include Mr Victor Pentezenko and Mr Volodymyr Lanyov, both former deputy prime ministers and Mr Roman Shepuk, the outgoing economics minister.

At the same time, those elected to parliament cannot, under present law, also serve in the government, reducing the field of ministerial talent in a country where able reformers are few.

The new parliament inherits

a constitutional tangle which appears certain to set it at odds. Mr Kravchuk has said he will refuse to stand in presidential elections scheduled for June 26 unless a law cancelling the appointment of presidential representatives to the regions and giving full authority to the regional authorities, is itself cancelled. At the same time, the basic question of division of powers between the presidency and the parliament

is unclear, while a new constitution is not even in preparation.

The nationalists, whose main force remains the Rukh grouping which draws its principal support from western Ukraine, yesterday claimed around 80 members and supporters in the parliament, though Rukh itself had only 21 members in the preliminary figures released by Interfax news agency last night. Mr Vyacheslav Chor-

novil, Rukh's leader, said yesterday that "economic collapse is giving an opening to extremists".

The numerical "victors" were, on last night's figures, the 167 deputies who claimed no party label - though some are close to the formal parties. The struggle for their allegiance will dominate the politics of the new parliament. Many are enterprise directors and officials likely to tend towards the pro-integration Communists in the hope that closer links with Russia and the other CIS economies boost trade and give them access to lower-priced energy.

The extreme nationalists, who in their furthest right manifestations openly espouse fascist and militaristic postures, gained a foothold in the new parliament. The Ukrainian Nationalist Congress won four seats and the UNA/UNSO bloc three. Mr Chornovil, who backs an uneasy strategy of moderating the nationalist message of his party, dissociated himself from them yesterday, saying they constituted one of the extremes which would neuter the parliament.

The first test will come on Thursday, at a meeting in Moscow of the CIS heads of state at which a new economic union will be discussed and Ukraine will be pressed to define its hitherto ambiguous stand on closer ties.

Two states exchange broadsides in navy row

By Jill Barshay in Kiev and Leyla Bouton in Moscow

Russia and Ukraine yesterday traded accusations over the storming of a Russian-controlled naval base in Odessa. Moscow alleged Ukraine had used armed force and wounded servicemen in response to Ukraine's earlier accusations that Russia had stolen naval equipment at the weekend.

Ukrainian military authorities denied using force in the incident, which took place on Sunday night. They said that the troops had acted to detain three officers who had ordered Russian sailors to defy Ukrainian orders and sail a research ship out of Odessa.

According to the Russian reports, 120 Ukrainian soldiers stormed a Russian naval base in Odessa on Sunday night, opened fire and injured several servicemen and their families. Reports from Moscow also said that a second Russian-controlled base near Odessa was blockaded by 40 Ukrainian soldiers yesterday.

Ukraine's Defence Ministry called the Russian allegations over the use of force "a lie" designed to provoke "an armed conflict between Black Sea fleet servicemen, Odessa port officials, border guards and Ukraine's navy". Ukraine said it had only detained Russian officers who defied Ukrainian orders on Friday night, when the two navies narrowly

avoided an armed clash near Odessa. Ukraine also strenuously denied surrounding the second Russian base. The Russian government protested to Ukraine demanding the officers' immediate release. Prime Minister Viktor Chernomyrdin spoke to Ukraine's President Leonid Kravchuk by telephone, but details of their discussion were not released.

The heated confrontation was the latest and most serious in two years of disputes when the fleet was put under Russian-Ukrainian joint command following the break-up of the Soviet Union. The tensions have arisen over property rights and allegiance between the Ukrainian military and the largely Russian-con-

trolled and financed fleet.

The conflict began on Friday night when a Russian ship, the Chelken, loaded 810m worth of naval equipment at Odessa and sailed away toward its headquarters in Sevastopol, Crimea, despite objections by Ukrainian naval officials.

The Russian ship, part of the 300-vessel Black Sea fleet awkwardly shared between Russia and Ukraine, defied Ukrainian orders to remain in the port of Odessa. After Ukrainian border guards tried to block the ship, Russian sailors took a senior Ukrainian military officer hostage and cut tow ropes in the middle of the night to take to sea, a Ukrainian Defence Ministry spokesman said.

Ukraine is calling the seizure of equipment "an act of piracy" and is condemning the Russian officers for creating "a precedent of a sharp escalation of tensions which might have led to grave consequences". Russia says Ukraine's failure to pay its debts for the equipment, which needed maintenance, justified the move.

On Sunday night, Ukrainian special forces reportedly attacked an Odessa reserve naval yard of the Black Sea fleet and took control of its armoury. During the attack, bystanders were injured by flying glass and some Russian soldiers may have been beaten. Tensions had eased by yesterday afternoon although the rhetoric was stepped up.



Swedes enshrine right to know in their EU deal

By Hugh Carnegie in Stockholm

Amid all the wrangles over voting rights, fishing rights and farm subsidies in the European Union's enlargement negotiations last month, a declaration by Sweden attached to its accession accord with Brussels passed almost unnoticed.

It asserted Sweden's right to continue to exercise a deeply entrenched policy of open government and freedom of information.

Such is the importance attached in Sweden to the principle of open government that Stockholm felt it necessary to include the declaration in its EU accession documents to reassure voters worried that joining the EU might erode citizens' right of access to state-held information.

The most celebrated example is the right all Swedes have to read the official correspondence of the prime minister - without delay.

"Actually, the way it works it is possible sometimes for a reporter to see some non-urgent letters before the minister," says Mr Göran Schäder, a senior official at the justice ministry.

Public officials are explicitly given the right to leak information as part of their rights to freedom of expression. Early this year, most of the details of the 1994-95 budget were published in the national newspapers several days before Mrs Anne Wibble, the finance minister, presented them to parliament.

The country's first freedom of the press legislation was enacted in 1786. The current freedom of the press law which enshrines the principle of open government was passed in 1949 and is part of the written constitution.

All ministries and local authorities are obliged to keep a register of completed documents which citizens can freely peruse and have access to, like a public library.

There are, however, seven areas where the state may withhold information, ranging from state security, through currency policy and individual privacy to the protection of animals and plants, with restrictions up to 20 years.

Swedish officials and politicians of all parties boast that the policy of open government has ensured a virtual lack of public corruption. "It makes everyone aware that they are operating in the public eye," says Mr Schäder. "It encourages efficiency and the fair treatment of every case."

Some Swedes feel access is too open, especially information about private individuals that can be obtained by fellow citizens. Details of individual income taxes are publicly available, for example. There is also a campaign to make the possession of child pornography a crime.

In case European leaders may fret that their confidential musings in EU council meetings might suddenly pop up in publicly-available Swedish briefing papers, Mr Schäder points out that any threat of damage to foreign relations is a case for restricting information under the secrecy law.

"We have conducted foreign relations for centuries without this being a problem. I don't think anyone should feel that you can't tell Sweden something for fear of it suddenly appearing on the front page of the newspapers."

EUROPEAN NEWS DIGEST

US urges Bonn to halt reactor

The US has asked Germany to reconsider plans to build a nuclear research reactor using bomb-grade highly enriched uranium, a step which it says would set back 10 years of efforts to prevent nuclear proliferation. The State Department has voiced its concern to the German government about the FRM-II neutron source reactor, to be built near Munich in Bavaria, for which licensing hearings are expected to begin next month. The US has also warned Germany that it will not supply HEU fuel for the reactor.

For the past 20 years the US has tried to persuade other countries to convert their research reactors, some of which, unlike normal power generation reactors, can only be run effectively on HEU, to switch to lower enrichment uranium. A similar advanced neutron source reactor planned in the US is now expected to use LEU after feasibility studies were carried out by the US government, but German officials said LEU would add considerably to the cost of the FRM-II plant.

Some German reactor operators have suggested Russia could be an alternative supplier of HEU, but German officials said such a radical step was not yet under consideration. But the willingness of European research reactors to co-operate with US non-proliferation goals has been stretched by the US Department of Energy's failure so far to fulfil its undertaking to take their spent fuel for disposal. An emergency solution to the spent fuel issue was expected to be completed by the end of March, but has been put off again until Friday. George Graham, Washington

Brussels optimism on trade

European Commission officials are hopeful that informal discussions can smooth over some of the disputes which have come to the fore during negotiations on the Uruguay Round of global trade reform and EU plans to develop European information highways. The optimism follows talks between European and US business leaders and officials in New York last week. A Brussels spokeswoman said the largest obstacles concerned standardisation, intellectual property rights and data protection, where the lack of harmonisation has led companies on both sides to complain of discrimination. EU officials are due to hold another round of discussions with US officials and possibly Japanese representatives again in the autumn. Gillian Tett, Brussels

Balladur's following fades

The French centre-right government of Mr Edouard Balladur suffered a 10 per cent decline in its popularity and support last month, according to a poll by the Louis Harris market research consultancy. At the end of March the government commanded the approval of just 41 per cent of the French public against 51 per cent a month earlier, according to the poll commissioned by Professor Politique magazine. The proportion of the electorate claiming to be dissatisfied with the government rose by 10 points to 54 per cent over the same period. The fall in support for Mr Balladur's policies follows his abandonment of plans to cut the minimum wage for young workers after violent protests from students and youths. It also reflects concern about the continuing pressures on the French economy. Alice Rawsthorn, Paris

Munich bans Kurdish rally

Munich's mayor yesterday banned a pro-Kurdish demonstration planned for today. The ban follows a rally last month in Germany which ended in battles between police and Kurds and protesters' self-immolation. Mayor Christian Ude said city authorities had "reliable information" that Kurdish militants seeking an independent homeland in Turkey planned to use the rally to stage acts of violence. The charges of violence were denied by Kurdish and German organisers. Reuter, Munich

Polish president's plea to west

Poland yesterday urged the US to play a more active role in central Europe. Speaking during a visit to Warsaw by Mr Strobo Talbott, US deputy Secretary of State, President Lech Walesa complained that the European Union and Nato were not expanding eastwards. "No great structural changes have been made and life cannot stand a vacuum," he said, implying that only Russia stood to gain from the west's cautious stance. Mr Talbott met Polish leaders to discuss the country's membership in the Partnership for Peace security programme. Christopher Bobinski, Warsaw

Gibraltar financial services

Gibraltar's financial services will adhere to UK standards following an agreement between the two governments. Gibraltar's Financial Services Commission, the industry regulator, will be appointed by and accountable to the British government, thereby enabling the UK to meet its EU responsibilities. It will operate independently of both governments.

In an oblique reference to Spain, Mr Kenneth Clarke, the UK chancellor, promised Mr Joe Bossano, Gibraltar's chief minister, to "seek vigorously to ensure that other member states are equally clear" that the Gibraltar commission is a competent authority for EU purposes. Spain has expressed doubts about allowing a separate licensing authority in Gibraltar, which is part of the EU as a European territory for whose external relations the UK is responsible. Joe Garcia, Gibraltar

Ark Royal 'under fire'

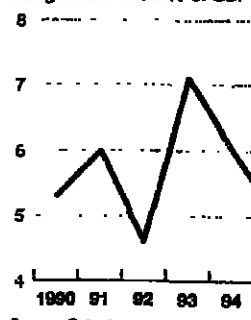
A left-wing Greek terrorist organisation yesterday claimed it had fired a rocket at the British aircraft carrier Ark Royal while it was docked in Piraeus harbour for maintenance work. In a call to a radio station, the group also claimed responsibility for attacks on Sunday night on two foreign insurance companies in Athens. A search of the vessel revealed no evidence to back the terrorist group's claim. However, Greek police later found two 3.5in rockets and two plastic pipes, apparently intended as launchers, in a timber warehouse near where the ship was docked. Kerin Hope, Athens

ECONOMIC WATCH

Portugal's budget deficit plans

Portugal

Budget deficit as a % of GDP



Source: Datamatrix

Portugal's 1993 budget is being drawn up with a planned primary deficit of about 5 per cent of gross domestic product, according to Mr Eduardo Catroga, the finance minister. This would represent a fall from a planned primary deficit of 6 per cent this year and a revised deficit of 7.1 per cent in 1993, he said. "The fundamental guideline of the 1993 budget is a continuation of the objective of budget consolidation," he said. He reiterated the centre-right government's determination to reach the budget deficit target set in its programme of economic convergence with the European Union.

■ Norway's consumer prices rose 0.5 per cent in March after a 0.4 per cent gain in February. The annual rate was 1 per cent. Wholesale prices rose 0.2 per cent in March after an 0.4 per cent rise in February. The annual rate was 0.7 per cent.

■ Russian weekly inflation rose to 2.2 per cent in the week from March 29 to April 5 from 1.8 per cent in the previous week, the government said. In the latest week, prices for consumer services rose 11.9 per cent while food prices rose 1.4 per cent.

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سكنا من الاعلى

Bosnian Serbs choose the hard option

By Edward Mortimer and Laura Silber

By stepping up their attacks on Gorazde in defiance of Nato air strikes, the Bosnian Serbs have chosen a course of confrontation with the most powerful states in the world.

Bosnian Serb forces yesterday sealed off Sarajevo from the outside world in an effort to show that they still controlled the destiny of the Bosnian capital.

Meanwhile, Serb leaders hailed the Nato intervention as yet another example of western betrayal and conspiracies against the Serbs.

If he allows them to stick to this collision course, their protector, President Slobodan Milosevic of Serbia, is in danger of finding himself backed into a corner.

On past performance, it is in just such a situation that he is liable to take the most unpredictable and destructive decisions.



Protesters wave banners in front of the American embassy in Belgrade yesterday after US aircraft bombed Bosnian Serb artillery positions near the Moslem-controlled town of Gorazde.

His calculation may be based on the belief that he can back his own putative sponsor President Boris Yeltsin of Russia into a corner, obliging him to take Serbia's side against the western coalition, which since the end of the cold war has dominated the UN.

In previous crises in former Yugoslavia, such calculations have proved false, leaving Serb leaders disappointed and Mr Yeltsin a target of vitriolic

abuse from Serbian political leaders and media.

This time Mr Milosevic appears convinced that he can get Russia on his side. In a bid to drive a wedge between Russia and the west, Serb leaders yesterday severed all relations with the UN, naming Mr Vitaly Churkin, Russia's special peace envoy, as the only channel of communication.

Even if his gamble fails, Mr Milosevic has the upper hand over his Bosnian Serb proteges, in that he has no particular stake in Gorazde.

Serbs appear to believe that he has fulfilled his pledge to stop the war at Serbia's frontiers.

At the same time, he has succeeded in carving out a Greater Serbia, in fact if not in name, through the creation of two sister republics on Bosnian and Croatian territory.

Whether one of these republics includes the pocket of Gorazde is of little or no consequence to most Serbs in Serbia proper.

They are tired of sanctions, imposed because of Belgrade's role in the violent partition of Bosnia, and indifferent to the map of the new post-war Bosnia. Mr Milosevic knows this and he wants to push for a deal in order to get sanctions lifted.

By contrast, the self-styled "Serb Republic" covering some 70 per cent of Bosnian territory, has been carved out over two years of war.

General Ratko Mladic, Bosnian Serb commander, has repeatedly rejected any proposal to hand back land, for which Serb fighters have fallen. The issue for the Serbs in Gorazde is obviously not whether they would be willing to hand it back, since despite unremitting attacks, it is still under Bosnian government control.

But its continued existence as a Moslem enclave prevents the Serbs from consolidating their control over the whole of eastern Bosnia. Further, Bosnian government attacks from Gorazde have disrupted communications between Serb-held zones in the west and south, where a relatively narrow corridor separates the enclave from Sarajevo.

Bosnian Serb leaders cannot be divided into hawks and doves. They all agree that the war was an inevitable "defence against the Moslem threat". But the air strike has given fresh impetus to those leaders who have always argued that the UN was anti-Serb and may thus make it more difficult for Mr Radovan Karadzic, Bosnian Serb leader, to compromise with western demands for territorial concessions regardless of instructions from Mr Milosevic.

Mrs Biljan Plavsic, a Bosnian Serb leader, yesterday went so far as to proclaim the UN as the new aggressor against the Serb people.

Russia says it should have been consulted over attack on Bosnian Serbs

Rift grows over UN action

By Bruce Clark

At the heart of one of the biggest diplomatic rifts between Russia and the west since the end of the cold war lies the question of how much power Mr Boutros Boutros Ghali, the UN secretary-general, has to act on his own.

Can he order military action without formally consulting the permanent members of the Security Council?

Western governments insist that legal and diplomatic procedures have been followed to the letter during the run-up to Nato's air strikes against the Bosnian Serbs.

The decision to recommend air attacks was taken by the UN commander in Bosnia, General Sir Michael Rose, who says he issued repeated warnings to the Serbs before making a move.

He passed on his proposal to Mr Yasushi Akashi, the Japanese diplomat who has been given wide-ranging authority as the secretary-general's representative in Bosnia.

Mr Akashi, after a telephone conversation with his boss in New York, then made a formal request for support to Nato, which has been mandated by Mr Boutros Ghali to provide air support for the international peacekeeping effort in Bosnia.

President Yeltsin maintains that Russia, as a permanent member of the Security Council, ought to have been consulted.

If Moscow had been asked, it is very hard to imagine that it would have said Yes, even privately, because of the explosive political consequences at home.

Western governments have cited Security Council Resolution 836, which states: "Member states, acting nationally or through regional organisations, may take under the authority of the Security Council and subject to close co-ordination with the Secretary-General and Unprofor (the UN protection force in former Yugoslavia) all necessary measures, including the use of air power, in and around the safe areas of Bosnia-Herzegovina, to support Unprofor in the performance of its mandate..."

The phrase "authority of the Security Council" is open to interpretation. The resolution does not suggest Mr Boutros Ghali requires a fresh, explicit mandate to order air strikes; but Russia can still argue that the secretary-general has a standing obligation to consult with and take into account the views of the Council's permanent members.

Political pressure to relieve Gorazde mounted because of the plight of civilians there, and because the Serbs seemed to be making a mockery of the town's designation by the UN as a "safe area" for Moslems.

But the legal rationale for Gen Rose's request was not



Boutros Boutros Ghali: rejected claim that UN was siding with Moslems

concern for the enclave's 65,000 residents but the UN's right to protect its 11 military observers in and around the town.

That pretext is watertight, diplomats say, because there is little doubt that UN personnel in Gorazde were in physical danger as a result of the bombardment.

No suggestion has been made that the UN officers were targeted by the Serb attackers, but the level of artillery and small arms fire in central Gorazde on Sunday afternoon was so intense that nobody in the area was safe.

Yet there is an awkward discrepancy between the air raids' real political purpose - to end the siege of Gorazde and force the Serbs into a more reasonable stance at the negotiating table - and the legal grounds on which they were made.

As Russia will now argue, the UN's *de facto* role in Bosnia has been changed - from that of peace-broker and aid distributor to peace-enforcer, if not warring party - without any formal decision to make that momentous change.

Part of Russia's grievance lies in the fact that western governments have two separate inputs into Bosnian policy. The US, Britain and France are *makers* of UN policy as permanent members of the Security Council, and executors of that policy as participants of Nato - which has been invited by the secretary-general to play the role of "regional organisation", as referred to in Resolution 836.

For the western governments, there was no danger of Mr Boutros Ghali acting "behind their backs" - because it was their firepower on which he was relying.

In practice there is no other organisation besides Nato with the military clout, and above all the co-ordinated structure, to police the skies of Bosnia. But the role of the Atlantic alliance leaves Russia out in the cold, and acts as a red rag to nationalist bulls such as Mr Vladimir Zhirinovskiy.

Zhirinovskiy fans the flames

By Our Foreign Staff

Of the Russian reactions to the Nato attacks, none was more extreme, nor more predictable, than that of the nationalist leader Mr Vladimir Zhirinovskiy, who yesterday called on Russia to bomb Nato bases in Italy in response to the air strikes on Gorazde.

"They bomb one town, we bomb another town," he said, immediately ahead of a debate on the situation in the former Yugoslavia at the 32-nation Council of Europe, which promotes human rights and democracy.

Mr Zhirinovskiy, the leader of the Liberal Democratic Party of Russia, said he favoured solving the issue of Yugoslavia by peaceful means, but insisted that

Nato had initiated the aggression.

"It's against Russia, it's for more interests of Germany in the Balkans, of Nato in the Balkans, it's against the Orthodox, against the Slav people."

Well known for his vitriolic attacks and statements, Mr Zhirinovskiy reinforced his image as an aggressor with an outburst on a group of protesters on his way to the meeting. Spitting and hurling stones at a group of Jewish students protesting against anti-Semitism, Mr Zhirinovskiy said he would "break their heads".

The man who has threatened to bomb the Kurile Islands and dump nuclear waste on the Baltics suggested to the protesters that he would use his "atomic pistol" on them.

Mr Zhirinovskiy's visit, which has pro-

voked some unease in France, was arranged as part of a wider visit by 18 delegates from different political groups in the Russian parliament.

The Council of Europe was yesterday at pains to point out that Mr Zhirinovskiy was not invited explicitly by them to attend the conference on the former Yugoslavia. "It is not for us to choose who represents Russia - the Russians choose groups from across the political spectrum - that's parliamentary democracy," one official commented.

France has warned Mr Zhirinovskiy he faces expulsion if he makes trouble. To show its displeasure at his presence in the official Russian delegation, Paris has told him he may only stay for the one week of the session and may not leave Strasbourg.

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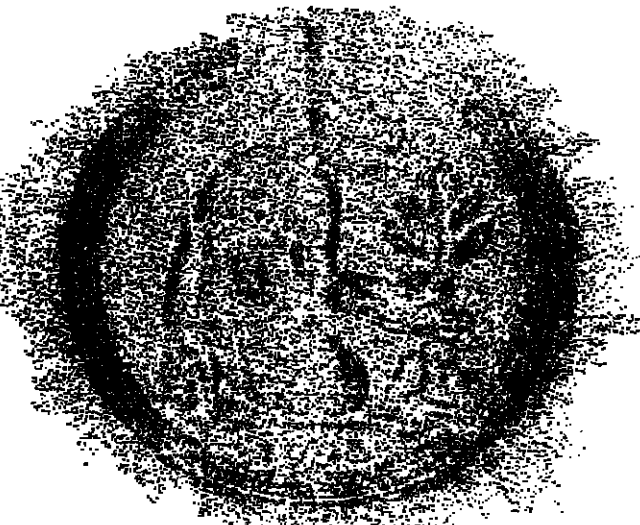
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At DM 1,203 million, DVFA/SG* earnings were on a par with the previous year's level (DM 1,214 million). Due to an increase in the number of shares stemming from the exercise of option rights from the 1983/1993 option bond issue, earnings per share of DM 24.75 compare with the DM 26.20 recorded in 1992.

Earnings in the Electricity and Trading/Transportation/Services Divisions improved on the good results they recorded in 1992.

However, the Chemicals Division again posted a substantial loss, higher than the one reported in the previous financial year.

Earnings in the Oil Division declined again, but remained positive. The Board of Management and the Supervisory Board will propose to the Annual General Meeting that shareholders receive a cash dividend of DM 13.00 per share, a DM 1.00 increase over the previous year.



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VEBA's strategic program is determined by the global orientation of markets, the opening of Eastern Europe, and the ever-increasing

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VEBA

Group Highlights	1993	1992	Change
Sales	DM million 86,349	85,419	+ 1.4%
DVFA/SG* Earnings	DM million 1,203	1,214	- 0.9%
DVFA/SG* Earnings per share	DM 24.75	26.20	- 5.5%
DVFA/SG* Cash Flow (Extended Group)	DM million 7,898	7,588	+ 3.6%
Capital Expenditures (Extended Group)	DM million 6,980	7,336	- 13.3%
No. of Employees (Dec. 31, 1993)	128,349	129,802	- 1.1%

*according to DVFA/SG (German Association for Financial Analysis and Investment Counseling/Schmalenbach-Gesellschaft)

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Crime laws head hectic US Congress schedule

By George Graham
in Washington

The US Congress faces a hectic legislative schedule after returning to Washington yesterday from a two-week recess, with healthcare, crime, welfare reform and campaign finances likely to dominate debate in the coming weeks.

Crime legislation, of which one version has already passed the Senate, will be the immediate priority, with debate scheduled in the House of Representatives later this week.

But House leaders have not yet reached agreement on the exact contents of their version of the bill, which will roll together measures including proposals for mandatory life

sentences for a third violent offence. Gun control and death penalty components of the bill are likely to be controversial.

Congressional leaders say the healthcare reform bill will be more difficult to craft, but claim legislation can be passed by both the House and the Senate before July, opening the way for a climactic conference between the two chambers to reconcile their two versions, at which the real shape of the reform will finally be determined.

Senator George Mitchell, the Democratic leader, yesterday met Senator Robert Dole, his Republican opposite number, to try to agree on how to arrange a busy programme for the Senate, with a possible

clash looming over Mr Dole's insistence on congressional hearings into President Bill Clinton's financial involvement in the Whitewater affair.

Mr Dole has threatened to delay action on other legislation if he does not get his way on Whitewater hearings, but Mr Mitchell, who had to handle another threatened Republican filibuster yesterday over legislation to designate 3.75m acres of Californian desert as wilderness, warned the Republicans against such delaying tactics.

Senator Dole is a good friend and a very smart man, but I would not want to be him going to the American people and saying: 'We think Whitewater is more important than passing a crime bill. We think

Whitewater is more important than passing a healthcare bill.' Mr Mitchell said in a television interview on Sunday.

Mr Mitchell's own future could influence the Senate's work this summer. The Democratic leader has already said he will not run for re-election in November, but if Mr Clinton were to select him to fill the vacant seat on the Supreme Court he might leave the leadership even sooner.

So far only Senator Thomas Daschle of South Dakota has declared himself a candidate for the leadership, while Senator John Breaux of Louisiana, who had been considered a leading contender, yesterday said he would not seek the job.

Mexican murder inquiry set back

By Damian Fraser
in Guadalajara

The investigation into last month's assassination of Mr Luis Donaldo Colosio, presidential candidate of Mexico's ruling Institutional Revolutionary Party, has received a setback after a judge freed an official accused of helping plot the murder.

The judge on Sunday released Mr Rodolfo Rivasplacio, a PRI official who hired the security guards accused of aiding the assassin, on the grounds of insufficient evidence. Mr Rivasplacio had been charged with indirect involvement in the murder.

His arrest had led to speculation that an organised faction in the PRI was behind the murder of Mr Colosio, and his release seems to put back hopes that the government prosecutor will discover who, if anyone, ordered the assassination.

The judge ruled that there was sufficient evidence to bring to trial Mr Mario Aburto, the confessed assassin, along with three security guards at the campaign rally in Tijuana where Mr Colosio was killed - Mr Vicente Mayoral and his son Rodolfo, and Mr Tranquilino Sanchez.

The three security guards were held on the basis of a video and photographs that appear to show them helping Mr Aburto gain access to Mr Colosio. However, Mr Aburto has said he acted alone.

Mr Rivasplacio, an official in a Tijuana branch of the PRI and a former policeman, was not implicated by the video evidence, making it hard for the government to sustain its case against him.

The government prosecutor has not released any evidence beyond the video and photographs. While suggestive, the photographic evidence appears to be insufficient to prove the guilt of the accused guards.

New leader for Haiti promised

A group of pro-military senators vowed yesterday to install a new president of Haiti to replace Mr Jean-Bertrand Aristide later this week. Reuter reports from Port-au-Prince.

The eight senators, who were elected after the military ousted Mr Aristide in a coup in September 1991, passed a resolution in the Haitian Senate on Sunday declaring that the presidency was vacant.

IADB capital to be boosted by two-thirds

By Stephen Fidler, Latin America Editor, in Guadalajara

An agreement to expand the capital of the Inter-American Development Bank by two-thirds was forged early yesterday by shareholder governments. The change enlarges the stakes of Japan and Europe in the institution.

The accord will take the capital of the bank from \$61bn to \$101bn (\$86bn), making it the largest of the regional development banks. The stake of Japan will rise from 1.1 to 5 per cent and that of four of the five main European shareholders will double. Germany, Spain, France and Italy will increase their share of the bank to just under 2 per cent, but Britain's will remain unchanged at under 1 per cent.

The agreement, which accomplishes a long-held Japanese ambition to increase its influence in a region where it has financially supported US initiatives, will be achieved by reducing the share held by the US, Canada and Latin American members in the bank. The US stake drops to a fraction above 30 per cent from 34.67 per cent, while that held by

Latin American and Caribbean countries falls to 50 per cent from 53.88 per cent. Two extra board seats were created, for Japan and Chile, bringing the board size to 14.

The move was broadly welcomed. Mr Lloyd Bentsen, US Treasury secretary, said in Washington: 'The agreement represents tremendous progress, reflecting the vitality of both the bank and the region.'

Mr Hans-Peter Reppik, Germany's vice-minister for economic co-operation and development, who chaired the talks, said he was 'very satisfied by the result, particularly because it gives the non-regional countries finally their proper role in the most important development institution for Latin America and the Caribbean'.

The accord, which allows the bank to lend indefinitely at the current rate of \$5bn a year or somewhat more, will also set in train big changes for the bank's operations.

In a move designed to meet concerns that newly privatised companies will be unable to raise finance, the bank will be expected to make up to 5 per cent of its loans to the private sector. Convention previously

dictated the bank make all its loans under government guarantee.

Loans to the private sector will be expected to encourage further lending by private financial institutions. In no case will the bank's lending exceed 75 per cent of a project's costs. Interest rates will be decided on a case-by-case basis depending on the perceived risk of the project, and could theoretically be higher or lower than the lending rate to governments, currently 7.26 per cent.

Asked about concerns that lending without government guarantee could hurt the bank's top credit rating, Mr Reppik said the bank's management had shown itself capable of handling the risks. 'I don't see any particular risk, but rather new possibilities,' he said.

The bank will also expand lending to fight poverty. Some 40 per cent of the value of loans and 50 per cent of the number of loan operations will be directed towards social sectors.

Some 35 per cent of total lending will be directed to the region's smaller countries.

Ruling party's vote share slips as centre-left alliance sweeps capital

Poll boosts Menem's ambition



President Carlos Menem: his ambition to win a second term next year dominated the campaign

By John Barham
in Buenos Aires

Argentina's governing Peronist party won its fifth consecutive electoral victory on Sunday, but saw its share of the vote slip from the 40 per cent it won in 1991 and 1993 mid-term congressional elections.

The Peronists took 38 per cent of the votes in a poll to elect an assembly that will rewrite the country's constitution.

President Carlos Menem's ambition to be re-elected to a second term in 1995 dominated the campaign. The current constitution bans presidents from succeeding themselves and can only be amended by the specially-elected assembly.

Former president Raúl Alfonsín's Radical party was the great loser, taking only 20 per cent of the votes in its worst result since the return of democracy in 1983. In last year's elections it polled 30 per cent.

The great winner was the upstart Frente Grande centre-left alliance that swept the federal district of Buenos Aires with 38 per cent of the votes,

against 25 per cent for the Peronists, by campaigning on an anti-corruption and anti-government platform.

Mr Manuel Mora y Araujo, a leading pollster, said: 'The government did pretty well considering it has been in power almost five years. The result shows that economic stability is not affected. But [the government] is showing signs of fatigue.'

Nonetheless, Mr Menem is assured of enough votes in the 305-seat assembly to lift the re-election ban, because the Radicals pledged support for a constitutional reform package negotiated by Mr Menem and Mr Alfonsín last year.

Voters punished both mainstream parties, which have dominated the scene for 50 years. The Radicals lost by failing to appear as a credible opposition force. A reputation for corruption, infighting and local political disputes damaged the Peronists.

A record one-third of voters stayed away from the polls or spoiled their ballots, showing only modest support for constitutional reform and Mr Menem's re-election.

Private Sector Partnership

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Portsmouth City Council is looking to forge a bold new partnership with the private sector.

It is inviting private companies to invest in its business group which boasts a near £20 million turnover and more than 650 permanent staff.

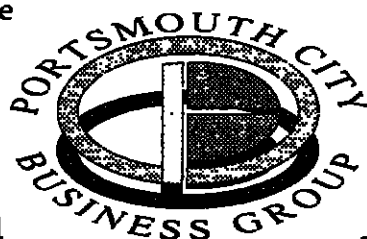
This is a major opportunity for the private sector to pursue business interests in the public sector from a prime strategic location on the south coast.

Portsmouth City Business Group (PCBG), developed by the council over the past five years, has a unique blend of private and public sector experience.

Given the council's current management expertise and the skills of its workforce in the delivery of public services, the council is not restricting expressions of interest to companies currently operating in the public sector.

Interested parties should not be inhibited from bringing forward any proposals for investment in all or parts of the group.

Private sector companies are invited to consider possible mechanisms for achieving the successful transfer of PCBG management and staff to the private sector, including the possible establishment of a separate contracting business company in order to build on its investment and success to date.



The group currently comprises various services, such as:

- Maintenance of highways, buildings, parks and vehicles.
- Refuse collection and other cleansing activities.
- Leisure entertainments management, including the prestigious Guildhall, Pyramids and Mountbatten centres.
- Other services such as training provision and central services including printing and reprographics.

The City Council wishes to safeguard:

- The interests of its taxpayers and employees.
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Companies interested or wanting more details should contact Dr Christopher Emin, Senior Manager, Coopers & Lybrand, 1 Embankment Place, London WC2N 6NN. Telephone: 071 213 2885. Fax: 071 213 2451.

There will be a requirement to complete a questionnaire which must be returned by May 3, 1994.

Portsmouth City Council

Finance minister flies to London to state his case

Canada vows to crush deficit

By Peter Norman,
Economics Editor

Mr Paul Martin, Canada's finance minister, feels badly misunderstood.

In recent weeks, interest rates have soared and the Canadian dollar has been under pressure on the foreign exchange markets. Last Friday Moody's Investors Services announced that it might downgrade Canada's foreign currency debt from its Aaa rating.

Yet Mr Martin, appointed finance minister in November after the Liberal party's landslide election victory, insisted yesterday that Canada's new government had mounted the most determined assault on the country's budget deficit in two decades. He was in London to impress this message on financial markets.

Mr Martin underlined that the Canadian government's policy was 'to keep its eye on two balls - deficit reduction and job creation'. He told the Financial Times: 'Everything should be geared to that.'

But he made clear that fiscal rectitude came first in his list of priorities. Canada last week announced its best employment figures for two years with a sharp fall in unemployment to 10.6 per cent in March from 11.1 per cent in February. Mr Martin was in no mood to make optimistic predictions or hail the drop in the jobless rate as a sign that Canada's export and investment-led economic recovery was becoming more broadly based.

'We were elected to create jobs, and we recognise that we can't create jobs unless we mount a fundamental assault on the deficit problem,' he said.

It was not properly understood abroad that the 3 per cent deficit to GDP target was anchored in legislation that would be passed in this year's



Paul Martin: 'We will take whatever action is required to hit our targets'

of gross domestic product or about C\$25bn (£12.3bn) in 1996-97. The budget, which envisages a reduction in the deficit to C\$9.7bn in 1994-95 from C\$45.7bn last year, 'is the most significant budget in the last 20 years in terms of cuts'.

The financial markets had failed to recognise that it involved 'a deep restructuring of the way government operates', including radical reductions in unemployment insurance and defence expenditure. The markets were wrong to fear that deficit reduction might be put off course by higher interest rates following the rise in US rates since February.

The government had planned for the unexpected, Mr Martin said. 'We will take whatever action is required to hit our targets.'

It was not properly understood abroad that the 3 per cent deficit to GDP target was anchored in legislation that would be passed in this year's

budget bill and that budgets in later years would seek to cut the deficit even more.

Meanwhile, Canada has an inflation rate that is well below the average of the main industrial countries, productivity increases 'are going gangbusters' and growth, at an annual

rate of 3.8 per cent in the final quarter of last year, is high by international standards and above the government's expectations of a 3 per cent annual rise. Higher than expected growth added further credibility to the government's budget targets, he said.

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NEWS: INTERNATIONAL

Fertile soil for economic reforms in Morocco

Prospects are brighter for people living from the land, though the political climate remains grey, writes Francis Ghilès

Since last autumn, the heavens have been kind to King Hassan. Never has so much rain poured from the Moroccan skies in a quarter of a century.

This should ensure bumper crops and would be good for the half of Morocco that draws a living from the land.

Two consecutive years of drought have taken their toll. Gross domestic product contracted by 2.9 per cent in 1992, after farming output fell by 29 per cent, and was static last year.

Recession in Europe, Morocco's biggest trading partner, along with a fall in the price of phosphates, one of the country's main exports, have also contributed to lower growth.

But other sectors have recently been growing by about 3 per cent a year and most estimates agree that GDP growth could reach 7 per cent in 1994.

As government ministers from all over the world assemble in Morocco this week for the signing of the Uruguay Round global trade liberalisation accords, the country has much to be proud of.

After 10 years of liberalisation moves, the dirham has been made convertible for current account transactions and prices are essentially free of control, the banking sector is slowly being recapitalised and privatisation is under way.

Meanwhile, the strict fiscal austerity Morocco has followed since 1984 has brought the budget deficit down from 12 per cent to 2 per cent of GDP.

Key changes are being enacted this year in the banking sector and the privatisation programme launched last year speeded up.

The political climate, however, in keeping with the heavens, remains grey and may not encourage the broad support the Moroccan government needs to see through the reforms.

Last November the pro-labour Union of Socialist and Popular Forces (USFP) and the nationalist Istiqlal (Independence) opposition parties alleged that the second round of the general elections had been manipulated by the powerful minister of the interior, Mr Driss Bassi.

They declined the king's offer to join in a coalition government with other pro-government parties.

King Hassan professed to be "bitterly disappointed" but said he would continue to seek a dialogue with the opposition.

Ministers in the government of technocrats headed since last November by the veteran conservative prime minister, Mr Mohamed Karim Lamrani, who has long been one of King Hassan's trusted advisers, are finding the new intake of deputies far more combative and questioning of government decisions than before.

Parliament thus provides a truer reflection of society at large - mindful of the advantages of a strong monarchy but keen to speak its mind more freely and win a real say in decision-making.

Mr Mohammed Sagou, finance minister, had an unusually rough ride when he presented the budget earlier this year.

All parties are mindful of the violence racking neighbouring Algeria but so far the king's religious authority has been enough to avert serious Islamist opposition.

Moroccan leaders know they



Moroccan troops patrolled in Marrakesh yesterday prior to the Uruguay Round ceremony

must speed up the pace of economic reform and industrialisation if their country is to take full advantage of the trade and aid partnership it is negotiating with the European Union and satisfy the needs of most of the hundreds of thousands of new entrants to the labour market every year.

The population has risen faster

than average real GDP growth since 1989.

The World Bank notes that Morocco, along with Tunisia, has been caught between competitors who had been more successful in broadening their industrial base and exports, and others who enjoyed cheaper labour costs, notably in textiles.

Reforms are being introduced into the banking sector.

Mr Mohamed Seqgat, governor of the central bank, is phasing in over this year a set of stricter prudential lending rules.

Bankers in Casablanca say these rules are forcing them to limit their exposure to any one group of companies to 7 per

cent of their capital and will force a reorganisation of their loan portfolios.

They will have to make higher provisions for loans they extend to companies whose financial position is not considered sound.

The authorities are also gearing up for the launch of a market in government securities and private bills.

The IMF and the World Bank are pressing the Moroccan authorities to lift the monopoly which the central bank has so far enjoyed in the sale and purchase of foreign currencies.

The development of a free foreign exchange market would give Moroccan companies access to international capital markets.

Mr Jaloul Ayed, general manager of Citibank in Casablanca, points out that "more and more Moroccan companies boast high technology, modern management and marketing but are handicapped by the absence of a modern financial system such as enjoyed by their peers in Europe and Asia."

The privatisation programme launched last year is meanwhile being speeded up.

Receipts from the sale of state holdings in Moroccan companies is expected to increase 40 per cent to reach \$350m this year.

By late spring, the state will have completed its disengagement from oil and gas distribution companies nationalised in the 1970s - most have reverted to their foreign owners.

Power generation is being opened up to the private sector for the first time as international companies submit bids for a new thermal power station.

The government then plans

to start privatising four financial institutions.

They include Banque Marocaine du Commerce Extérieur, in which the state has a 70 per cent stake and which holds a quarter of all domestic deposits.

The others are Banque Nationale du Développement Économique; Crédit Immobilier et Hôtelier, which finances hotels and housing; and Banque Populaire du Maroc, a co-operative bank which holds a third of all deposits and which is expected to be sold to its regional bank shareholders.

The new minister of privatisation, Mr Abderrahmane Saadi, a former partner of Price Waterhouse and chairman of L'Economiste, Casablanca's most lively economic weekly, says the government decided to retain only a 5 per cent "golden share" in each of the four institutions.

Two broad challenges face Moroccan leaders as they enter this crucial stage of reform.

The first is to redress the huge imbalance which exists in the standards of education, health and income between different social groups in the cities and between the towns and the countryside.

The second is to tackle constraints younger Moroccans seeking to set up companies face - the high cost of industrial land, many entrepreneurs describe as the "piranha-like behaviour" of customs and tax officials, and an unreliable judicial system, notably in the field of business.

Such moves are vital if Morocco is to avoid, in the longer run, the resentment and revolt which elsewhere in the Arab world have proved fertile ground for supporters of radical Islam.

McDonald's finds some burghers are riskier than others

By Richard Lapper

The Netherlands is one of the most dangerous places in the world, outside the US, to eat a Big Mac, according to a survey.

McDonald's commissioned Tillinghast, the actuaries and consultants, to collect data on their outlets and found that some 50 McDonald's restaurants in Amsterdam and other Dutch towns and cities were nearly twice as likely to suffer property damage and loss of profits through fire, flood, wind damage, vandalism and theft than fast food outlets located in eight other Asian and European countries.

The survey, which Tillinghast has called "The Big Mac Cost of Risk" was carried out in 1992 to help McDonald's set up its own Dublin-based "captivity" insurance company, especially dedicated to insure the company's own risks.

"There does not appear to be any single explanation," said Mr Mark Scully, one of two Tillinghast consultants who worked on the project.

Heavy storm and flooding which affected the Netherlands during 1990 and 1991 may be part of the reason, he suggested, although there are some indications that vandalism is becoming a bigger problem.

The survey found that McDonald's restaurants located in France have a record only marginally better than those in the Netherlands and have lost more money from theft. The rate of theft and accident losses in Germany and the UK also rose sharply during 1990 and 1991.

It also discovered that McDonald's liability claims - which mainly result from legal action by disgruntled customers - were three-and-a-half times higher in Ireland than in the UK and almost eight-times higher than in any other location.

Mr Scully said the Irish figures were "startling. It seems that the legal system is more adversarial, much more like the United States."

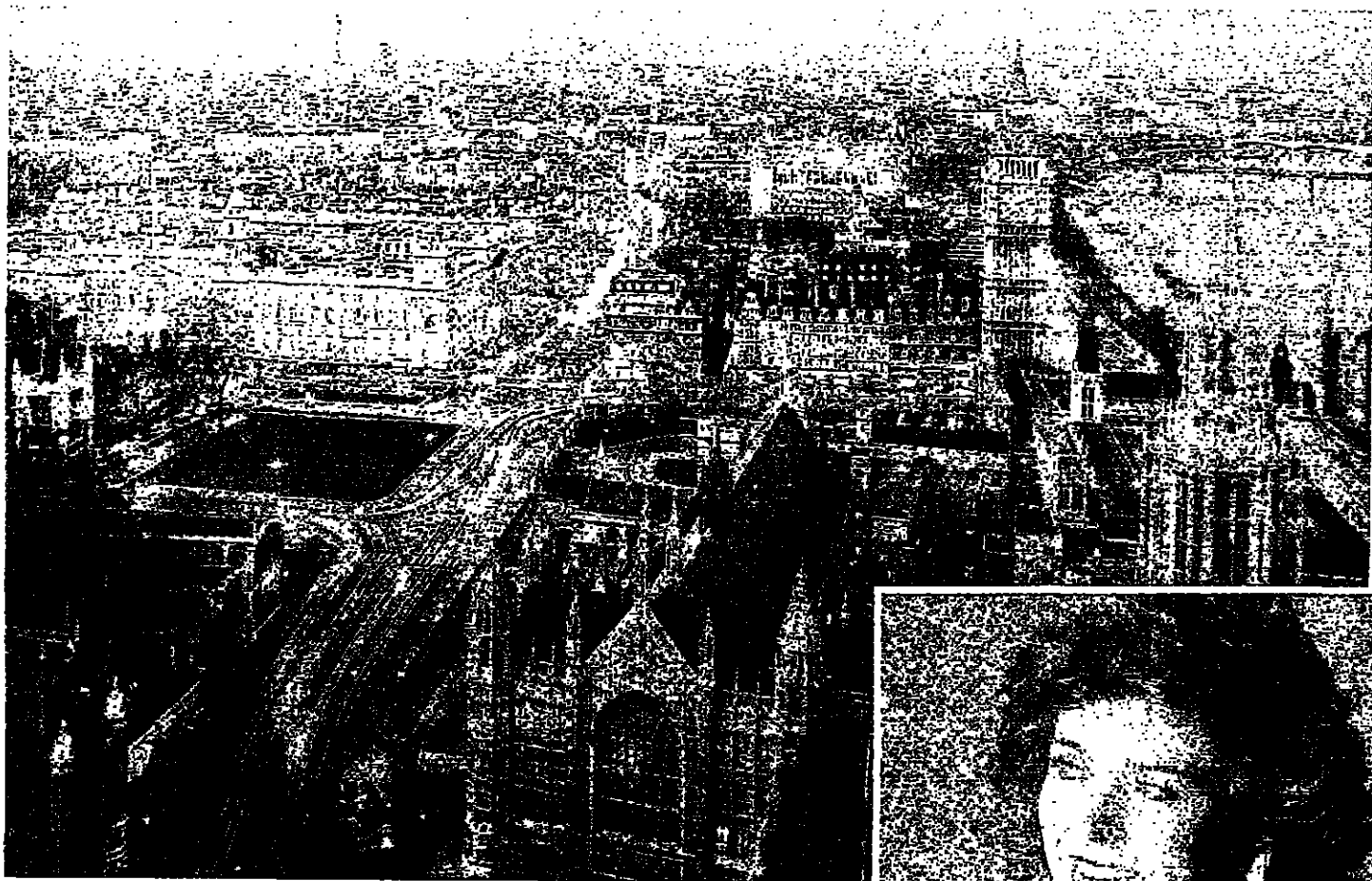
The survey also found that crime and accident trends are rising sharply in the UK, Germany and Hong Kong and that liability costs are increasing apace in the UK, France, the Netherlands and Hong Kong.

Taiwan has the worst record of the east Asian countries included in the survey. The cost of claims for property damage, business interruption, crime, and liability are significantly higher than in either Hong Kong or Singapore.

The safest McDonald's in the countries covered in the survey are in Switzerland and Singapore.

The company excluded some countries from the comparison on the grounds that they have insufficient restaurants to make a comparison credible.

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Belgium steps up Kigali rescue

By Gillian Tett in Brussels

Belgian paratroopers were yesterday beginning a high-risk operation to rescue the remaining foreign nationals scattered across the Rwandan capital, Kigali, the scene of bloody inter-tribal massacres.

But with the Rwandan rebels reported to be marching on the capital, prompting fears of further clashes, the Belgian defence ministry said of foreigners trapped in outlying areas: "We do not envisage for the moment pushing our action further than Kigali - it is not possible given the difficulties we are experiencing in Kigali itself."

The first group of Belgians to leave Rwanda yesterday were returned to Brussels, with several hundred more expected to be evacuated from the centre of Kigali later today. Several hundred French and US nationals also left Rwanda yesterday.

There are currently 400 Belgian paratroopers in Kigali.

Rwanda, a former colony of Belgium, was previously estimated to have some 1,500 Belgian residents, the largest group of any foreign nationals.

Six Belgian civilians have been killed in the fighting, in addition to the 10 Belgian soldiers serving with the United Nations forces massacred on Thursday, the Belgian government confirmed.

Three of these were killed in the northern town of Gisenyi at the beginning of the fighting, with the remainder killed more recently in Kigali, said Mr Willy Claes, Belgium's foreign minister.

The killings have provoked outrage in Belgium, fuelling fears that the violence may have taken a particularly anti-Belgian twist, particularly among the majority Hutu tribe, which has accused the Belgians of supporting the rebels.

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For further details please contact the Joint Administrative Receivers, Allan Griffiths and Scott Barnes, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.
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For further information please contact Sandy Brown or Sal Algeri at Touche Ross & Co., Cedric House, 8-9 East Harding Street, London EC4A 3AS. Tel: 071 936 3000. Fax: 071 480 6881.

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For further information please contact David Stokes, Joint Administrative Receiver at Coopers & Lybrand, 1 East Parade, Sheffield S1 2ET. Telephone: (0742) 729141. Fax: (0742) 598202.

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For further information contact John Powell or Linda Forish at Coopers & Lybrand, Hadrian House, Highgate Place, Newcastle upon Tyne NE1 8BP. Telephone: (091) 281 2121. Fax: (091) 230 5883.

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For further details, please contact Leonard G Musasa, Receiver and Manager, Coopers & Lybrand, P O Box 45, Sukari House, Ohio Street, Dar es Salaam, Tanzania. Telephone: (255) 51 324014. Fax: (255) 51 29034. Telex: 411160.

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BUSINESS AND THE LAW

Dan Air sale evades merger rule's scope



EUROPEAN COURT

The European Court of First Instance has rejected Air France's appeal against the European Commission's finding that British Airways' acquisition of Dan Air was outside the scope of the European Merger Regulation.

The CFI said a public announcement by the Commission that an unnotified merger did not satisfy the turnover thresholds of the merger regulation was a decision reviewable by the Court. But it approved the Commission's calculation of the turnover of Dan Air for the purposes of deciding whether the merger had a Community dimension.

On October 23 1992, BA and Davis and Newman, owners of Dan Air, agreed BA would purchase Dan Air's scheduled services. Davis and Newman agreed to sell or discontinue Dan Air's charter business as a condition of the deal. Before completion on November 8, the charter service was discontinued.

On October 30 1992, the European competition commissioner's press spokesman made a public announcement, reported by Agency Europe, that the merger was not of Community dimension as one of the quantitative thresholds fixed by the merger regulation was not reached.

In calculating turnover, the Commission had used only the turnover in the last available accounts relating to the scheduled services business bought by BA, excluding the turnover of the charter business.

On November 2, the UK's trade and industry secretary decided not to refer the deal to the Monopolies and Mergers Commission.

Air France wrote to the European Commission disputing the turnover calculation and the conclusion that the merger regulation did not apply. The competition commissioner confirmed the Commission's position.

Shortly afterwards, Belgium asked the Commission to investigate the impact of the merger on the Belgian market in accordance with merger regulation rules permitting a member country to make such a request when a merger does not have a Community dimension.

On February 17 last year the Commission ruled the merger did not create or reinforce a dominant position in Belgium.

Air France challenged the Commission's announcement that the merger did not have a Community dimension before the CFI.

The Commission asked the court to dismiss the appeal as inadmissible on four grounds: the announcement was not a decision because it had no legal effects; its form was inconsistent with its being a binding decision; there were other more appropriate proceedings available to Air France at EC and national level; and, even if the announcement was a decision, it was not of direct or individual concern to Air France.

The CFI ruled the appeal admissible, rejecting all the Commission's arguments. Two aspects of the Court's decision are particularly significant.

First, it said it did not matter that the merger had not been notified, nor that the announcement was not a formal decision taken under the regulation.

Second, the court found the decision was of direct and individual concern to Air France because it was a competitor in the relevant market.

The CFI found against Air France on the issues of substance, however. The underlying question was whether the Commission had correctly interpreted the turnover calculation rules. Air France said it should have included the charter business turnover. But the CFI said the Commission had correctly interpreted the rules.

The general rule on turnover calculation required the Commission to take into account the turnover of the undertakings concerned by the merger as reported in the most recent published accounts. However, an exception existed where only part of a business was being sold. In those circumstances the Commission may only take into account the turnover of that part of the business actually sold. It did not matter that the exception did not expressly refer to the cessation of part of a business prior to merger as in the BA-Dan Air case.

T-393: Air France v Commission, CFI 2 CH, March 31 1994

BRICK COURT CHAMBERS, BRUSSELS

Business has become accustomed to the expense of commercial litigation in the English High Court. Now a survey of City lawyers, in Legal Business magazine, suggests the overall standard of High Court judges is so poor that businesses are no longer getting value for their money.

This is not only of concern to leading City law firms and their clients - it also threatens to damage London's reputation as a centre for international litigation. The Commercial Court, which deals with international trading and commercial disputes, contributes hundreds of millions of pounds each year to UK invisible earnings.

The current system of drawing High Court judges from the ranks of leading QCs is held to blame. There are not enough senior barristers of the right quality prepared to serve on the bench. Many are unwilling to give up lucrative careers at the commercial Bar for a High Court judge's salary of £95,051 a year and the promise of a pension. According to the survey, eight of the 35 QCs offered High Court judgeships last year said no.

The solution advocated by many lawyers is to widen the pool from which High Court judges are chosen to include solicitors, and in particular to make use of the specialist knowledge and expertise of City solicitors in handling complex commercial litigation.

A report by the City of London Solicitors' Company, the City lawyers' representative body, published this week endorses that view. It calls for fundamental changes to the present judicial appointments system to make it easier for City solicitors to be appointed High Court judges.

What do City solicitors have to offer? Approximately 5,000 practise in the City - the home of the 11 largest law firms in the UK, which are instructed by the biggest companies in the country.

The report says the City has a pool of talent with specialised knowledge of company and commercial law, banking, commercial property and commercial litigation. City solicitors also have more commercial awareness, thanks to their contact with business clients, and greater experience in the management of litigation.

Specialised courts, such as the Commercial Court and the Official Referee's court, have already cut delays and improved efficiency by adopting a specialist emphasis, says the report. The speed of resolving a dispute is quicker with a judge on the bench who is a specialist in the issues being litigated.

As yet, however, there are no City solicitors sitting as High Court judges. At the moment, the route

Too shallow a pool

City solicitors find it hard to qualify as judges. Robert Rice investigates



Judging the judges: City solicitors want the selection system changed

for any solicitor to the High Court bench is long and arduous.

The only realistic path begins with appointment as an assistant recorder for at least three years. This is a part-time position: assistant recorders sit for between 20 and 50 days a year. To qualify for appointment, applicants must have had advocacy rights in the Crown or county courts for at least 10 years. The application process is lengthy and can take three years.

Solicitors then have to sit as recorders for not less than two years, and probably at least three. This is also a part-time appointment, requiring them to sit for between 20 and 50 days a year.

After a minimum of two years, they become eligible for the Circuit Bench. After two years as a Circuit Judge (or 10 years' High Court advocacy rights) they become eligible for the High Court bench.

Even the fastest moving candidates are unlikely to reach the High

Court bench in less than eight or nine years from application. Solicitors aiming for the High Court therefore need to apply in their early 40s if they are to achieve a full-time judicial appointment by the age of 50, and qualify for a full pension under the new pension arrangements for the judiciary.

The report by the City of London Solicitors' Company says it is hard for any solicitor to meet the requirements of this system, but it is almost impossible for City solicitors. Most successful City solicitors expect to become full partners between 34 and 38. Their early 40s, therefore, are the time when their careers and their earning potential are likely to be at their peak.

Most of them have other commitments in the running of their firms at that stage. Many find it hard enough to squeeze in a holiday, without committing between 20 and 50 days a year to sitting as an assistant recorder or recorder.

The current system also ignores partnership pressures. However relaxed a partnership may be, the cost to any firm of one partner embarking on the path to full-time judicial appointment in the early 40s is likely to be prohibitive.

The Solicitors' Company believes several changes are needed:

- The system needs to be more flexible, so that solicitors in their early 50s who are winding down their City practices can offer some of their experience to the bench at the point in their careers when they are best able to do so.

- To achieve this, the system has to allow City solicitors to be appointed directly to full-time judicial posts. In theory, the report says, there is no reason why suitably qualified solicitors should not be appointed directly to the High Court.

- There is a need for more specialised courts. At present, judges are not assigned to the courts to which they are best suited, and cases are not allocated to the judges best suited to hear them. City solicitors with specialist knowledge should be allocated to courts that deal with disputes in areas in which they have expertise.

- The present system for vetting candidates for the High Court bench, which places undue reliance on the views of the serving judiciary and senior members of the Bar, should be abolished and replaced with a Judicial Appointments Commission, made up of lawyers and lay people.

Although the Law Society has agreed to help the Lord Chancellor's Department in assessing solicitor candidates for judicial office, the report says it knows far too little about individual solicitors and their practices for its opinion to be of much value. An independent vetting procedure is therefore needed.

- The solicitors' company wants judges to be able to return to private practice after serving on the bench. Abandoning practice has become a condition of appointment to the bench for no apparent good reason, it says.

Both sides of the profession could benefit if judges returned to practice or took up academic positions or posts in commerce and industry. This happens in other common law jurisdictions, such as Canada and Scotland, and could encourage those reluctant to give up lucrative practices to offer their services, albeit for a limited time.

The report concludes that, if the Lord Chancellor's Department agrees that City solicitors have a potentially valuable role to play in the judiciary, it should make the appropriate changes to the system. It cannot continue to expect City solicitors to fit in with a system designed primarily to accommodate members of the Bar.

LEGAL BRIEFS



Backing for new insolvency procedure

The Law Society has endorsed the introduction into English insolvency law of a "corporate voluntary arrangement" procedure, under which there would be a moratorium on creditors' rights prior to a creditors' meeting to consider the CVA proposals.

The small number of administrations and CVAs since the 1986 Insolvency Act came into force is seen as evidence of the absence of a company rescue culture in the UK. However, the Law Society's company and commercial law committee warns that the number of successful rescues as a consequence of CVAs is likely to be small.

Many companies became victims of the recent UK recession because of changes in fundamental economic factors, for which existing rescue procedures provide no relief, the committee says.

It suggests, therefore, a limit on the extent to which CVAs should take precedence over existing insolvency procedures. The rights of floating-charge holders, for instance, should not be altered radically unless it is clear that any changes will not diminish companies' ability to raise finance. The committee also wants checks imposed on directors during the moratorium to prevent them from using the CVA to retain control of their company for longer than is appropriate.

Heading east

New York-based Shearman & Sterling has opened an office in Hong Kong, the latest in a long list of US and UK firms to seek a foothold in south-east Asia. The new office will be staffed by eight full-time resident attorneys, three of whom have defected from the Hong Kong office of Los Angeles's Gibson Dunn & Crutcher.

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صحن من الاصل

PEOPLE

Koerfer to chair Sutherland

Sutherland & Partners, the small Edinburgh stockbroker house which says it is the only institutional broker head-quartered in Scotland, has appointed a Swiss as its chairman. He is Patrick Koerfer, a London-based director of the Swiss fund manager Global Asset Management.

"We could have done what other companies here do and appointed a Scottish dignitary," says Ken Brown, the managing director, "but we felt that with our international orientation Patrick Koerfer would be more valuable to us."

Sutherland was founded in late 1989 to provide international soft commission services to UK clients and independent research to international clients. That formula was only partially successful and in 1991 Roderick Sutherland, the founder, resigned as CEO. He ceased to be non-executive chairman last February, since when there has been no chairman.

Since 1992 Sutherland & Partners, which employs 25 people, has concentrated on execution-only dealing, traditional advisory stockbroking and research-based broking in the whisky, retail and pharmaceutical sectors. Its institutional clients are in continental Europe and the US as well as the UK.

Brown says the company is based in Scotland "because that is where we all want to live". The fact that Edinburgh is not a major stockbroking centre offers complete discretion compared with London, he says. "There is none of the title-tattle you get in London. You can do a deal here without people getting wind of it."

Koerfer, who is in his 50s, will bring to the company his ability to introduce Sutherland to European clients and will accompany Sutherland executives on forays on the continent.

Non-executive directors

Elliott Bernerd, the 48-year-old property developer, has recruited Sir Alan Hardcastle, 60, a former head of the government's accountancy service, as a non-executive director of his latest quoted property venture - Chelsfield.

Sir Alan, who stepped down from the Treasury last September, is a former senior partner of KPMG Peat Marwick. He is currently chairman of the regulatory board of Lloyd's of London and is a member of the Bank of England's board of banking supervision.

Sir Alan, who held the title of chief accountancy adviser at the Treasury, will be chairman of Chelsfield's audit committee. The committee, made up solely of Chelsfield's non-executive directors, will receive and review reports from the management and the auditors relating to the accounts and the group's internal control systems.

Bernerd, who owns 30 per cent of Chelsfield which he brought to the stock market at the end of last year, says that since several of Chelsfield's non-executive directors are based overseas, he had been keen to recruit someone based in the United Kingdom.

Barry moves up at Wellcome

UK pharmaceuticals company Wellcome is merging the management of its entire research, development and medical (RD&M) operations into one unit under David Barry.

He takes over from Trevor Jones, formerly head of RD&M outside the US. Jones, 51, moves to Wellcome's corporate headquarters to work with chairman John Robb on what the company calls "strategic projects" from May 1.

Wellcome says the changes bring the company into line with the rest of the industry where one head of R&D is the norm.

Barry, 50, most recently held the post of vice president of RD&M at Wellcome's US operation Burroughs Wellcome. He has been a main board director since 1989, having joined Burroughs Wellcome in 1977. Previously he was a surgeon who worked for the US Food and Drug Administration.



Frances Heaton (above), former director-general of The Takeover Panel who has returned to her directorship at Lazard Brothers, at COMMERCIAL UNION.

David Jefferies as chairman of NORTHERN IRELAND ELECTRICITY on the retirement of Sir Desmond Lynam in July. Lynada Rouse, a director of B&W and a member of the energy advisory panel to the DTI, also joins the board.

John Hunter, chief executive of the Harrogate Group, at MORE O'FERRALL.

John Warren, group finance director of United Biscuits, at BOWATER.

Finance moves

Hong Kong has been the world's most profitable banking market in the past year, Ian Wilson is therefore taking over one of the most enviable posts in a British bank by becoming Standard Chartered's general manager for Hong Kong and China.

Nicole, 52, succeeds Tony Wilson, the former Hong Kong banking commissioner who was appointed to oversee Standard Chartered in the colony in 1991 - when it was in a troubled period - by Rodney Galpin, its former chairman.

Nicole, 58, is retiring from Standard Chartered. Wilson has had a long career with the bank, joining in 1961 and serving in India, Singapore, the US, South Korea and Malaysia before becoming chief executive of Hong Kong in 1991.

Since September 1992 he has been general manager for the Middle East and Asia.

Richard Ryder, international telecommunications analyst, has left Salomon Brothers and is heading for Swiss Bank Corporation to set up a new team of analysts covering global telecommunications.

SBC lacks expertise in this area and has apparently been on the look-out for a suitable candidate for a while. Ryder, 45, will be head of global telecommunications research, working with a handful of analysts - still to be appointed; the bank seeks telecommunications and media as one of the three sectors which will have a great future.

Ryder had a high profile at Salomon Brothers, his home for the last seven years, where he was global co-ordinator of

telecommunications research. He points out that with some \$40bn worth of telecoms issuance expected in Europe as a result of privatisations over the next three years, the area is "a big apple to take a bite out of".

Mike Shilling has been appointed director of product development at RECORD THERASURY MANAGEMENT.

George Gibson has been appointed to the board of SANWA INTERNATIONAL.

Peter Beale has been appointed a director of Martin Bierbaum Information Systems, part of TRIO HOLDINGS.

Gary Steinberg has been appointed to the new position of global investment strategist at Capital House, part of THE ROYAL BANK OF SCOTLAND; he moves from the Universities Superannuation Scheme.

Mark Montgomery has been appointed dealing director of HOENIG.

Grant Johnston, formerly vice-president, capital markets at Citibank, has been appointed head of NATWEST Capital Markets' syndicated loan distribution and debt trading activity.

David Somers, deputy md and director of investment for Nikko Capital Management (UK), has also been appointed md of Fraser Green and Fraser Unit Trust Managers subsidiaries of NIKKO International Capital Management (Tokyo).

Jim Smeal, formerly head of UK private banking at The ROYAL BANK OF SCOTLAND, has been appointed chief manager of its Drummonds branch in London.

McDonald finds some burghers are riskier than others

The Netherlands is the most dangerous place in the world, outside the UK, to be a Big Mac, according to a survey.

McDonald's consumer chairman, the company's chief executive, says that in 1992 to help McDonald's insurance company, especially dedicated to the company's own risk, there does not seem to be any single explanation. Mr. Mark Scully, one of the largest consumers, attacked on the project.

Heavy storm and the which affected the McDonald's during 1992 and may be part of the new survey, although the company indicates that it is becoming a trend.

The survey found that McDonald's risk was concentrated in France in 1992, with the highest risk in the Netherlands. The risk was also high in the UK, but not as high as in the Netherlands.

The survey also found that the risk was high in the Netherlands, but not as high as in the UK. The risk was also high in the UK, but not as high as in the Netherlands.

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Jalan Raja Laut, PO Box 10192
50706 Kuala Lumpur
Malaysia.
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REPUBLIC OF POLAND THE MINISTRY OF PRIVATIZATION INVITES INVESTORS TO BID FOR the purchase of up to 51% stock of CHEMAR Joint Stock Company in Kielce, which is a manufacturer of chemical equipment and industrial fittings.

The Minister of Privatization acting on behalf of the State Treasury, in accordance with article 23 of the Act of Privatization of State Enterprises of July 13, 1990 (Dziennik Ustaw no. 51/90, point 298 with later amendments), hereby invites all potential investors interested in acquiring not less than 10% of CHEMAR's stock to submit an application. Chemar, located in Kielce, is a manufacturer of industrial, power generating, and chemical equipment.

In accordance with article 24 of the Act of Privatization of State Enterprises up to 20% of Chemar's stock shall be offered to management and employees.

In accordance with article 2 of the Resolution of the Council of Ministers no. 86, on establishing reserves of the State Treasury for privatization purposes of October 4, 1993 (Monitor Polski no. 52, point 482), 5% of the stock will be retained for privatization reserve fund.

All potential investors should submit a written application to the below-mentioned Advisor representing the Ministry of Privatization within 7 days of the date of this notice.

Upon receipt of the application potential investors will be required to sign a confidentiality agreement in order to receive an information package on the Company. The package will contain the schedule and guidelines for preparing both a preliminary offer and a final offer for the purchase of the stock.

All applications and inquiries relating to the above invitation should be forwarded to:

Ms Anita Doroba
Capital Investment Department
Bank Przemyslowo-Handlowy S.A.
ul. Sw. Tomasz 43, 31-027 Kraków
Tel: (012) 22-07-67, 18-71-13 Fax: (012) 22-08-57

The Ministry of Privatization reserves the right to refuse to enter negotiations, terminate negotiations, or unilaterally change the terms and conditions of this invitation, or the information package.

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NOTICE OF APPOINTMENT OF Liquidator of Lapras Electrical Products Limited

Lapras Electrical Products Limited, a company registered in England, is being wound up. The following persons have been appointed as Liquidators: Lapras Electrical Products Limited, 100, 102, 104, 106, 108, 110, 112, 114, 116, 118, 120, 122, 124, 126, 128, 130, 132, 134, 136, 138, 140, 142, 144, 146, 148, 150, 152, 154, 156, 158, 160, 162, 164, 166, 168, 170, 172, 174, 176, 178, 180, 182, 184, 186, 188, 190, 192, 194, 196, 198, 200, 202, 204, 206, 208, 210, 212, 214, 216, 218, 220, 222, 224, 226, 228, 230, 232, 234, 236, 238, 240, 242, 244, 246, 248, 250, 252, 254, 256, 258, 260, 262, 264, 266, 268, 270, 272, 274, 276, 278, 280, 282, 284, 286, 288, 290, 292, 294, 296, 298, 300, 302, 304, 306, 308, 310, 312, 314, 316, 318, 320, 322, 324, 326, 328, 330, 332, 334, 336, 338, 340, 342, 344, 346, 348, 350, 352, 354, 356, 358, 360, 362, 364, 366, 368, 370, 372, 374, 376, 378, 380, 382, 384, 386, 388, 390, 392, 394, 396, 398, 400, 402, 404, 406, 408, 410, 412, 414, 416, 418, 420, 422, 424, 426, 428, 430, 432, 434, 436, 438, 440, 442, 444, 446, 448, 450, 452, 454, 456, 458, 460, 462, 464, 466, 468, 470, 472, 474, 476, 478, 480, 482, 484, 486, 488, 490, 492, 494, 496, 498, 500, 502, 504, 506, 508, 510, 512, 514, 516, 518, 520, 522, 524, 526, 528, 530, 532, 534, 536, 538, 540, 542, 544, 546, 548, 550, 552, 554, 556, 558, 560, 562, 564, 566, 568, 570, 572, 574, 576, 578, 580, 582, 584, 586, 588, 590, 592, 594, 596, 598, 600, 602, 604, 606, 608, 610, 612, 614, 616, 618, 620, 622, 624, 626, 628, 630, 632, 634, 636, 638, 640, 642, 644, 646, 648, 650, 652, 654, 656, 658, 660, 662, 664, 666, 668, 670, 672, 674, 676, 678, 680, 682, 684, 686, 688, 690, 692, 694, 696, 698, 700, 702, 704, 706, 708, 710, 712, 714, 716, 718, 720, 722, 724, 726, 728, 730, 732, 734, 736, 738, 740, 742, 744, 746, 748, 750, 752, 754, 756, 758, 760, 762, 764, 766, 768, 770, 772, 774, 776, 778, 780, 782, 784, 786, 788, 790, 792, 794, 796, 798, 800, 802, 804, 806, 808, 810, 812, 814, 816, 818, 820, 822, 824, 826, 828, 830, 832, 834, 836, 838, 840, 842, 844, 846, 848, 850, 852, 854, 856, 858, 860, 862, 864, 866, 868, 870, 872, 874, 876, 878, 880, 882, 884, 886, 888, 890, 892, 894, 896, 898, 900, 902, 904, 906, 908, 910, 912, 914, 916, 918, 920, 922, 924, 926, 928, 930, 932, 934, 936, 938, 940, 942, 944, 946, 948, 950, 952, 954, 956, 958, 960, 962, 964, 966, 968, 970, 972, 974, 976, 978, 980, 982, 984, 986, 988, 990, 992, 994, 996, 998, 1000.

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The Crown Estate Commissioners invite "Expressions of Interest" from those interested in participating in a 1994/1995 Tender for the Allocation of Marine Sand and Aggregate Prospecting Licences. The Commissioners will decide on the basis of this information the scale of such Tenders.

The Tender, to be undertaken in Autumn 1994, will seek bids for prospecting and ten year production licences (subject to obtaining a Government View) to dredge for all types of marine sand and aggregate from the seabed in specific locations around the UK.

The forms for "Expressions of Interest" may be obtained from Dr A J Murray, The Crown Estate, 16 Carlton House Terrace, London SW1Y 5AH (Telephone 071 210 4314). Please quote reference FT.

Expressions of Interest must be received by 7 June 1994.

BUSINESSES FOR SALE

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

TECHNOLOGY

Speedy business tool

Multimedia has been hyped mostly as a provider of news and entertainment rather than a help for business.

But some companies have turned to this combination of voice, pictures and text - using computers, telephones and video - to speed up operations and save costs. Frost & Sullivan, the US market researcher, forecasts a multimedia market in Europe of \$3.6bn (£2.5bn) by 1996, with the fastest growth in desktop systems.

One of the first UK companies to use multimedia as a business tool is Colorgraphic, which produces direct marketing and sales promotion leaflets. It turned to this technology to improve communications with agents and customers in continental Europe, especially in Germany and the Netherlands, and so lift exports.

Colorgraphic is the first European user of the Visit (visually interactive technology) system from Canada's Northern Telecom. The UK company's products are all of different designs. Agreeing these with clients can take time, especially if changes are needed. Now, by communicating visually and verbally through Visit and putting designs on screen, the process from design to printing agreement can be completed in hours rather than days.

"Everything we do starts as a reel of white paper but ends as an intricate finished product," says Michael Hunter, chief executive. Colorgraphic wants more foreign customers. "Often, we or they had to hop on a plane. Courier costs were \$25,000 a year - air fares cost the same and hotel bills were high. This was about £100,000 and we will save a lot of that."

Colorgraphic, whose main competitors are in Germany, spent £250,000 on Visit and communications technology. "It's much easier to make something clear," says Armin Kleis, production manager at ECM, its Dutch agent. "We can show what a product is like while we talk about it."

Andrew Fisher

In the corporate computing world, the mainframe computer is the symbol of a bygone era; a legacy of the days when the data processing department strictly controlled access to computers housed in a big air-conditioned glass room.

Networks of low-cost personal computers brought democracy to information processing in the 1980s, putting computers at the command of individuals. Yet, as many companies are finding out, managing that democracy is more complicated and expensive than they expected.

Open "client/server" computing has not achieved the nirvana of lower costs and greater efficiencies that the computer industry promised. Instead, companies face continuing problems with incompatibility between computers, difficulty keeping track of corporate data and rising costs for training and systems management.

Fully 80 per cent of total client/server computer costs occur after the initial purchases of hardware and software, according to US-based Gartner Group, a computer industry market research company. A single \$3,000 (£2,054) personal computer linked to a client/server network costs about \$40,000 over its five-year life cycle when the costs of training, administration, maintenance and other factors are tallied, the researchers estimate.

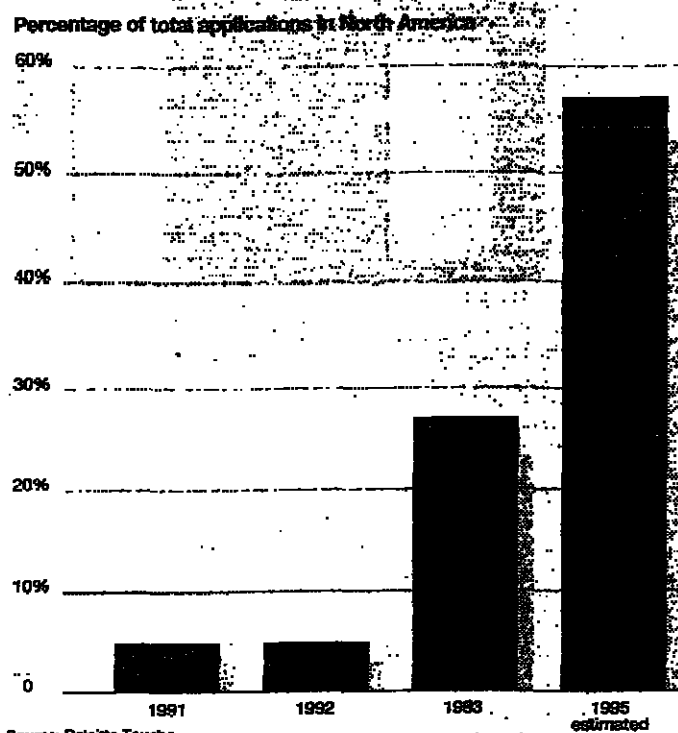
Even die-hard networking advocates such as Sun Microsystems, the workstation market leader, now recognise the need for some measure of centralised control over distributed computing systems. "You have to manage the network like a mainframe," says Curt Wozniak, Sun's marketing vice-president. He encourages customers to "pull data back into controlled areas".

Stepping into this milieu with a new-found determination to establish itself as a leader in the client/server market, International Business Machines has seen opportunities to bring its mainframe-world expertise to bear on the complex problems of enterprise-wide, client/server computing.

"Implementing client/server [computing] in a real live customer environment has turned out to be rife with problems. And those problems open a very wide door of opportunity for IBM," says Lou Gerstner, IBM chairman and chief executive.

Gerstner's remarks signal a significant change of heart at IBM, the mainframe computer market leader. Rather than minimising the significance of client/server computing, as it has in the past, IBM is finally jumping on the bandwagon. A critical element of IBM's strategy is to create links between the old world of mainframes and the new world of client/server computing. Last week it introduced a new generation of "large-scale comput-

The rise and rise of client/servers



Mainframe reborn

IBM is jumping on the client/server bandwagon by adapting its existing technology, writes Louise Kehoe

ers" (no longer called mainframes) specifically designed to work as "servers" on networks.

In a radical departure from traditional mainframe designs, the new IBM systems are built on microprocessor chips manufactured using the same semiconductor technology as those found in personal computers. These powerful chips are linked to work in parallel on a computing task, like a fleet of tugs pulling an ocean liner.

The advantages of parallel processing are twofold. Customers can increase the power of a parallel processing system in small increments by adding a few processors, rather than having to purchase expensive mainframe upgrades. Also, because the new IBM parallel systems are based on microprocessor chips, they can be expected to follow similar

price decline and performance improvement trends to those seen in the personal computer and workstation segments of the market.

The most important new offerings from IBM are two parallel computing servers built around chips that emulate the brains of the company's traditional mainframe products. The S/390 parallel transaction server and the S/390 parallel query server can run the same software as IBM's traditional mainframe computers, hiding the complexities of parallel processing from users and software developers.

The transaction server is designed for applications such as credit card processing, ticketing and banking. The query server elicits new information from existing data. A company might, for example, mine its customer database for

clues to the potential of a product.

The new servers can be coupled to existing IBM mainframe computers so that the new and old machines work together like a single computer, automatically balancing the workload and sharing data.

This facility, which IBM calls the parallel sysplex, is "as significant as any technology we have announced since the introduction of the 360 [the first IBM mainframe] 30 years ago", says Ned Donofrio, IBM vice-president and general manager of the large-scale computing division.

The parallel servers give the mainframe a new lease of life, he explains. With the introduction of a new 10-processor mainframe last week, IBM's line of conventional mainframes may have reached its peak. "We are not sure if we can go to 12 or 14, but we are sure that the way we are scaling [the parallel systems] will enable us to move to almost limitless numbers of microprocessors while preserving all of the programming, all of the skill and the infrastructure that our mainframe customers have built," says Donofrio.

"These systems deliver what customers tell me they want: lower cost, more power and protection of their existing \$1 trillion investment in software," he adds.

Indeed, the high prices of mainframe hardware and software, along with the need to link different types of computers in a seamless network, have created strong impetus behind the shift to client/server computing. So by reducing mainframe hardware and software prices IBM might aim to slow the trend away from mainframe computers.

Yet IBM is no longer counting on client/server computing being a temporary fad. Instead, it has designed its new parallel processors to link to networks. The company last week announced a new version of its mainframe computer operating system, MVS, with "open" features that will enable mainframes to run the Unix applications favoured in client/server systems.

IBM also introduced a Unix-based "Powerparallel" system, based on the same microprocessor technology that it uses in its latest workstations. The SP2 is an outgrowth of IBM's massively parallel supercomputer, introduced a year ago. The new computer will run "nearly all" of the 10,000 applications programs available for AIX, IBM's version of Unix.

By applying the latest semiconductor and software technologies to large-scale computers, IBM has created a new perspective on the benefits of client/server computing. Rather than killing off mainframe computers, client/server networks may increasingly incorporate mainframe-like features and some mainframe computers.

Technically Speaking

Costly resistance to telecommuting

By Tom Foremski

"Advances in technology make it easier for many companies to convert some of their office staff into telecommuters.

"They thereby gain a competitive advantage through lower operating costs and more productive staff.

But while technology such as compact desktop computers, E-mail and fax machines makes fitting telecommuters into the office network relatively easy - and cheap video conferencing systems are just around the corner - management attitudes are still stuck in the past.

Jack Nilles, president of California-based management consultants Jalla International and the person who coined the term telecommuter more than 20 years ago, says many managers do not know how to supervise staff unless they can see them.

In telecommuting (or teleworking) employees come into the office one or two days a week and spend the rest of their time working from home. For companies, there are clear advantages. Supervision of staff is reduced and savings can be made on overheads such as office space and parking space. Happier staff means lower turnover and thus savings from reduced recruitment and training costs. And teleworkers tend to work harder and longer hours when at home. For staff working mainly from home, the benefits are obvious: more productive time with less commuting; lower travelling costs; and control over their own working time.

Companies that can learn to manage teleworkers are thus likely to achieve greater flexibility in their operations. But teleworking should not be seen as simply a more progressive way of working. Moving workers into the home also means transferring the responsibilities of maintaining an office space and certain management functions to the teleworker. Once teleworkers are established, they are just one step nearer the status of independent contractors.

By employing such contractors,

companies transfer even more responsibilities to the teleworker - tax payments and, more importantly in the US, individual responsibility for health benefits, a major business cost. Companies also gain greater flexibility in hiring and firing as many teleworking contracts are limited to single projects. Already in the US, temporary workers and independent contractors are the fastest-growing sector of the labour market.

While this growth is mostly among blue-collar jobs, telecommuting technologies are now helping to turn many white-collar and professional workers into independent contractors. Book publishers are a good example of this trend. Many now contract out most of their requirements such as editing, book layout and design to a host of independent contractors.

As the US and Europe lay the foundations for electronic information superhighways, many other companies in different sectors will be able to convert staff roles into independent contractors. Initially, such contractors will be able to earn higher incomes than their office-bound colleagues tied to one employer. But the technology enabling them to work from idyllic countryside locations will result in competition among contractors - and from locations around the world.

In the US, there are several incentives for companies to increase their teleworkers. The recent earthquakes in southern California and the damage to its motorways has led to a rise in teleworking in an area that already had a high proportion to begin with.

The US Clean Air Act specifies that companies with more than 100 staff in 11 US states with high air pollution must seek ways of reducing employee car use or face stiff fines. Many companies complain about the increased burden of complying with such regulations. But these that view this as an opportunity to employ more telecommuters will learn valuable lessons on how to manage a mixed workforce. Rival European companies should keep a close eye on what this does to US productivity.

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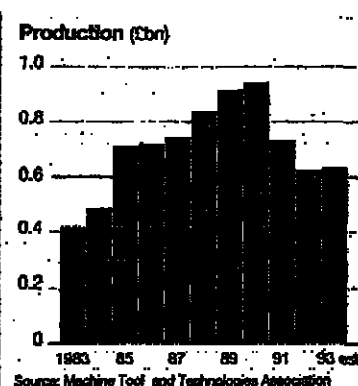
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UK machine tools: cut down to size



As UK machine tool manufacturers meet this week at the Met-cut '94 exhibition in Birmingham - a show intended to prove that, after two decades of decline and three years of recession, the industry is still alive - there will be a noticeable absentee.

Missing will be FMT, the machine tool company based in Brighton, Sussex, which since the 1960s has absorbed companies that once employed thousands of people. In February it called in the receivers. Last month US competitor, Giddings & Lewis, bought most of FMT's assets and service business, brand names and intellectual rights - and took on just 30 of FMT's employees.

G&L has yet to decide whether to continue making FMT machines. If - as is widely expected - it does not, the deal would mark the end of production of large machine tool centres - big, multi-function machines which drill and cut metal components - by UK-owned companies.

Whatever happens, the collapse of FMT seems to make a mockery of the "show of strength" slogan chosen by the Machine Tool Technologies Association for this week's event. "It's a disaster - who's left at the high-tech end of the industry?" asks one observer.

FMT's demise looks like another example of a UK machine tool company on the wane, joining names such as Alfred Herbert, the Coventry-based company, which was once Europe's largest producer but which closed in 1993.

Since the 1970s, UK machine tool production has slumped, falling in value from £1.4bn in 1970 to £450m in 1992, in constant 1985 prices. The collapse has been due partly to the decline of UK manufacturing. But it also reflects the success of overseas machine tool companies, particularly from Germany and Japan: imports have risen to more than 50 per cent

There are ways for machine tool companies to prosper in the UK, says Andrew Baxter

Adapt, rejig and survive

Of UK machine tool consumption, and the market is fiercely competitive. Typically, British machine tool companies have contracted severely - or are subsidiaries of foreign companies, such as Bridgeport and Cincinnati Milacron of the US, and Yamazaki of Japan. The industry is scattered around 120 manufacturing sites in the UK.

To survive, many smaller machine tool manufacturers have avoided mass markets dominated by Japanese producers and exploited niches: in sophisticated technology such as laser-cutting; or in under-exploited markets such as manual, non-computerised machines; or in accessories.

One of the best examples of the niche approach is Renishaw of Gloucestershire, which last month reported half-year pre-tax profits of £2.8m on sales of £3.2m. It has become a world leader in tiny measurement probes, which are attached to machine tools to check they are cutting components correctly.

Larger companies can still compete with foreign competition. For instance, 600 Group this week launches its new CNC (computer numerical control) lathe, aimed at small engineering companies. However, it has gone through a painful restructuring of its lathe manufacturing operation, including the closure in 1992 of its Colchester plant which employed 280 people.

But FMT was different.

Though small, it tried to stay in the mainstream, with products competing directly with the large machining centres built by Japanese, continental European and US companies. FMT's slide into receivership dates from 1990, when Iraq invaded Kuwait and the UK Department of Trade and Industry refused to renew export licences to Iraq, costing the company £1m in lost orders. Then came the UK recession, which further weakened its order book.

In response to these pressures, FMT drew up a two-pronged business strategy: moving from Brighton to a smaller site and forging joint ventures to exploit growth opportunities in China and India. To succeed financially, the proposals depended on securing planning permission to sell the Brighton site for use by retailers.

But when in February it became clear that there would be delays before that permission was granted, FMT's bank, the Midland, cut the company's borrowing limit.

The lesson for the industry is that it is hard for small British-owned machine tool builders to survive in the mainstream market - and it is even more difficult without the financial backing of larger, international groups. FMT had annual sales of just £7m when it called in the receivers. Financing was crucial, because of the long lead-times - as much as 18

months - involved in making large, sophisticated machining centres.

Whatever the competitive weaknesses of FMT, however, managers of machine tool companies - as well as of banks - would be wrong to be too gloomy about the prospects for companies that have adapted to a harsh trading environment.

According to American Machinist magazine, the UK remains the world's eighth-biggest machine tool producer. There are still a "good number of innovative, reasonably healthy companies around to maintain our market position", says Mr Simon Brown, director general of the Machine Tool Technologies Association.

Though many machine tool manufacturers have cut out, there are signs that investment in product development has been spared. For instance, Jones & Shipman, the Leicester-based grinding machine producer, has subcontracted out almost all of the components of its tools, allowing it to concentrate on designing, assembling and marketing.

At the same time, the UK's relatively low inflation and interest rates, along with relatively low manufacturing costs, have enhanced the industry's competitiveness in overseas markets.

Activity in the world machine tool market has also picked up. "We are experiencing greater demand from markets in the UK, the US and the Far East. People are investing in new machines again," says Mr Mike Colvin, export sales and marketing manager at Cincinnati Milacron UK.

Too late, unfortunately, for FMT. It seems condemned to become another name on a long list of machine tool companies that did not realise soon enough that, in a competitive industry, strategies for survival have to be designed with as much precision and thought as machine tools themselves.



The best that can be expected from South Africa this year is the emergence of a government strong enough to restore order and wise enough to lay the foundations of a liberal economy. The worst is chaos, civil war, a botched social revolution, the end of any chance that sub-Saharan Africa's rehabilitation might be led from its southern tip.

The first of this pair of anticipations is philosophically improper. It says nothing of democracy, or human rights, or cutting a deal with Inkatha. It implies the emergence of an over-mighty government such as that of Malaysia or Singapore. It suggests autocracy: a controlled, censored, or obedient media; an absence of those civic freedoms in which the north Atlantic countries luxuriate; an ominous willingness to deploy the security forces wherever necessary.

Is that really the best that years of struggle against apartheid is destined to achieve? Probably. This foreboding is expressed without relish. Nobody, least of all those of us privileged to enjoy something better, should wish such a fate on post-apartheid South Africa. The world's hope for the republic, the goal to which its friends should assist it to strive, must be that a peaceful, open, democratic polity emerges as the "new South Africa". Many intelligent, decent South Africans clearly harbour such a vision.

Pray that they are right. It is, however, impossible to maintain the fiction that such a fairy-tale ending is imminent. For a start, the received wisdom among those close to the affairs of the republic has been that the appalling bloodshed, the killings of supporters of

one party by another, can only be stopped by a "crackdown". This proposition has been argued with increasing confidence over the past year. The mailed fist will be visible before the government due to be elected at the end of this month has tidied up the crumbs left behind after the celebration banquets. There will be no doubt about what to do. South Africa has had years of practice at "crackdowns". In which states of emergency are declared, "troublemakers" are arrested and detained, and the press is censored. The first step, the declaration of an emergency, has already been taken in KwaZulu.

A long-unanswered question has been whether the white-led security forces would take orders from a black-led administration. The signs are mixed but encouraging for those who believe in civilian control of armed forces. It is not clear that the white-ruled South African police (the rank and file is mostly black) are reconciled to the change of government. They do, however, know where their pay comes from. Most of them are expected to obey their new political masters. The S.A. Defence Force has shown that it will take orders from the mouth of Mr F.W. de Klerk, even when the president of the African National Congress, Mr Nelson Mandela, is sitting in the chair.

Thus were lesser tribal homelands such as Bophuthatswana and Ciskei brought into line. If need be, will KwaZulu be tackled.

This time the order will be given by Mr Mandela, as the new president. When I was

growing up in Johannesburg the ANC was the embodiment of non-racial, liberal, democratic virtue. The South African Communist party, its close ally, was the only white-led political organisation that could be wholly relied upon to support black aspirations. Others in the "congress movement", represented Indians and mixed-race "coloureds". Liberation from apartheid was the goal that united all such groupings. If you believed that that was an overriding necessity, your support for them was unwavering.

It is different today. I share the global admiration for Mr Mandela. The Nobel prize for peace sits comfortably upon his distinguished shoulders. It does, however, look as if he may be destined to crown his lifetime's achievement, the overthrow of apartheid, by slamming political opponents into the very goals from which he and state-financed jobs for Afrikaans. Now it appears to have become a late convert to the merits of private finance. The National party may win as much as a fifth of the vote, perhaps even a quarter. That is not enough to temper the demands of the ANC. It might be sufficient to be useful if Mr Mandela perceives the value of familiar faces in important economic posts. A post-election alliance with Mr de Klerk could produce two Nobel peace prize winners' signatures at the foot of orders to the security forces to "pacify" trouble-pots. Together the old gaoler and his old prisoner might avert the disintegration of their country. They might also reassure potential investors, if Africa's luck turns.

South Africa cannot afford a provincial war, as in Katanga, Biafra or Angola. The ANC might try harder for a political settlement with Chief Mangosuthu Buthe, chief minister of KwaZulu, but it may be that the trick is not possible. Mediation will only succeed if both sides are ready to agree. But Chief Buthe, the darling of the dewy-eyed anti-communist right, is not a man anyone can easily do business with. The ANC clearly seeks centralised

other ANC leaders were so recently released. Since politics and murder are intertwined in parts of South Africa, he may be said to have little option. That does not detract from the bitter irony of what fate appears to have in store for him.

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Joe Rogaly

The prisoner's dilemma

It is impossible to maintain the fiction that a fairy-tale ending is imminent in South Africa

LETTERS TO THE EDITOR

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Gradualism has proved ineffective in Russia

From Professor Anders Aslund.
Sir, Remarkable things are happening in the Russian economy. Monthly inflation has fallen from 22 per cent in January to 9 per cent in March, while industrial production fell by 24 per cent in the first quarter of 1994 in comparison with the first quarter of 1993. This is a severe stabilisation shock. It is caused by policies introduced by Boris Yegorov, the former finance minister, last October after the dissolution of the Russian parliament. He

abolished subsidised credits and raised the refinancing rate to 17.5 per cent a month, that is 592 per cent a year, though it is wrongly cited by the Russian authorities as 210 per cent a year. He kept the budget deficit at 9 per cent of gross domestic product. A little noticed fact is that Viktor Chernomyrdin, the prime minister, the contrary to his public statements, has maintained Yegorov's policy. Last month, Russia had a positive real interest rate of 9 per cent

a month, or 180 per cent a year, by far the highest in the world. Therefore inflation falls so sharply. However, a macroeconomic stabilisation driven only by monetary policy with a relatively weak budgetary policy is both socially costly and difficult to sustain. Tax revenues are collapsing because of the tough monetary policy. Therefore, Professor Jeffrey Sachs (Personal view, March 31) is right in arguing for a more balanced, effective and

humane stabilisation programme with substantial and timely Western support. Professor Padma Desai (Letters, April 6) does not understand that the prime minister, Viktor Chernomyrdin, is delivering an extraordinary shock after too much unintended gradualism. Unlike Desai, he has learnt that gradualism has proved ineffective. Anders Aslund, professor, Stockholm School of Economics, Sweden

Wrong line on wages

From Mr Barry Leathwood.
Sir, Your leader, "The last board" (April 5), suggests a substitute mechanism to the Agricultural Wages Board which could be enforced by ejection from the National Farmers Union. The NFU has enough trouble keeping its own membership and certainly would be in no position to discipline those who do not toe the line. You also suggest it would be unfair for the workers to feel the pain of deregulation before the farmers have to take the medicine and, in doing so, assume there is equity between them.

Thousands of workers and their families live on the margins of poverty in tied cottages in isolated areas, while their employers receive subsidies from the public purse greater than the total wage bill. Where is the equity here? More than 99.7 per cent of those consulted by the government, including employers, called for the retention of the boards. Surely it makes more sense to retain a system which, though not perfect, is supported by both sides of industry.

Barry Leathwood, national secretary, Transport and General Workers Union, Transport House, Smith Square, Westminster, London SW1P 3JB

Poor view

From Mr Noel Falcó.
Sir, I rejoice at the first flight of the British Eurofighter. I wonder if it will be produced - and worry for British Aerospace if it isn't. For there is no fall-back, because of its cost, which is appalling, notwithstanding the Eurofighter's undoubted excellence. The project cost is admitted as £33bn, of which £11bn is R&D. That leaves £22bn to build 453 fighters - £50m each, for production only, more if the UK has to go it alone, more yet if the RAF cuts its order for 260, worth £12.5bn, a quarter of the public sector borrowing requirement deficit. Neither the UK nor Germany, Italy, or Spain is committed to its construction, so

Dominant force in the bond markets

From Mr Mark Brown.
Sir, John Plender ("Lull before the battle resumes", April 9/10) argues that, if the dollar remains weak, European bond markets will be able to decouple from the US Treasury market. This view is based on the proposition that a weak dollar reflects outflows of long-term capital from the US into European markets. This may be the case, but the valuation effects of changes in the value of the dollar works the other way and, at the present time, would seem to be the more dominant force. When

the price of dollar assets falls, everything else equal, the price of non-dollar assets will be forced to fall in line to maintain their relative attractiveness. A rise in the dollar, however, makes dollar assets look more expensive to non-dollar investors. Hence, if the dollar rises while the local price of dollar assets falls, the foreign currency price of dollar assets remains the same and there is no need for the price of non-dollar assets to change. In practice, a rising dollar is another way of saying that some decoupling of US and

European markets is warranted by economic fundamentals, say because of changing interest rate differentials. Since the first rise in US interest rates in early February, European markets have suffered from the fall-out in the US because the dollar did not rise as was generally expected. In the last couple of weeks, however, the dollar has started to strengthen - and some decoupling has taken place. Mark Brown, head of strategy and economics, Hoare Govey Securities, 4 Broadgate, London EC2M 1LE

Where Israel is important to UK's export efforts

From Ms Helen Davis.
Sir, Peter Norman's excellent article on the progress of the Israeli economy ("Knocked about but unbowed", April 5) failed to mention one important dimension: the remarkable growth of Britain's trade relations with that market. Last year, Britain's visible exports exceeded \$250m, an unprecedented 50 per cent increase over the previous year, making Israel Britain's 24th-largest export market. So far this year, growth in exports

has increased by a further 40 per cent and now averages \$290m a month. This growth has occurred almost exclusively in capital equipment and manufactured goods, areas where Britain must focus its attention in order to consolidate economic recovery. Israel's sales to Britain are also growing and Britain is currently its second-largest customer after the US. This year, bilateral trade could exceed £2bn. Israel will import \$20bn

worth of goods this year and export \$15bn, and Britain's share is a healthy 9.5 per cent of its market. The effects of the Arab trade boycott continue to be felt in spite of the peace process, yet it seems that British exporters are increasingly taking advantage of this vital and innovative market. Helen Davis, director, Britain Israel Public Affairs Centre, 21-23 Great Sutton Street, London, EC1V 0DN

Conflicting interests if BAe articles are changed

From Mr Noel Falcó.
Sir, I rejoice at the first flight of the British Eurofighter. I wonder if it will be produced - and worry for British Aerospace if it isn't. For there is no fall-back, because of its cost, which is appalling, notwithstanding the Eurofighter's undoubted excellence. The project cost is admitted as £33bn, of which £11bn is R&D. That leaves £22bn to build 453 fighters - £50m each, for production only, more if the UK has to go it alone, more yet if the RAF cuts its order for 260, worth £12.5bn, a quarter of the public sector borrowing requirement deficit. Neither the UK nor Germany, Italy, or Spain is committed to its construction, so

securing national and international agreement for it must involve a struggle. Consequently, at this of all junctures, BAe needs the most influential leadership possible. A non-executive American chairman, hired for whatever tiny part of Bob Bauman's year \$20,000 buys, is the opposite of what is essential. Why, in any event, is John Cahill being ousted when, less than halfway through his term and with his task incomplete, he has lifted the shares fourfold? The company's articles require that the BAe chairman be British, for the sound reason that the head of the prime armorer of our nation is privy to our deepest secrets. Yes, America long stood with us

against the Russian hegemony; but the Soviet Union has fragmented and, according to Pitt the Younger, "nations have no friends, only interests". Interests that are diverging. Requirements conflict: most obviously, America wants to sell its aeroplanes in preference to BAe's, and vice versa. Mr Bauman would have to be disloyal either to his country or to the organisation he has been invited to lead. I beg shareholders concerned for the security of the nation, and for the future of their company, to oppose the enabling amendment of its Articles. Noel Falcó, 223 Bramhall Moor Lane, Hazel Grove, Stockport SK7 5JL

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Hungarian State Property Agency
Budapest 1330, Pozsonyi ut. 56, Hungary

and compiled by Maria Lakatos

HUNGARIAN STATE PROPERTY PURCHASE GATHERS PACE

Although managers of privatization call 1993 a successful year, provisions for 1994 are no less ambitious. The largest Hungarian holding, the State Holding Company, responsible for the management of property in permanent state ownership, expects revenues of HUF 80 billion, of which they will have to transfer HUF 68 billion to feed the great appetite of the state budget. The State Property Agency, manager of property in state enterprises marked out for sale, will have to pay HUF 40 billion to the budget. Provisions may be realized as the State Holding Company has so far decided on the sale of HUF 44 billion worth of state property for compensation vouchers. The offer includes shares of the best-known and most prosperous Hungarian companies in order to maintain the rate of compensation vouchers (worth HUF 220 billion which equals USD 2-2.2 billion).

"We must not leave the stock exchange on its own," Lajos Csepi, head of the State Holding Company stated. "Earlier I had reservations about the introduction of compensation vouchers. By now, however, we have been successful in dealing with them," he says, as after a steep drop last summer, the rate of compensation vouchers is currently maintained at 64-68 percent, considered reasonable. It is in the interest of the Hungarian market economy that the proportion of state property decrease as rapidly as possible and the private sector become predominant. According to current proportions, the State Holding Company holds property worth HUF 1.2-1.5 trillion (USD 120-150 billion). Of course, this portfolio includes giants like the Hungarian Electric Works valued at HUF 560 billion alone.

Hungarians' interest in buying has increased tremendously in the past months; investors are queuing at the news of the issuing of some lucrative-promising shares already the night before the actual issue in order to be first to subscribe shares for their compensation vouchers. The management of Inter

Európa, a small Hungarian bank, had to open its doors when seeing the mass of people there, and the security guard had everyone in line take a number entitling them to subscribe. The choice has to be expanded as, in addition to those compensated, small investors are also waiting for property. In most cases, they consist of the employees of companies and they wish to become employees and co-owners simultaneously. However, the pace of privatization can only be maintained by an appropriate legal background.

"For the time being, the land law is missing," said Dr. Istvan Kocsis, deputy general manager of the State Holding Company. It has to be clarified finally who can possess or lease what amount of land in Hungary. Solving the problem is all the more urgent as 1.5 million hectares of land, one quarter of the arable land property, has been sold at land auctions: that is, the fourth biggest land distribution of the 20th century in Hungary took place.

In addition to those who are compensated, one of the largest claimants is the social security organisation which wants to get back the property it held 50 years ago.

"We can offer social security only HUF 30 billion (USD 300 million) worth of property," said János Hatvani Szabó, the recently appointed leader of the SPA. The SPA's property is decreasing because of accelerating privatization, and its corporate majority property is hardly worth HUF 1 billion (USD 10 million), and the demand of those compensated, buyers utilizing cash and loan and social security would have to be satisfied by this.

If the interest of Hungarians does not decrease, the sale of state property will have to be speeded up, and the state will have to transfer more ownership rights to its enterprising citizens.

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IN BRIEF

Alcatel and Pirelli in Stet sale talks

Alcatel Alsthom, the French telecommunications, energy and transport company, is planning to join forces with Pirelli, the Italian tyres and cables manufacturer, to participate in the privatisation of Stet, Italy's state-owned telecommunications group. Page 22

VW talks over Skoda continue
Talks in Prague between Mr Ferdinand Piëch, Volkswagen chairman, and Mr Vladimír Dlouhý, the Czech minister for trade and industry, failed to resolve differences over the future of Skoda, the carmaker. Page 23

Brazil's float pays off
When investors snapped up shares in BR Distribuidora they were buying into Brazil's largest petrol distributor and a company widely regarded as the best-run subsidiary of Petrobras, the state-controlled oil company. Page 22

NZ meat plants for sale
New Zealand's two most modern meat processing plants - which lie idle following the collapse of the Fortex group - are to be offered for sale on the international market. Page 24

UK groups aim for east success
Hanson is to set up in Hong Kong, Virgin Megastores are to appear in Hong Kong and China, and a host of UK companies have identified the fastest growing economic zones of the 1990s as their primary target for the 1990s. Page 26

Aer Lingus keeps its hopes in the air
Aer Lingus is banking on a new fleet of European Airbus A330 twin-engine widebody airliners to help return its loss-making transatlantic routes to profit this year. Page 27

BJJ gets what everyone wants
The millionaires couple who created What Everyone Wants, the UK discounting chain owned by Amber Day, has come to the rescue of rival Brown & Jackson. Page 26

Copenhagen disappointment
The first trading day of shares in the Copenhagen Airport privatisation issue was a disappointment to investors. The fate of the airport issue was watched with special interest because of the Tele Denmark privatisation issue, which is currently on offer. Back Page

Mixed emotions on Peregrine Investments
If the harsh and aggressive merchant banking style of the 1980s survives anywhere, then it is in Hong Kong. And one bank which represents the style best is Peregrine Investments, the brokerage Hong Kong's financial community envies and likes to hate. Page 24

Wood pulp producers push prices
North American and European wood pulp producers are taking advantage of unexpectedly strong paper markets to push through another hefty price increase. Page 32
Jefferson Smurfit, one of the US's biggest recycled newspaper and packaging producers, plans an ambitious \$2bn recapitalisation. Page 23

Companies in this issue

Accor	19	ICI	28
Aer Lingus	27	Inchcape	26
Alcatel Alsthom	20	James Hardie Inds.	24
Alcoa Australia	24	Jefferson Smurfit	23
Alpha Airports	26	Kitty Litter	27
Amoco	19	London & Manchester	28
Anglo-Eastern	27	Magellan	27
BNP Paribas	27	Meridien Hotels	19
BT	25	Nine Network	19
Barclays Bank	26	Norsk Hydro	19
Biffen	26	Optus Communications	24
Brown & Jackson	26	Orb Estates	24
Burnish Control	20	Peregrine Invest'mt	24
CPC	20	Pirelli	20
Cariplo	20	Quilgo	27
Chesfield	19	Rathbone Bros.	27
Chrysler Resources	19	Roche	20
Commerzbank	26	Rothenberg Wines	23
Deastrand	26	Sabena	19
Dirks Heel	26	Santana Motor	24
Euro Disney	26	Seagram	23
Exxon	19	Skoda Automobila	23
Fortis	19	Smith & Nephew	26
Fortis	26	Standard Chartered	24
Pyralis	26	Sunair	19
Globle des Eaux	23	Tecaco	19
Gold Fields of SA	22	Trafalgar House	28, 29
Goodyear	22	UAP	20
Gowling	26	VW	26
Greenacre	26	Walsbourne	26
HSCB	27	Ward Scales	27
Hugo Boss	22	Wellcome	13

Market Statistics

Annual reports season	34-35	FT-SE 100 Index	33
Standard Gilt bonds	25	Foreign exchange	25
Bank futures and options	25	Gilt prices	25
Share prices and yields	25	US equity options	Back Page
Commodity prices	25	London share index	34-35
Dividends announced, UK	26	Managed funds services	36-40
EMS currency rates	26	Money markets	40
Barclays prices	26	New int bond issues	25
Fixed interest index	26	Recent issues, UK	32
FT-A World Index	Back Page	Short-term int rates	40
FT-Gilt Index	Back Page	US interest rates	25
FT-Share Index	Back Page	World Share Markets	41

Chief price changes yesterday

FRANKFURT (DM)		LONDON (Pence)	
Alcatel	250 + 5.5	Alcatel	250 + 5.5
Alcatel	250 + 5.5	Alcatel	250 + 5.5
Alcatel	250 + 5.5	Alcatel	250 + 5.5
Alcatel	250 + 5.5	Alcatel	250 + 5.5
Alcatel	250 + 5.5	Alcatel	250 + 5.5
Alcatel	250 + 5.5	Alcatel	250 + 5.5
Alcatel	250 + 5.5	Alcatel	250 + 5.5
Alcatel	250 + 5.5	Alcatel	250 + 5.5
Alcatel	250 + 5.5	Alcatel	250 + 5.5

International task force tackles issue of disclosing credit risk to regulators in complex markets
Bankers propose derivatives guidelines

By Philip Cogan, Economics Correspondent

A group of leading bankers will shortly produce a new framework for the disclosure of credit risk in the derivatives markets. The framework, which should be finalised within two months, will require banks and securities houses to break down their exposure in the derivatives markets by counterparty and by type of instrument.

The growth of derivatives products, such as futures and options, has caused concern that banks may not be fully aware of the risks involved in dealing in these complex markets. The \$1bn losses incurred last year by the German oil and metals company Metallgesellschaft in oil derivatives heightened fears that such losses might cause a breakdown in the market.

Last year, Mr Alexandre Lamfalussy, then general manager of the Bank for International Settlements, called for the drawing up of international standards on risk disclosure for banks dealing in derivatives. Mr Lamfalussy said that derivatives had reduced the transparency of bank balance sheets and an

international monetary fund study said derivatives had "made it extremely difficult" for regulators to assess the risk of default in the system.

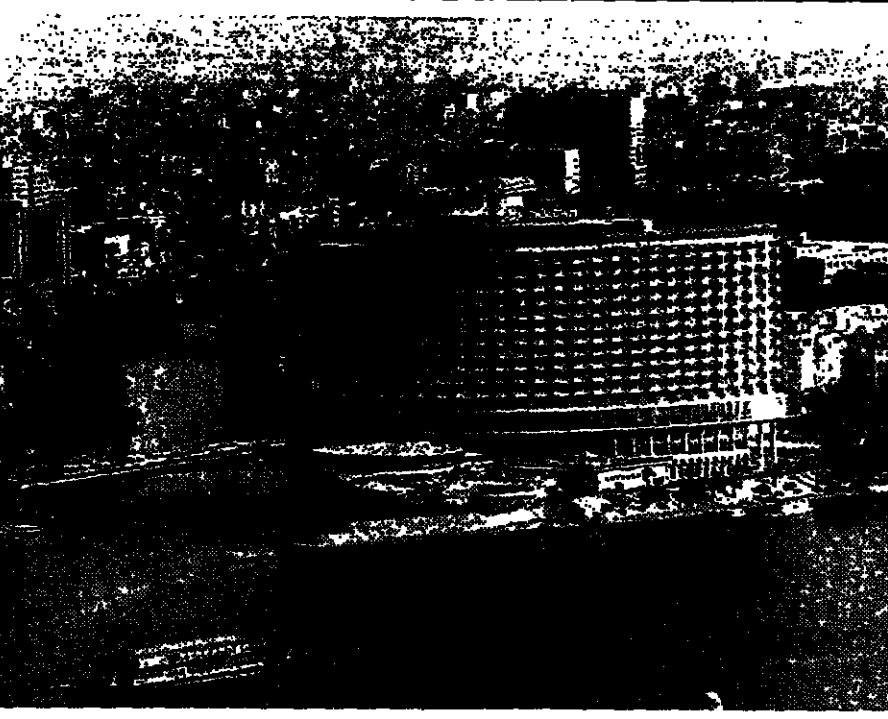
The new proposals have been drawn up by 15 of the world's largest players in the derivatives market. They are members of a task force set up by the Institute of International Finance, a Washington-based research and lobbying group financed by 170-plus member banks from more than 40 countries.

Forte and Accor do battle over Meridien Hotels

By John Riddling in Paris and Michael Slopinkier in London

Accor, the French travel group, and Forte, the UK hotels group, are vying for control of the Meridien Hotels chain, owned by Air France, the loss-making state-owned airline.

Kempinski, the German group, has also expressed interest in acquiring the luxury hotels business. The offer period for bids for the French hotel group closed last night and a decision is expected to be announced following an Air France board meeting on April 28.



Le Meridien in Cairo, part of a 58-hotel chain in which the controlling stake is up for sale

Accor, which is seeking to merge its luxury Sofitel chain with Meridien's 58 hotels, is thought to have made a cash offer for 40 per cent of the group, which values the whole of Meridien at about FF1.4bn. Industry analysts in Paris said Accor may have to raise new capital to finance such a deal.

Accor's proposal is also thought to emphasise the benefits to Air France that could flow from wider ticket distribution through its travel agency chain, and from the combination of Accor's business travel activities with those of Carlson, of the US.

Industry observers in Paris said that Accor provided the means to keep Meridien under French control, an important advantage. They pointed out, however, that Air France's debts and its need to win approval from the European Commission for a planned FF20bn capital injection from the French state, could give priority to the financial terms of the deal.

Kempinski, the third possible bidder, has been linked with Meridien before. In 1992, Lufthansa, the German airline, which then held a 42.6 per cent stake in Kempinski, called off plans to merge the chain with Meridien. Lufthansa subsequently sold part of its stake in Kempinski to Adventa management, a German investment group.

Sabena swings into loss of BFr4.5bn

By Gillian Tett in Brussels

Sabena, Belgium's state airline, yesterday became the latest European carrier to show a swing into the red for 1993, reporting a BFr4.5bn (\$130m) loss compared with a BFr5m consolidated net profit in 1992.

The airline, which is 37.5 per cent owned by Air France, said about BFr1bn of the loss was due to one-off restructuring and redundancy charges. It insisted that the results were "in line with the objectives of the plan developed in 1993".

The other components of the loss were a BFr1.5bn fall in turnover caused by fewer flights to Africa; a BFr1bn loss related to currency swings; and a BFr1bn drop in revenue due to price wars between European, US and Asian carriers.

Although it admitted that 1994 would be a difficult year, the company insisted that it remained optimistic about the future. The restructuring plan had, it said, begun to take effect in the second half of 1993. Meanwhile, prices had been stabilising and passenger numbers were rising - a record number was carried last year.

The loss had been widely expected. However, analysts warned that it was likely to raise questions about Sabena's long-term future.

They pointed out that although the Belgian government had pursued a fairly generous policy towards the national carrier in the past, attempts to provide fresh aid to Sabena were likely to be opposed by the European Commission, which was adopting an increasingly tough line towards state airlines.

Commerzbank spells out fund-raising plans

By Christopher Parkes in Frankfurt

Germany's Commerzbank yesterday announced an increase of "around a quarter" in 1993 operating profits, and unveiled plans for a DM400m (\$233m) capital increase as well as the issue of up to DM2bn of convertible bonds and profit-sharing certificates.

The last of the big three German banks to report also confirmed a promised DM2 dividend increase to DM12. It said the higher payout signalled its confidence for the current financial year, adding that only half the increase was attributable to a reduction in corporate taxation rates.

No figures were given for operating profits after provisions for bad risks. A "sizeable amount" of operating income was used to bolster risk provisions - which are not liable for tax - against domestic loans.

Group net earnings were down sharply at DM586.4m, compared with DM837.8m. A spokesman said that 1993 earnings had been inflated by extraordinary gains from the consolidation of the group's Berlin business, following the ending of the concessionary tax regime for businesses in the city. Statutory requirements meant all the Berliner Commerzbank's reserves had been counted as profit.

Robert Corzine describes the oil majors' Russian venture
Ice packs form a useful buffer

The need to operate in extreme temperatures in some of the most desolate and isolated areas of the world is an occupational hazard of the international oil industry. Sometimes, however, such isolation has its advantages.

Yesterday three US oil majors, Texaco, Exxon and Amoco, along with Norsk Hydro of Norway, announced a joint venture to assess and develop the oil reserves of the vast Timan Pechora basin within European Russia's Arctic Circle. Tens of billions of dollars will eventually be needed to develop the reserves, which the companies conservatively put at 2bn barrels and which Russian experts believe exceed 5bn barrels.

Texaco, which began studying the region in 1990, acknowledged that the project posed an "enormous logistical challenge" in an area that Mr Peter Bijur, senior vice-president, described as "desolate, cold hundra".

The proposed sea terminal - the first in arctic Russia - will have to withstand extensive ice packs. The special shuttle tankers that the partners envisage using to get the oil to a warmer trans-shipment point will have to be strong enough to break their way through the ice.



But the very isolation and hostile environment of Timan Pechora may mean that the consortium will be able to avoid many of the political problems which have dogged so many western oil projects in Russia.

The absence of a well-developed oil infrastructure, such as the one in Siberia, means there is no "single, strong local oil company" of the type which has hindered some other western projects, according to Mr Thane Gustafson, a Washington-based analyst with Cambridge Energy Research Associates.

The consortium will have a service contract with Arkhangelskogeologiya, a local company which has drilled 130 wells in the area, but there will be no direct Russian equity participation.

Mr Gustafson also points out that the consortium intends to build a dedicated export terminal on the Pechora Sea, thus eliminating dependence on the often clogged Russian oil transportation system or the need to arrange swaps through Transneft, the Russian monopoly oil transporter.

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INTERNATIONAL COMPANIES AND FINANCE

Alcatel Alsthom may join with Pirelli for Stet sale

By John Riddling in Paris and Andrew Hill in Milan

Alcatel Alsthom, the French telecommunications, energy and transport company is planning to join with Pirelli, the Italian tyre and cables manufacturer, to participate in the privatisation of Stet, Italy's state-owned telecommunications group.

Alcatel said yesterday that it had "responded favourably" to a proposition by Pirelli that they should co-operate in the privatisation, but said no formal alliance had yet been set up. Pirelli declined to comment on Alcatel's declaration.

The privatisation of Stet, 52 per cent of which belongs to IRI, the Italian state holding company, is expected before the end of the year.

A spokesman for the French

group said Alcatel was keen to expand in Italy, where it is already the second largest supplier of telecommunications equipment. In spite of the current problems in the market, however, it will be up to Italy's new government to finalise terms for the privatisation, likely to be one of the biggest and most controversial in the current series of sales by the state.

In August, five of Italy's state-controlled telecom operators will be merged into a single company, Telecom Italia, which will be Stet's principal asset.

However, the more sensitive question of the conditions for the sale of IRI's stake has not yet been settled. Last week, Mr Carlo Azeglio Ciampi, outgoing Italian prime minister, suggested that each investor

should be limited to 1 per cent of the shares in the privatised group.

Mr Pierre Suard, Alcatel's chairman, has cited difficult conditions in Italy and a fall in sales there as one of the reasons for an expected decline in net profits this year. But a spokesman said that the downturn was largely the result of economic conditions and that the market retained a strong potential for growth.

An alliance with Pirelli would extend Alcatel's existing ties with Italian industry. Alcatel holds 2 per cent of the shares in Fiat, which has a corresponding investment in the French group.

Industry observers suggest that Fiat may also participate with Alcatel in the Stet privatisation, although company officials declined to comment.

Cariplo lifts group net profits to L323bn

By Andrew Hill

Net group profits at Cariplo, Italy's largest savings bank, increased 4.2 per cent in 1993 to L323bn (£196.95m), compared with L310bn in 1992.

Gross earnings increased 22.4 per cent to L2,375bn, before provisions and adjustments, while total assets grew 9.3 per cent to L150,893bn.

Cariplo shareholders yesterday backed the nomination of Mr Sandro Molinari, the bank's chief executive, as chairman. His predecessor, Mr Roberto Mazzotta, stepped down because he faces charges of corruption relating to property transactions by the bank's pension fund.

Overall deposits in the group rose by 13 per cent in 1993 to L122,536bn, while total loans increased to L134,607bn, a rise of 11 per cent.

Mr Giampiero Pesenti, the Italian industrialist, has increased his group's stake in Credito Italiano, the recently privatised Italian bank, to 2.99 per cent, the maximum allowed. The Pesenti group previously held 2.88 per cent through Luxembourg-based Franco Tosi International.

On Saturday Credito's new shareholders will get their first chance to influence the direction of the bank when they elect a board of directors.

Burmah Castrol lifts payout after 18% rise

Pre-tax profits of Burmah Castrol, the UK lubricants, chemicals and fuel group, rose 18 per cent to £193.8m (£282.9m) for 1993. Profit after tax and minorities rose 39 per cent to £102.7m, writes Andrew Bolger in London.

The group recommends a final dividend of 11p, making a total cash dividend of 27.5p against 25.25p last time.

Castrol intends to offer a second enhanced share alternative, at a 50 per cent premium, to alleviate advance corporation tax.

Finland steps up privatisation pace

Sell-off programme enters new phase, writes Christopher Brown-Humes

Finland's privatisation programme has entered a new phase with the announcement that two big industrial groups, Rautaruukki and Valmet, intend to launch large share offerings to international investors in the next few weeks. A sell-off programme characterised by caution and hesitancy is expected to gain momentum, as other state-owned groups follow their lead.

"The pace of privatisation this year will be faster than it has been," asserts Mr Matti Vuorio, secretary general at the Finnish Ministry of Trade and Industry.

Rautaruukki, Scandinavia's second largest steel producer, is aiming to raise Fm800m (\$145m) and reduce state ownership to 70 per cent from 81 per cent through an offer of 16m new shares.

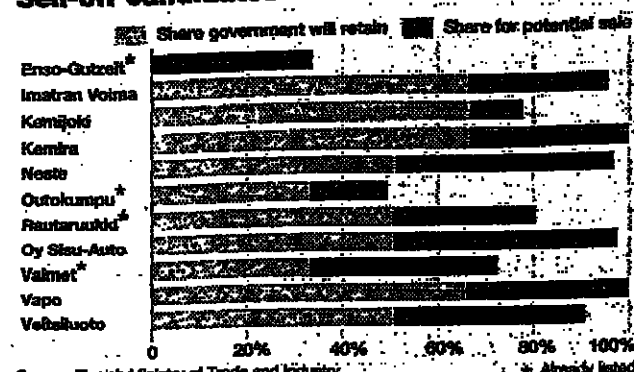
Valmet, one of the world's three biggest producers of paper machinery, hopes to raise more than Fm500m by offering between 5m and 7m shares.

But these are only two of the 11 names on the government's privatisation list, companies which together account for 20 per cent of Finnish exports and 15 per cent of the industrial labour force.

Other candidates include Neste, the oil and petrochemicals group; Kemira, the chemicals group; Outokumpu, the mining company; and Enso-Gutzeit, the pulp and paper group.

In all 11 companies, the government has parliamentary authorisation to reduce current state ownership levels sharply. Privatisation has come to the fore partly because of the general European trend. But the process also recognises that the state cannot afford to finance its siblings, who instead will be

Sell-off candidates



Source: Finnish Ministry of Trade and Industry

encouraged to tap the capital markets for their needs.

Finland's privatisation has significant differences to sell-off programmes in other European countries.

First, the process is more a widening of ownership than full-scale privatisation, as the state currently intends to keep more than 50 per cent of the shares in all but three of the companies on its list.

Second, the state is not gathering the proceeds, but instead allowing the companies to bolster balance sheets weakened by recession and heavy investment. It is a process of gradual dilution, with companies typically targeting share issues at domestic and international institutions to broaden their ownership base. To date, the retail element has been very small.

It is also a very cautious programme: no timetable has been specified, let alone a revenues target. Kemira, which first asked to be privatised 10 years ago, is still 100 per cent state-owned.

One obvious reason for the slow progress is the three long recession years between 1991 and 1993, which dragged many companies into the red and sent share values plunging.

Another is the small size of the domestic market. "I don't think we can afford any failures, taking into account the size of the Finnish stock exchange," says Mr Vuorio.

There are still painful memories of one such failure: a Valmet issue in the late 1980s when the shares crashed to Fm20 from an issue price of Fm120. The limited size of the domestic market explains why international investors will play a crucial role in the success of the privatisation process.

Finally, there has undoubtedly been a certain political hesitancy, particularly on the part of the opposition Social Democrats. Certain elements within the Centre Party, which dominates the centre-right coalition government, have also shown limited enthusiasm for the process. Both parties worry about the implications for regional policy and jobs if companies slip out of state control.

This does not mean that there are significant ideological barriers to privatisation. Finns stress that their state-owned companies were never nationalised; instead their

roots originate in the post-war period when Finland had to create industrial capacity to pay war reparations to the Soviet Union. In the meantime, they have had considerable freedom to operate like private companies.

For many companies, the main worry is timing. Having improved their results strongly last year, and after heavy internal restructuring, they fear that market conditions may move against them.

Helsinki was western Europe's top performing bourse last year, rising 91 per cent, but this year conditions have been more unsettled amid the turbulence which has swept international bond and equity markets.

However, most analysts do not believe that the recent price correction will unsettle the privatisation programme. "I am very positive about prospects," says Mr Esa Cleve, director of Prospektus, an investment banking group.

He believes that foreigners will continue to be attracted to the Finnish market due to the improving domestic economy and the much stronger financial performance of the country's big exporters. Mr Cleve also notes that domestic interest in equities is high with interest rates at their lowest levels for decades.

Even if privatisation does move faster this year, the programme is unlikely to be concluded before the end of the decade. At the end of the process, the state says it will only retain a direct holding in companies on grounds of specific national interest.

The government has already indicated that it will start selling stakes in companies itself but not before it is satisfied that companies' balance sheets are generally much stronger than they are today.

Roche sales up 6% in quarter

By Ian Rodger in Zurich

Roche, the world's most highly valued pharmaceutical group, said consolidated sales rose 6 per cent in the first quarter to SF3.7bn (£2.6bn).

The relatively low overall increase was due mainly to the rise of the Swiss franc in recent months against most currencies, especially the US dollar. Expressed in local currencies, the sales rise was 12 per cent, Roche said.

The group's smaller divisions performed significantly worse than the dominant

pharma division, where sales rose 10 per cent in Swiss franc terms to SF2.09bn, or 16 per cent in local currencies.

Roche said its top selling drugs - Rocephin, an anti-infection treatment, Dormicum, a mild anaesthetic, Roaccutane for treating acne - all showed sales volume rises.

Sales of vitamins and fine chemicals rose three per cent to SF816m while the diagnostics division suffered a five per cent fall in sales to SF400m as the US government cut its payments for certain laboratory procedures.

Sales of fragrances and flavours rose 9 per cent to SF405m.

Roche will publish its profit figures for 1993 next Tuesday. Salzer Technology, the Swiss engineering group, has reported an 11 per cent rise in 1993 net income to SF189m on a 2 per cent fall in sales to SF6.66bn. Operating income was up 7.2 per cent to SF268m.

The directors are recommending a rise in dividends from SF16 to SF18 per share or participation certificate.

UK property yields below gilts

By Vanessa Houlder, Property Correspondent

The sharp recovery in the UK commercial property investment market over recent months has pushed property yields below gilt yields for the first time since 1992.

Property yields, the ratio of income to capital value, have fallen at the fastest pace on record since institutions returned to the property market in force last year. Since the market's turning point last

June, property values have risen by about 35 per cent, according to Hillier Parker, chartered surveyors.

The Hillier Parker figures show that property yields fell from 9.2 per cent in May 1993 to 7.3 per cent at the start of this month, when long-dated gilt yields stood at about 8 per cent.

The cross-over of bond and property yields marks a new phase in the recovery of the property market. Until recently, investors principally

bought property for the strength of its existing income, rather than for its potential rental growth.

The property market was largely driven by movements in the bond markets, rather than the strength of tenants' demand for buildings.

The cross-over of gilt and property yields marks the end of the first period since the 1960s when investors demanded higher yields from property than from gilts.

France starts pre-placement of UAP shares

By Alice Rawsthorn in Paris

The French government will today start the next phase of its privatisation programme by beginning the pre-placement, or marketing, of shares in Union des Assurances de Paris (UAP), the insurance group.

Mr Edmond Alphandery, the economy minister, yesterday said that the price of the issue would be announced within the next few weeks, with the timing of the share sale being determined by market conditions.

The issue involves the sale of the state's 50 per cent holding in UAP, which is valued at more than FF250bn (\$4bn), and a capital increase for the company.

However, institutional investors can from today place uncommitted orders for shares in UAP, France's biggest

insurer. The group's employees will also be allowed to reserve shares.

The economy ministry has already announced that it plans to allocate more than 11 per cent of the shares to *noyau dur*, or "hard core" shareholders.

AGF GROUP 1993
NET EARNINGS: FF 977 MILLION
PREMIUM INCOME: FF 65.3 BILLION

1993 consolidated earnings for the AGF Group reflect our continued recovery in non-life insurance business both in France and abroad and our consistently good results in life insurance business. They also underline considerable efforts to improve our banking interests and illustrate our determination to prepare the Group for the future.

Antoine Jeancourt-Gallignani, Chairman of AGF

INSURANCE BUSINESS

Consolidated premium income totalled FF 65.3 billion, excluding Assurance. 40.5% was generated outside France.

CONSOLIDATED PREMIUM INCOME (FF billions)	
1991	55.3
1992	59.4
1993	65.3

INSURANCE BUSINESS IN FRANCE

Premium income amounted to FF 39.3 billion, mainly derived from AGF VIE (FF 21.1 billion) and AGF IART (FF 16.3 billion).

CONSOLIDATED PREMIUM INCOME (FF billions)	
1991	32.4
1992	35.9
1993	39.3

Administrative and distribution costs dropped from 3.8% to 3.4% of mathematical reserves for AGF VIE premiums and from 29.1% to 27.3% for AGF IART premiums. In non-life insurance business, measures to improve earnings resulted in a reduction in the loss ratio gross of reinsurance from 87.5% to 84.5% in two years.

Insurance business in France contributed FF 2,814 million to Group earnings.

INSURANCE BUSINESS OUTSIDE FRANCE

Premium income of FF 20.1 billion was mainly achieved by AGF International (excluding the Aachener und Münchener Group), representing growth of 18% on a comparable basis.

Contribution of main subsidiaries to consolidated net earnings before amortization of goodwill:

(FF millions)	1992	1993
Belgium: Luxembourg	118	284
United Kingdom	108	126
Spain	10	85
Ireland	47	81
Other countries	55	105
Total	122	511

The recovery in non-life insurance business continued in most countries and the Spanish operations will be restructured in 1994.

REINSURANCE

Premium income totalled FF 5.9 billion, including FF 3.2 billion from SAFR. The contribution to consolidated earnings was FF 62 million.

BANKING, FINANCIAL AND REAL-ESTATE HOLDING ACTIVITIES

Earnings reflect the AGF Group's determination to improve 2 difficult banking interests. Banque du Phénix contributed a loss of FF 1,398 million to consolidated earnings and Comptoir des Entrepreneurs contributed a loss of FF 1,205 million, which corresponds to the global cost of CDE for AGF in 1993.

On the other hand, contributions from BFCE and SOPHIA continued to be highly satisfactory.

GROUP NET INCOME AND DIVIDEND

Consolidated net income for the AGF Group totalled FF 977 million in 1993, down 35% compared with 1992.

However a dividend of FF 12 per share (excluding tax credit), unchanged from last year, will be proposed at the Annual General Meeting on 30 May 1994.

News and analysis for the bancassurance and investment fund industry



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INTERNATIONAL COMPANIES AND FINANCE

GFSA posts 'fine achievement' in third term

By Mark Suzman
in Johannesburg

Gold Fields of South Africa yesterday reported an increase in after-tax profit to R44.1m (\$9.1m) in the third quarter to March, on the back of a higher gold price received, well up on the same quarter last year when profits were R28.7m.

The figure compares with the R35.7m recorded in the December quarter.

Pre-tax figures were even stronger at R62.4m, compared

with R50.2m in the previous quarter, reflecting a solid operating performance from the four mining companies.

The quantity of gold produced was almost unchanged at 30,822kg, against 30,719kg the previous quarter, but sales revenue advanced to R1.31bn from R1.22bn, boosted by an increase in the average gold price to R42.156 per kg, up from R39.753, on continued weakening of the rand.

Mr Alan Munro, executive director, pronounced the

results "a fine achievement in a difficult quarter," noting that the overwhelming bulk of this tax was on the group's star performer, Driefontein.

The mine, the country's most profitable, had another exceptionally strong quarter with its east division increasing an already high yield to 11.6 grams a tonne.

Pre-tax profits rose to R40.8m from R32.7m the previous quarter. However Mr Munro warned that such an exceptionally high grade could

not be expected to continue for much longer.

Kloof, the other large producer in the group, boosted its after-tax profit to R19.3m from R17.4m.

This improvement came despite the continued loss of production after an accident in one of its shafts and a disappointing quarter from its Libanon division, which posted a loss of R1.1m after last quarter's R3.7m profit.

Troubled Driefontein maintained after-tax profit at

R4.27m compared with R4.33m, but the figures did not include a R6m award for unfair dismissals which will be paid in the current quarter.

The group's other producer, Deelkraal, also improved to R15.7m from R14.9m despite a slight dip in its yield.

Mr Munro said he expected the improvement to continue into the next quarter, but much depended on the effect of this month's elections, both in terms of potential disruptions and the rand gold price.

BR Distribuidora float pays off

Brazil's petrol distributor is proving itself, writes Patrick McCurry

When investors snapped up shares in BR Distribuidora last December they were buying into Brazil's largest petrol distributor and a company widely regarded as the best-run subsidiary of Petrobrás, the state-controlled oil company.

Since the offer, which saw 26 per cent of the company sold in non-voting shares mainly to institutions, BR has announced net profits up 50 per cent for last year. It is now considering an issue of American depositary receipts this year.

Investors were attracted because BR is considered to be a well managed, profitable company with no bank debt. This is possibly because petrol distribution has long been open to private competition. While Petrobrás' exploration and refining are a government monopoly, BR has had to prove itself in a highly competitive sector against some of the world's largest oil companies.

Despite this threat, BR has maintained a market share of 36-37 per cent, compared with

22 per cent for its nearest rival, Shell Brazil.

Shortly after the share offer, which raised \$250m for Petrobrás' own projects, BR announced net profits of \$110m for the year to the end of December 1993, up from \$73m in 1992.

Financial director Mr Reynaldo Aloy said the increase was due to higher profit margins following a partial liberalisation of prices in the oil derivatives sector and an increase in gross sales of 8.7 per cent to \$6.73bn.

Although the BR sale was oversubscribed, its share price significantly underperformed the São Paulo stock exchange, rising in dollar terms only about 12 per cent to early-March from launch, compared with about 40 per cent for the market as a whole.

Brokers attribute the underperformance to the comparatively high initial price asked for BR shares. These were sold at about a 50 per cent premium to the company's per share book value.

Mr Ronaldo Guimarães, technical manager at brokerage house Banco do Brasil DTVM, which helped manage the initial public offering, says the sale is a first, small step towards the full privatisation of BR.

Other analysts, however, believe Petrobrás is using BR to improve its own cash flow and may raise money again by selling more non-voting shares, for example in the mooted ADR issue.

Ironically, the flotation of the company may make it harder to privatise. "Experience has shown that government controlled companies with outside shareholders are harder to sell off," says a Petrobrás source.

Mr Aloy says the sale is not related to privatisation: "We wanted to open up new lines of capital in the financial markets and to show that we are a strong, solid, profitable company."

Apart from Shell, BR's main competitor is the local Ipiranga

group, which last year bought Atlantic Richfield Company's petrol station chain in Brazil, and has a market share of about 18 per cent. Esso has 13 per cent and Texaco less than 10 per cent of the market.

Competitors agree that BR is strong and well-managed. However, they attribute part of its success to traditional "captive" government customers, such as the armed forces. This market has been reduced recently with the privatisation of the steel industry.

Mr Aloy says government customers, accounting for 25 per cent of sales, buy from the company because it offers competitive service and has the biggest distribution network.

According to Mr Henrique Neves, a vice-president of Shell Brazil, the opening up of BR and Ipiranga's purchase of Atlantic means even fiercer competition in the sector. Competition will also heat up if remaining controls on pump prices are removed, as the industry expects.

Hugo Boss advances to record

By Michael Lindemann
in Stuttgart

Hugo Boss, the biggest German menswear designer, yesterday unveiled record profits, up 73 per cent to DM76.5m (\$44.7m) for 1993.

Worldwide sales, though, were 7.8 per cent lower.

Mr Peter Littmann, chief executive, said the company would take advantage of a tax break and good liquidity to pay a one-off dividend of DM117.50 per share.

He added that a "difficult environment" meant sales this year were likely to match levels achieved last year.

Disregarding the extraordinary items, profits would have been DM45.6m, up 10 per cent. "The 1993 profits are not repeatable," Mr Littmann said. "Not now or in the next 10 years."

On top of the extraordinary dividend, ordinary shares will receive a DM23 dividend, up from DM21, while holders of preferential stock will receive DM24.50, also up DM2.

Mr Littmann blamed the drop in sales on weak markets in Europe and the restructuring of the US division. However, Boss labels were a huge success in new Asian markets, where turnover in some cases doubled.

The company is 50.4 per cent owned by the Italian Marzotto group while the Holy Brothers, grandsons of the founder, still hold a 7 per cent stake.

Turnover was down 10 per cent on the year before but Mr Littmann said that would not influence year-end results.

New HK fund for investment in China launched

By James Harding

A fund investing in smaller companies listed in Hong Kong with interests in China has been launched for European investors.

South Ocean Management, a Hong-Kong based company which has \$28.7m of US private investors' funds under management in Hong Kong, is launching

Cathay Value Fund, as yet of undetermined size, for investors outside the US.

Allen & Company, a New York investment bank, is acquiring 50 per cent of South Ocean, which was founded in 1992 and is headed by Mr Richard McConnell.

Mr McConnell said he was investing in 43 smaller Hong Kong companies with substan-

tial interests in China's southern province of Guangdong, high growth rates and low price earnings ratios.

He believes the small companies he selects will outstrip larger companies in the Hang Seng index.

However, the US investors' accounts managed by South Ocean grew by 82 per cent in 1993, compared with the 115

per cent rise of the Hang Seng.

Cathay Value Fund is the latest in a torrent of China-related funds launched over the past three years. Mr McConnell, a fund manager from New York, told a group of potential investors that "Hong Kong looks like the Nasdaq [the US over-the-counter share market] in 1951".



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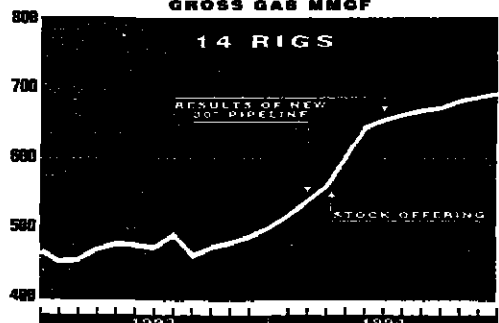
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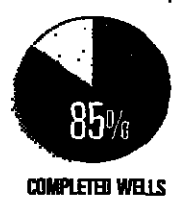
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INTERNATIONAL COMPANIES AND FINANCE

Goodyear rally extended with 30% income gain

By Richard Tomkins in New York

Goodyear Tire & Rubber, the US tyre manufacturer that has staged a strong recovery over the past three years, yesterday said it expected to report an increase in first-quarter net income of between 30 per cent and 35 per cent above the previous year's figure.

It also announced it was seeking to enter the Chinese market by setting up a joint venture with a company manufacturing and selling tyres in China.

Mr Stanley Gault, chairman and chief executive, told shareholders at the annual meeting in Akron, Ohio, that net profits should be in the \$113m to \$118m range, compared with \$87.1m before accounting changes last time.

Preliminary estimates suggested first-quarter sales would be 2 per cent ahead of last year's \$2.51bn, Mr Gault said.

Earnings per share should be in the 75 to 78 cents range, compared with 60 cents last time.

The Goodyear board also announced it had declared a 33 per cent increase in the dividend to 20 cents from 15 cents a share for the first quarter. The company's stock rose by 3/4 to \$42 1/4.

Mr Gault attributed the strong first-quarter results to a combination of new products, cost reductions and efficiency improvements.

The same factors have underscored the sharp recovery in the company's financial performance since Mr Gault took over as chairman and chief executive in 1991.

The sales increase was more modest than the profit improvement because it included a higher proportion of tyres for new cars, which sold at lower prices than replacement tyres.

Concerning the group's plan to enter China, Mr Gault said Goodyear would prefer a joint venture. But he added the company had also been approached by Chinese provinces seeking to interest it in a greenfield venture - an option Goodyear would consider if no suitable partner could be found.

Euro Disney syndicates meet over rescue plan

By Alice Rawsthorn in Paris

Leaders of the Euro Disney loan syndicates yesterday met to discuss the company's financial performance in Paris in a bid to persuade them to agree to plans for the troubled leisure group's FF13bn (\$2.2bn) rescue package.

Most of the 63 international banks in the Euro Disney syndicates are understood to have agreed in principle to the rescue. Banque Nationale de Paris (BNP) and Banque Indosuez, joint leaders of the banks' steering committee, hope by Friday to have finalised the agreement.

But the banks have yet to agree terms for underwriting of the rights issue. Japanese creditors - including LTCB of Japan, Mitsubishi Trust, Sumitomo, Bank of Tokyo and Industrial Bank of Japan - are reluctant to be involved with the underwriting.

The Japanese banks yesterday pressed BNP and Indosuez for exemption from the underwriting. They also urged that the Caisse des Dépôts et Consignations, which is Euro Disney's biggest lender, should play a larger part in the restructuring.

Jefferson Smurfit in \$2bn move to cut debt

By Bernard Simon in Toronto

Jefferson Smurfit, one of the US's biggest recycled newsprint and packaging producers, plans an ambitious \$2bn recapitalisation, including a public equity offering and refinancing a substantial portion of its debt.

According to a prospectus filed with the Securities and Exchange Commission in Washington, the restructuring is designed to improve the St Louis, Missouri-based company's operating and financial flexibility by reducing the level and the cost of borrowings.

extending debt maturities and strengthening its equity base.

Smurfit, 50 per cent owned by Jefferson Smurfit Group of Ireland and 40 per cent by two equity funds run by Morgan Stanley, has struggled under a heavy weight of junk bond-financed debt, exacerbated by weak paper and packaging markets.

Long-term debt stood at \$2.5bn at the end of last year, and there was a shareholders' deficit of almost \$1bn. The company, with 1993 sales of \$2.9bn, has suffered losses totalling almost \$400m over the past three years.

The restructuring includes a \$300m global public equity offering and new credit facilities totalling \$1.65bn, making the financing one of the largest for a non-investment grade company in recent years.

The Irish parent has agreed to inject \$100m of new equity. In addition, Container Corporation of America, a Smurfit subsidiary, will issue \$400m of senior notes.

The bulk of the funds will be used to repay bank facilities and to redeem \$84m of junk bonds.

When the proposals are implemented, the Irish parent's

stake will drop to about 44 per cent, while the Morgan Stanley funds will hold a 31 per cent interest. The remaining 25 per cent will be held by outside investors, including the public.

Under the plan, long-term debt will be only modestly reduced to \$2.4bn, and the company will continue to have a large debt-servicing burden over the next five years. The prospectus warns "there can be no assurance that the company will generate sufficient cash flow to meet its obligations".

Smurfit carries a single-B non-investment grade (or junk) bond rating, although bankers

hope an improvement in its financial condition will allow it to reach a double-B rating before long. The strengthening US economy has led to a marked improvement in paper prices over the past six months.

Besides the financial restructuring, Smurfit last year began an internal shake-up aimed at reducing costs. The programme, expected to last two to three years, resulted in a \$96m pre-tax charge last September reflecting, among other things, a consolidation of manufacturing facilities.

Lower finance costs lift CPC

By Richard Tomkins

CPC International, the US food company whose brands include Hellmann's mayonnaise, Knorr soups and Mazola corn oil, yesterday reported a 9 per cent increase in net income to \$98.1m for the first quarter, helped by volume gains and lower financing costs.

World-wide volumes rose by 9 per cent, about a third of which came from acquisitions - among them the Pfanni potato products business in Germany.

Unfavourable exchange rates affected the value of sales in dollar terms, but the combina-

tion of volume gains and higher prices produced an overall increase of 6 per cent in turnover to \$1.74bn.

Best Foods, CPC's North American food business, saw sales growth of 9 per cent on increased volumes of Hellmann's mayonnaise, Mazola oil, Skippy peanut butter, Karo syrups and Knorr products.

However, specialty baking and Mueller's pasta were down, and higher commodity prices combined with increased spending on marketing and product development left North American operating income flat.

Growth in overall operating

income came from CPC's international operations - particularly in Latin America, where consumer foods recorded a 25 per cent increase.

But Mr C.R. Shoemate, CPC's chairman and chief executive, warned that the Latin American business would be significantly affected by the difficult business environment in Brazil in the second quarter.

Finance costs fell to \$20.2m from \$22.8m, leaving pre-tax profits up 9 per cent at \$172.5m.

Earnings per share rose to 63 cents from 58 cents and the dividend is 34 cents a share, up from 32 cents.

VW fails to settle Skoda differences with Czechs

By Patrick Blum in Vienna

Talks yesterday in Prague between Mr Ferdinand Piëch, Volkswagen chairman, and Mr Vladimír Dlouhý, the Czech minister for trade and industry, failed to resolve differences between the two sides over the long-term future of Skoda Automobily, in which the German car maker has a 31 per cent stake.

The two partners - the Czech state still owns almost 70 per cent of Skoda - have been at odds ever since VW, which was due to invest DM7.1bn over 10 years, said

last autumn that it was sharply reducing investments to DM3.7bn (\$2.2bn) as part of its cost-saving drive.

Plans for a new engine plant at the Mlada Boleslav site were also ditched. This angered the Czech government, which argued that as the main shareholder, it should have been consulted about the changes.

In December, both sides agreed to differ, and Mr Piëch promised to keep Prague better informed.

A new protocol covering future investments by VW will be presented at a shareholders' meeting on Friday.

Générale des Eaux ahead at FF3.2bn

By John Riddling in Paris

Compagnie Générale des Eaux, the French construction, utilities and communications group, raised net profits by just over 10 per cent last year to FF3.2bn (\$548m), according to estimates announced by the company yesterday.

The increase was achieved in spite of difficult conditions in the construction and water services markets, and is higher than forecasts made by the group at the end of last year when it launched a rights issue for more than FF3bn.

The company said it would propose a dividend of FF44 per share, against FF43 in 1992, and it is planning to split its shares into four to improve liquidity.

Final results are expected at the end of the month, although the company has already announced that sales grew by just under 3 per cent last year to FF147bn. About FF39bn of

the total was generated outside France.

The group said there was a negative impact on profits from its property and cable television activities. It is aiming to expand its activities in the media sector. In February it took joint control of Canal Plus, the pay-TV network with Havas, the media company, and Société Générale, the banking group.

In a statement issued yesterday, Mr Guy Dejouany, chairman, said cashflow during the year had risen slightly to FF11bn.

Investments in 1993 amounted to FF7.8bn as the company sought to expand its presence outside France.

The strategy of reinforcing its international position has been continued this year.

Last month, Générale des Eaux announced that it was raising its stake in Air & Water of the US, from 23 per cent to 40 per cent.

Seagram expands in Australian wine deals

By Robert Gibbens in Montreal

Seagram, one of the world's top four drinks groups, is expanding its wine interests in Australia.

As a first step, Seagram has sold its Saltram Wine Estates, a wine producer and distributor based in Barossa Valley, South Australia, to Rothbury Wines.

Then Seagram bought treasury shares of Rothbury to hold a 20 per cent interest and become the single largest stockholder in Rothbury Group. It will have one representative on the Rothbury board.

Seagram would not reveal prices or other financial details. The two Australian companies in effect will be merged operationally and expanded.

Seagram has distributed its wine and spirits products in Australia since 1954. It bought Saltram in 1978.

"There are strong synergies between Rothbury and Saltram and joining forces will create a strong dynamic business," Seagram said. "The combined company will offer a broad Australian wine portfolio as well as other Seagram wines."

Analysts said the deal sets Seagram's Asian and global business strategy.

● SHL Systemhouse, a fast expanding computer service group, lifted second-quarter net profit to C\$5.4m (US\$3.9m) or 10 cents a share, from C\$1.5m, or 3 cents, a year earlier. Revenues gained 22 per cent to C\$292m.

First-half revenues rose 27 per cent to C\$459m and net profit was C\$10.1m, or 19 cents, against C\$1.6m, or 4 cents.

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Notice of meeting Merfin Gerin

Meeting of undated subordinated floating Rate notes

To the holders of the 600 Undated Subordinated Floating Rate (TSDI) Notes of MERLIN GERIN.

Notice is hereby given that a General Meeting of the Holders of the above Notes issued by MERLIN GERIN in March 1991, will be held at 38240 Meylan, 2, chemin des Sources, Centre Paul-Louis Merlin on 26th April 1994 at 15h30 p.m.

AGENDA

• Examen et approbation des modalités de l'apport MERLIN GERIN à SCHNEIDER ELECTRIC d'une partie des actifs et passifs avec effet au 1^{er} janvier 1994.
• Acceptation, sous condition de la réalisation définitive de cette opération, de SCHNEIDER ELECTRIC en qualité de seule débitrice de l'emprunt obligataire de 3 milliards de francs émis le 28 mars 1991 par MERLIN GERIN.

Any noteholder may attend or be represented at this meeting. For this purpose, the holders are required to deposit a banker's certificate custody no later than 22d of April 1994 at the office of MERLIN GERIN, 2, chemin des Sources à Meylan (38240).

The Board of Directors

MERLIN GERIN
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N.V. Koninklijke Nederlandsche Petroleum Maatschappij

(Royal Dutch Petroleum Company) Established at The Hague, The Netherlands

ANNUAL GENERAL MEETING OF SHAREHOLDERS

Shareholders are invited to attend the Annual General Meeting of Shareholders on Thursday 19th May, 1994, at 10.30 a.m. in the "Nederlands Congresgebouw", 10 Churchillplein, The Hague, The Netherlands.

AGENDA

1. Annual Report for 1993.
2. Finalization of the Balance Sheet and the Profit and Loss Account together with the Notes thereto for 1993 and declaration of the final dividend for 1993.
3. Proposal to amend the Articles of Association and to authorize the Board of Management - in accordance with the provisions of Article 2:124, of the Netherlands Civil Code - to make any changes considered necessary by the Minister of Justice.
4. Appointment of a Member of the Supervisory Board.
5. Appointment of a Member of the Supervisory Board owing to retirement by rotation.

The documents referred to under items 1 and 2 and a copy of the proposal to amend the Articles of Association are open for inspection at and may be obtained free of charge from the Company, Shell Oil Company, and the head office of the bank stated under A.

The address of the Company is: 30 Carel van Bylandtlaan, 2596 HR The Hague, Tel.: 31-70-377 3395.

The address of Shell Oil Company is: Transfer Agent, One Shell Plaza, P.O. Box 53608, Houston, Texas 77052-3608, Tel.: 1-713-241-4083.

The proposed amendment of the Articles of Association referred to under item 3 concerns a reduction of the minimum required number of Managing Directors from three to two and the elimination of the requirements in the Articles of Association regarding Netherlands nationality for Managing Directors, Members of the Supervisory Board and Holders of priority shares.

The nomination for the appointment referred to under item 4 lists Mr. H. de Ruiter first and Mr. P.W.H. van der Laan second. The nomination for the appointment referred to under item 5 lists Mr. J.H. Choutouer first and Mr. H.J. Alkema second. The nominations for the appointments referred to under items 4 and 5 are available for inspection and may be obtained free of charge from the Company and, on the day of the meeting, in the "Congresgebouw".

REGISTRATION

- A. Holders of share certificates to bearer may attend the meeting if their share certificates are deposited against receipt not later than 13th May, 1994, at Barclays Bank PLC, London.

Information about institutions abroad at which registration may take place is obtainable from the Company.

- B. Holders of registered shares of The Hague or Amsterdam Registry may attend the meeting if they register to do so with the Company in writing not later than 13th May, 1994. Holders of registered shares of New York Registry who are of record may attend the meeting if they register to do so with Shell Oil Company in writing not later than 12th May, 1994.

- C. Usufructuaries and pledgees: what is stated above under A and B regarding registration is correspondingly applicable to usufructuaries and pledgees of bearer shares or registered shares, provided they have voting rights.

POWERS OF ATTORNEY

Those who wish to have themselves represented at the meeting by a proxy must not only comply with what is stated above under A, B and C respectively, but must also deposit a written power of attorney not later than 13th May, 1994, at the Company, at Shell Oil Company or at the above-mentioned bank. If desired, forms which are obtainable free of charge from the Company, from Shell Oil Company and from this bank may be used for this purpose.

The Hague, 12th April, 1994

The Supervisory Board

Outokumpu

ANNUAL GENERAL MEETING

The Annual General Meeting of the shareholders of Outokumpu Oy will be held in the Tapiola Hall at the Espoo Cultural Centre, Tapiolan Kulttuurikeskus, Espoo, Finland at 3.00 pm on Tuesday 26 April 1994.

Agenda

In addition to the customary items prescribed in paragraph 18 of the Company's Articles of Association (including approval of the 1993 financial accounts), the agenda includes proposals (i) to make amendments to the Company's Articles of Association; (ii) to authorize the Executive Board to decide on an increase of share capital up to the aggregate nominal value of FIM 300 million through an issue of new shares and/or an issue of loans convertible to shares or of debt with warrants to subscribe for shares (in one or more instalments, and on terms and conditions to be established by the Executive Board); and (iii) to issue up to a maximum of FIM 500,000 of debt with warrants to subscribe for shares to members of Outokumpu's management as part of the Company's management motivation scheme.

Copies of the 1993 Annual Report and Accounts and the other documents relating to the meeting are available for inspection by shareholders at the head office of Outokumpu at Lansituulentie 7, 02101 Espoo, Finland from 15 April 1994. Copies of these documents will also be sent to shareholders on request. (Tel. +358 0 421 4045 or Fax +358 0 421 3888).

Right to participate

All shareholders who have been entered in the shareholders' register maintained by the Central Share Register of Finland by no later than 16 April 1994 are entitled to participate in the Meeting.

Shareholders whose shares have not been transferred to the book-entry securities system, also have the right to participate in the Annual General Meeting provided that they have been entered in the Company's share register before 11 February 1994. In this case, the shareholder must present the share certificate or other proof that the right of ownership to the shares has not been registered in a book-entry account.

Notice of intention to participate

Shareholders who wish to participate in the Annual General Meeting must notify the Company of their intention to do so, by telephone (Tel. +358 0 421 4045) or by letter addressed to Outokumpu Oy, Share Register, P.O. Box 280, Lansituulentie 7, 02101 Espoo, Finland, by no later than 22 April 1994.

Annual Report

The Company's annual report for 1993 will be mailed to all registered shareholders. Mailing starts during the week beginning 18 April 1994.

By order of the Supervisory Board of Outokumpu Oy.

Espoo, 12 April 1994.

The Financial Times plans to publish a Survey on International Taxation

on Friday, May 20

The survey will review the taxation system worldwide and examine the challenges it will face in 1994 and the implications for the international business community. The survey will reach an estimated international readership of 1 million.

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FT Surveys

Quarterly profit at Alcoa slips

By Bruce Jacques in Sydney

Directors of Alcoa of Australia, the integrated aluminium producer, have warned that any recovery will be constrained following a 5.6 per cent fall in net profit in the March quarter to A\$76.3m (US\$53.7m) from A\$80.9m a year ago. Revenues were 1 per cent higher at A\$509.8m, against A\$504.7.

Directors said the result reflected lower prices for all products, partially offset by increased sales volumes of alumina, lower unit production and lower taxes.

"First-quarter results should not be taken as indicative of results for the remainder of 1994," they said.

"Conditions in the industry remain difficult, and although a number of producers have communicated they will cut back metal production, inventories remain high and will constrain recovery in the industry."

Tax provision was down to A\$44.2m from A\$55.2m in the period, while depreciation took A\$36.4m, against A\$36.7m. Interest expense was down to A\$4.8m from A\$7.1m.

Suzuki writes off Y8.54bn for Santana

Suzuki Motor, the Japanese carmaker, said it wrote off Y8.54bn (\$81.2m) of bad debt from its exposure to its troubled Spanish unit, Santana Motor, in the year to March 31 1994. Reuter reports from Tokyo. Santana is owned 83.7 per cent by Suzuki.

Santana stopped output two months ago when its labour union went on strike in protest against management restructuring which involved reducing the workforce of 1,400 by 60 per cent.

Suzuki said the company was standing by its November forecast of parent current profit of Y18bn in 1993-94, down from Y20.48bn in the previous year.

James Hardie to float off HarTec

James Hardie Industries, the Australian building supplies group, has continued to sell non-core businesses, with plans to float its electronic components subsidiary, HarTec, writes Bruce Jacques. Hardie announced yesterday it would offer 39.1m shares at A\$1 each in the company, with the issue fully underwritten. With payment of inter-company loans before the float, Hardie will net A\$34.1m from the transaction.

Hardie's managing director, Dr Keith Barton, said the sale was part of the company's strategy of concentrating on core businesses.

About 35 per cent of HarTec's shares will be set aside for HarTec shareholders.

CANON INC.

Notice has been received from Tokyo that the Board of Directors has declared a payment of DIVIDEND of ¥12.25 per share for the fiscal year ended 31st March 1994.

Holders of EUROPEAN DEPOSITARY RECEIPTS (EDRs) for the above shares are entitled to receive the dividend in cash or by cheque.

Payment will be made in US Dollars at the rate of exchange prevailing on the date of payment.

Shareholders who wish to receive the dividend should complete and return the following form to the Depositary.

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Packer network buys Optus stake

Nine Network, the Australian television network controlled by Mr Kerry Packer, has agreed to buy a 15 per cent stake in Optus Communications for A\$318m (US\$224m), agencies report from Sydney.

Optus, which is establishing Australia's second telecommunications carrier and also operates communications satellites, is to issue 265m new shares to Nine Network, which will fund the investment through bank financing.

Current shareholders in Optus are BellSouth, of the US, and Cable & Wireless, of the UK, each of which own 24.5 per cent. The balance is owned by

Australian companies Mayne Nickless, Australian Mutual Provident Society, National Mutual Life Association of Australasia, and AIDC.

The investment by Nine Network increases the Australian shareholding in Optus to more than 58 per cent from 51 per cent. The current shareholders will dilute proportionately their interests to accommodate Nine Network.

The Optus group of companies will be restructured by August so that all shareholders have direct equity in Optus Communications.

Currently, some have indirect stakes through a sepa-

rate entity, Optus Pty. "The restructure of the Optus group will facilitate a listing of Optus Communications on the Australian Stock Exchange in due course," said a statement from Optus and Nine Network.

The TV network has entered a strategic alliance with the telecommunications company under which Nine Network will support and participate in the development of multimedia operations at Optus. Nine Network has agreed to maintain its shareholding for at least five years and to limit its holding in Optus to a maximum 20 per cent for this period.

Optus, formed in January 1993 as a competitor to the state's Telecom Australia when telecommunications was partly deregulated, has spent A\$1.2bn building a telecoms network. It plans to spend another A\$5bn over the next four years.

Analysts estimate Optus has 20 per cent of Australia's mobile telephone market and 13 per cent of its overseas traffic but only 7 per cent of the domestic long-distance calls, or 13 per cent of the combined A\$4.5bn-a-year market. Telecom retains the local call monopoly.

Nine Network shares closed 10 cents lower at A\$5.20.

Merchant bank is the envy of Hong Kong, writes Simon Holberton

Soaring Peregrine seeks central role in Asian bond market

Mr Gordon Wu's Hopewell.

Last year Peregrine was the lead broker in nearly HK\$25.5bn of new issues, rights issues and placements in Asia. It acted as financial adviser to another clutch of deals worth more than HK\$26bn in the region. The company took the lead for companies in South Korea, India and the Philippines, but the vast majority of deals were done in Hong Kong, where it dominates the market.

In 1993, Peregrine was responsible for more than 60 per cent of the new listings (by value) on the Hong Kong stock exchange; it accounted for about one third of all rights issues and a quarter of placements, again by value. The fees are good. The company made US\$10m from the flotation of Mr Wu's Consolidated Electric Power Asia last autumn.

Says Mr Tose: "We think the ability to commit to deals quickly is very important... we have no intention of giving up our market share without a fight." Yesterday he forecast that the company's capital base would grow from its present US\$500m of net assets to US\$2bn in four years. That would make Peregrine a "serious player" on a global scale.

Mr Leung says the idea of a merchant bank like Peregrine began germinating in both executives' minds during 1988. Citicorp was retreating from equity markets in the wake of

the October 1987 stock market crash and Mr Leung thought it was only a matter of time before the bank decided to retrench in Hong Kong.

"I thought about what I did for clients - doing deals, raising money and investing in the same for myself. What I had in mind was a corporate finance boutique with a small number of clients to help make deals. Philip wanted to set up a brokerage and said 'why not put them together?'"

Peregrine was born in the autumn of 1988 when Mr Leung severed his ties with Citicorp; by the end of the year Mr Tose had finished with Citicorp as well. Among the company's initial 18 backers were Mr Li Ka-shing, Mr Wu, and Citic Pacific - today three of Peregrine's most important clients.

Initially Mr Tose and Mr Leung wanted to raise between HK\$100m and HK\$150m in capital, but HK\$300m was eventually raised. "KS Li said we should raise more money," recalls Mr Leung. "He said with more capital at least we could live off the interest."

Through a series of transactions - the first of which entailed investing HK\$300m in 34.5 per cent of Kwong Sang Hong, a cosmetics and property company which Mr Li used to control - Peregrine became listed on the stock exchange.

Mr Tose and Mr Leung exercise their control over the com-

pany through Peregrine International, a privately held investment company, which owns 30 per cent of Peregrine's issued capital and in which they have nearly a 30 per cent interest. Mr George Soros, the US financier, recently took a near 5 per cent stake in this private company. With the raising of US\$200m late last year it has recently been reactivated to engage in long-term China-related investment.

The public company has also taken advantage of historically low US interest rates and raised US\$200m in long-term debt. This will be used partly to expand in Asia and to get Peregrine into Hong Kong's emerging debt market as a trader and originator of deals. It recently hired a fixed income team from Lehman Brothers in Hong Kong.

Mr Leung said getting into fixed income trading served two purposes. Peregrine was positioning itself for the day when it could participate in the bond markets of Asia, especially China. It will also help smooth the company's earnings profile, as profits from stock market and corporate finance are quite volatile.

Where Peregrine causes some eyebrows to be raised, even in Hong Kong, is its practice of taking equity in companies it brings to market. But Mr Leung denies there is a conflict of interest.

"We use our corporate finance network and expertise to spot investment opportunities," he says. "Corporate finance is separate from stock broking. We invest in most when they are unlisted; the management of the exit is handled by the trading department and corporate finance does not know about it."

Mr Tose and Mr Leung exercise their control over the com-

Talks on NZ meat processing plants fail

By Terry Hall in Wellington

New Zealand's two most modern meat processing plants - which lie idle following the collapse of the Fortex group - are to be offered for sale on the international market. This follows the breakdown of negotiations with a group of New Zealand businessmen who

wanted to lease the plants. Earlier, the Fortex receiver, Mr Alan Isaac, had unsuccessful talks with other New Zealand meat processing companies over leasing the plants. These failed when he refused to give these companies options to buy.

The failure to lease the plants is a further blow to New Zealand's meat processing industry, which has an annual turnover of NZ\$3.3bn (\$1.89bn). Fortex had been considered a world leader in efficient meat processing, and was the pioneer in 24-hour slaughtering. Fortex, which was credited with leading reform of New Zealand's meat processing industry, was well advanced with plans to open a plant in Wales as a step to introduce its

technology to UK slaughtering. It also had extensive marketing operations in the UK, continental Europe, North America and Asia.

Mr Isaac was appointed receiver last month after the surprise announcement that the company expected to lose NZ\$45m in the six months to February 28 because of intense competition in the industry.

ALCATEL ALSTHOM

Paris, April 6, 1994 - At a meeting chaired by Pierre SUARD, the Board of Directors of Alcatel Alsthom, the Paris based telecommunications, energy and transport equipment group, approved the group's audited financial statements for the year ending December 31, 1993.

1993 Net income: FF 7.1 billion Dividend set at FF 15.00

Net income was established at FF 7,062 million, compared to FF 7,053 million in 1992.

Income from operations amounted to FF 14,278 million, representing an operating margin of 9.1%, similar to that of the previous year.

Cash flow from operations reached FF 16,613 million, an increase of 8% over 1992.

Shareholders' equity after appropriation increased to FF 57,884 million compared to FF 49,895 million at December 31, 1992.

Net financial debt amounted to FF 7,249 million compared to FF 20,529 million at December 31, 1992, a decrease of FF 13,280 million.

The Parent Company, Alcatel Alsthom, registered net income of FF 3,402 million, the same as in 1992.

The Board of Directors decided to propose to the Annual General Meeting of Shareholders, to be held on Thursday, June 23, 1994, 2.30 p.m., at the Palais des Congrès in Paris, a dividend per share of FF 15.00 (FF 14.50 for fiscal year 1992), corresponding to a total dividend per share of FF 22.50 (FF 21.75 for fiscal year 1992), including tax credit.

Key Financial Data

	1993	1992	% change
Key consolidated figures			
Net sales	156,334	161,677	-3.3%
Income from operations after financing	14,278	14,806	-3.6%
Operating margin	9.1%	9.2%	
Net income	7,062	7,053	+0.1%
Cash flow from operations	16,613	15,340	+8.2%
Proposed distribution			
Dividend per share (in French Francs)	15.00	14.50	+3.4%
Total dividend per share (in French Francs and including tax credit)	22.50	21.75	
Global distribution	2,152	1,964	+9.6%

The record date is established for June 27, 1994, and the dividend will be payable from July 29, 1994. Shareholders, as in prior years, will have the option to receive the dividend in Alcatel Alsthom share form. In accordance with the authorization given at the Annual General Meeting of Shareholders of June 26, 1990, the Board of Directors decided to proceed with a capital increase reserved for the employees of the group. This increase, for which a subscription price has been fixed at FF 565, should take place no later than December 15, 1994 and will represent a maximum issue of 2,000,000 shares. It was also decided to offer stock options to senior management of the group, representing 2,000,000 Alcatel Alsthom shares which can be exercised at a price of FF 700 between July 1, 1997 and April 7, 1999.

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COMPANY NEWS: UK

Weisfelds give Brown Jackson cash injection

By Peggy Hollinger

The millionaire couple who created What Everyone Wants, the discount chain now owned by WEW Group, have come to the rescue of rival Brown & Jackson, which has been in talks with bankers and potential investors for the last three weeks.

Mr Gerald and Mrs Vera Weisfeld, and a charitable trust which they founded, are injecting \$5m to meet immediate working capital needs in return for a 19 per cent stake and two seats on the board.

They will have options on a further 298.8m shares at 74p, which with the 3m shares they already own would bring their holding to 41.46 per cent for a total investment of about \$28m. Brown's shares closed yesterday 14p higher at 44p.

The investment is the Weisfelds' first business venture since they unexpectedly left Amber Day, as WEW was known then, just eight months after selling WEW to the quoted company for \$47m in 1990. Since then, the Weisfelds, who sold their 15 per cent stake in Amber Day for \$11m, have devoted most of their time to charity work.

Mr Weisfeld said he was confident he and his wife could add value to the Pound-strecher business of Brown & Jackson. "This is where our entrepreneurial flair lies," he said. The couple built their Scottish-based discount fashion retailer into a \$75m business over 30 years.

The Weisfelds will be appointed non-executive direc-

tors on a salary of £15,000. They will also act as consultants to Brown & Jackson for a daily rate of £500, or a maximum of £25,000. No other changes to the board are expected in the immediate future.

The proposals are subject to the Takeover Panel waiving the requirement for the Weisfelds to make a general offer to shareholders once their stake breaches 28.9 per cent.

Brown & Jackson has been struggling to recover since the \$18m rescue rights issue which brought in new management in 1992. However, poorer than expected trading at Christmas led to a profits warning in January. Last month the group announced losses of £12.7m for 1993, against expectations before the warning of a 24m deficit.

In light of the losses, banks refused to agree working capital facilities of £14m to fund peak demands in September.

Brown & Jackson said in its statement yesterday that trading had improved with like-for-like sales in the 13 weeks to April 2 about 1 per cent ahead. The company now hopes to complete the sale and lease-back of a group of properties and asset disposals which will raise £3.3m. These transactions were delayed by the difficulties with the banks.

Mr Ian Gray, chief executive, said Brown & Jackson had been negotiating with several possible investors, including Peppercorn, the South African retailer. However, pressure from trade creditors meant a deal had to be concluded quickly.

A primary target for the 1990s

Simon Davies on the growing number of companies focusing on Asia

There may be an element of companies offering a relative bright spot amid the Occidental economic gloom, but one of the most notable themes of the recent UK reporting season has been the focus on investment and trade in Asia.

Hanson is to set up in Hong Kong, Virgin Megastores will appear in Hong Kong and China, and a host of UK companies have identified the fastest growing economic zones of the 1990s as their primary target for the 1990s.

British exports to Asia (excluding the Middle East and Australasia) rose 29 per cent to £12.8bn last year, while the book value of direct investment increased by 30 per cent to £11.5bn in 1992 - the latest figures available.

Some British companies have long histories in Asia, but as Mr Peter Godwin, chairman of the Asia Pacific Advisory group, says, this has tended to focus on the old colonies of India, Malaysia, Singapore and Hong Kong. These four markets accounted for 44 per cent of exports to Asia last year.

There are many more which have not been struck by the Asia Syndrome, of multiplying sales by this untapped half of the world's population.

Mr Charles MacKay, chief executive of Inchcape, a company with centuries of experience in Asia, said: "The big companies have been in Asia for some time, but many of the small and medium-sized British companies have concentrated on Europe. Now, with the fall-back in Europe, they are saying that they must do something to develop Asian markets."

On his visit to Japan and Malaysia last September, Mr John Major, the prime minis-

ter, outlined the government's determination "to give Asia a new place in our priorities". Corporate Britain is responding.

Mr John Fletcher, chairman of Trafalgar House Corporate Development, said: "It is disappointing that there isn't more British involvement in Asia. In some major markets, like Taiwan, you don't see any other major British engineering or construction companies."

Trafalgar House has completed the twin 190m high towers that will support Hong Kong's Tsing Ma suspension bridge. It will be the second longest in the world and a monument to British engineering skill - but Trafalgar admits that it remains a relatively isolated example.

Trafalgar's involvement in Asia began in 1983, when it bought 50 per cent of Jardine's construction arm, Gammon Construction. By September 1993, Trafalgar had \$606m of contracts in hand in the Asia Pacific, or 54 per cent of its total. Mr Fletcher said: "We need to be in areas where there are big populations and expanding economies. I would like Asia to account for one third of turnover from construction and engineering [its two core businesses] within the next few years."

Tarmac opened an office in Hong Kong last year and other construction companies are following, but Mr Fletcher said competition was predominantly with Japanese, German and local companies, not the British.

Mr Clive Weedon, research director at regional brokers Asia Equity, argues: "British companies are coming a little late. They also don't seem to be coming with the same level

of commitment as the US companies, and they can't build up the same relationships as other Asian companies."

In many cases, however, the timing is excusable. Given the distances involved, companies could be forgiven for avoiding a complex and fragmented marketplace, until it has built up critical mass in terms of spending power. According to Mr John Robinson, chief executive at Smith and Nephew, the healthcare company, the time has now come. "In the healthcare sector, we require markets with a certain level of GNP. Most of these south-east Asian economies are only just getting there," he said.

In 1993, Smith and Nephew's sales to east Asia, including Japan, grew by 30 per cent to £50m, representing 5 per cent of its \$948m turnover. Mr Robinson anticipates that it will hit 30 per cent of the total within the next decade.

"The Chinese healthcare market is already the fifth largest in the world, and we don't think it is developed. I would have thought it will be worth between £35m and £50m to us by the end of the decade and it will take off thereafter. At the moment we are selling virtually nothing there."

Smith and Nephew plans to expand by setting up a network of wholly owned sales and marketing offices, rather than taking on joint venture partners. It will also manufacture some basic products. This was its strategy for continental Europe in the 1980s and that market now accounts for 20 per cent of sales.

Other companies have opted to team up with distribution companies. Inchcape - which derives around half its operating prof-

its from Asia - has franchises to manufacture and sell an enormous variety of western brand name products. Mr MacKay said there had been a marked increase in British companies wanting to sell into Asia.

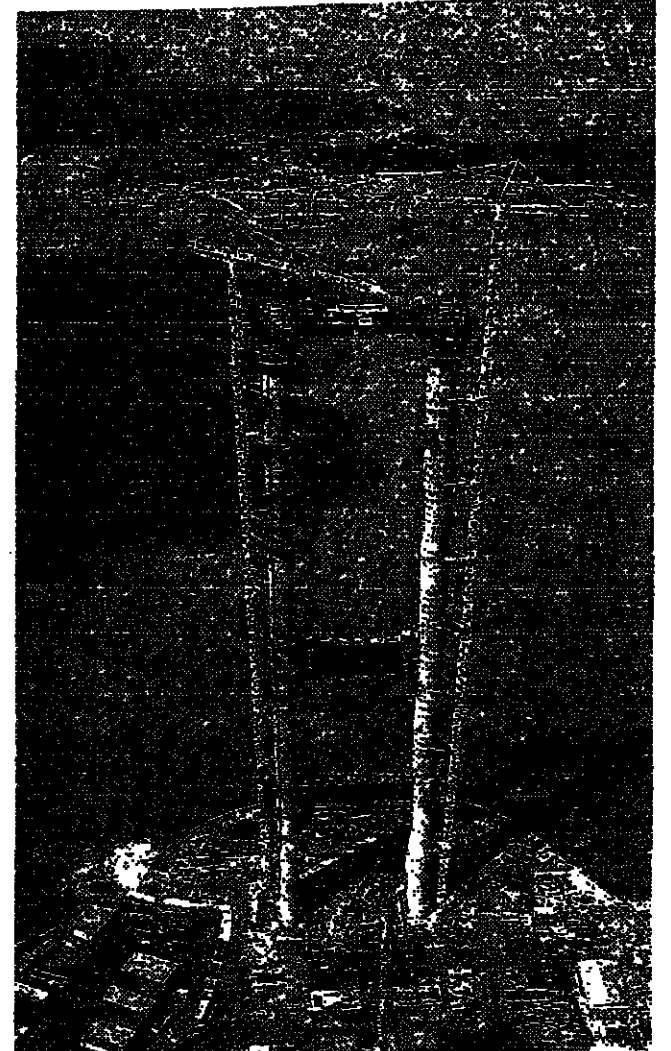
"British companies have become a lot more competitive in recent years. Four or five years ago, we were selling a handful of Rovers in Hong Kong. Today, it has become a very successful franchise," he said.

He argued that the Asian economies would achieve average annual growth of about 6 per cent over the next six years, and some, like China, would be much greater. Even in a strong upswing, the western economies were unlikely to achieve half that.

This has been a big motivation. British Petroleum is a substantial investor in oil exploration in Vietnam, Imperial Chemical Industries has opened chemical plants in Japan and China, and GEC, through its joint venture with Alstom, has become a force in power and engineering throughout the region.

Recent threats of discrimination against UK companies by the governments of Malaysia and China have raised some concern over the downside of investment in Asia. Thus far the only casualties are likely to be high profile engineering projects, not British brand name product sales.

Trafalgar is set to lose contracts under tender in Malaysia, but existing contracts should stretch on for another four to five years. Mr Fletcher said its John Brown subsidiary is working on a \$1.5bn contract to build a petrochemicals complex for Petronas, the state oil company.



Twin towers that will support the Tsing Ma suspension bridge

In China, Trafalgar's 25 per cent ownership of Hong Kong Land - a member of arguably China's least favourite group of companies, Jardine Matheson - might be expected to hamper business. However, it has just picked up another \$60m (£34m) contract for the steel industry.

Mr Godwin claims there is no evidence of British companies facing discrimination in China and political stances appear to be softening.

Analysts said that British companies with a technological edge or strong brand names can generally eke out higher profit margins than in the UK, despite the logistical costs of dealing with a distant continent. This should compensate for short-term problems. As one Hong Kong businessman said: "In Asia, one doesn't tend to have enemies for too long, and one has to take a long-term view of the markets."

Bilton shares fall 39p on downward property valuation

By Simon Davies

Shares in Bilton, the property and construction company, yesterday fell 39p to 590p after the company announced an 11 per cent drop in the value of its property investment portfolio.

The downward valuation came in spite of the fact that companies have been reporting a sharp improvement in the UK property investment market.

The announcement accompanied Bilton's results for 1993, with the company reporting pre-tax profits of £17.4m, up from £17.1m in 1992. The mark-down of Bilton's property values was the result of its first external valuation since 1989. Bilton had announced consistent increases from internal valuations in the previous three years, despite an unequivocally falling market. King Sturge, the chartered surveyors,

valued Bilton's 7m sq ft portfolio at £312.2m, compared with a valuation of £352m in December 1992. There have been no material changes in the portfolio.

Net asset value per share amounted to 643p (739p).

Group turnover from trading activities fell from £10.4m to £9.1m, reflecting competitive market conditions.

Profit on ordinary activities at the trading level fell to £20m (£30.5m), but net interest payable was reduced to £2.6m (£3.42m). The company did not release its balance sheet yesterday, but gearing is expected to have increased marginally from the 13 per cent recorded in 1992.

Earnings per share emerged at 27.3p (28.8p) and the directors proposed a final dividend of 13.61p, making 19.28p (18.8p) for the year.

Wakebourne £19m in red

As forecast, Wakebourne, the computer support concern, suffered pre-tax losses for 1993 of £18.6m, largely reflecting the write-off in the Lantek Electronics investment.

The outcome was from turnover of £23.2m (£24.2m), including discontinued activities of £958,000 (£18.2m), and compared with profits of £453,000 for 1992. Losses per share were 3.6p, against 0.1p earnings.

Directors said that, in contrast, the UK computer support side, which makes up the principal trading activity, recorded operating profits during 1993 of £2.6m excluding discontinued activities.

QS optimistic despite reduction to £5.25m

By Peggy Hollinger

QS Holdings, the discount retailer which saw its shares plunge by more than 20 per cent following a profits warning last July, was optimistic yesterday in spite of a sharp fall in pre-tax profits from £3.47m to £5.25m. The shares closed 7p lower at 23p.

Mr Marc Walters, chairman, said there had been a strong improvement in second half sales, which was expected to continue into this year.

The first six months had been particularly difficult, with customers both cautious and extremely value conscious.

Margins had declined as a result.

Sales rose 14 per cent to £58.1m for the year to January 28. Some 14 new stores were opened, making a total of 99 including the two launched since the year end. Mr Walters said this had been funded from cash resources, which stood at a net £5.7m at the year-end.

"We will continue to pursue our plan for controlled expansion," Mr Walters said, "aiming for further growth in retail sales."

The final dividend is 3.63p for a maintained total of 5.19p. Earnings fell from 14.22p to 8.49p.

Quiligotti acquisition

Quiligotti, the USM-traded tiles and flooring group, has acquired R Cristofoli, a terrazzo tile maker, from the receiver for £1.61m cash. The company has agreed to termi-

nate finance leases in Cristofoli with a value of \$40,000. For the year to March 31 Cristofoli had turnover of \$4.49m (£5.67m) and profits of \$292,000 (£109,000).

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Anglo-Eastern	1.15	June 8	1.23	1.65	1.375
Bilton	13.61	July 22	13.28	19.28	18.9
Burnham Central	11.7	July 14	16.5	27.5	25.25
Chesapeake Place	5	June 17	1	10.1	1
Dinkie Heel	0.9	July 1	0.5	1.4	0.95
Greenacre S	0.181	June 30	0.15	0.33	0.28
Ldn & Manchester	10.58	June 27	9.8	15.68	14.25
Magnolia	0.1	July 1	0.1	0.1	0.1
QS	3.63	July 5	3.63	5.19	5.19
Rathbone Bros	5.5	May 26	4.5	7.5	6

Dividends shown pence per share net except where otherwise stated. £10n increased capital. \$USM stock. £Enhanced share alternative available. Includes special of 5p.

GROUPE SUEZ REPORTS STRONG IMPROVEMENT IN 1993 EARNINGS

Meeting on April 5, 1994 under the chairmanship of Mr. Gérard Worms, the Board of Directors of Compagnie de Suez approved the Group's consolidated financial statements for the year ended December 31, 1993 and closed the parent company accounts for the period.

FRF 1.58 BILLION IN 1993 CONSOLIDATED NET INCOME (SUEZ SHARE)

Group Suez Consolidated Results

(FRF millions)	1993	1992
Operating income	1,610	(610)
Net non-operating income	4,353	1,642
Income of companies accounted for by the equity method	1,241	250
Net income (loss) before minority interests	5,232	(201)
Net income (loss) (Suez share)	1,575	(1,869)

The strong earnings turnaround was achieved despite further major provisions on commitments to the French real-estate industry. It reflects the underlying soundness of Suez companies and the very good terms under which equity holdings were divested.

Group earnings are expected to continue their improvement in 1994, since all of the major conditions are now in place. The impact of the real estate recession should diminish. The Group's leading banks - Banque Indosuez, Générale de Banque and Banque Sofinco - have demonstrated their competitiveness. The outlook for Société Générale de Belgique is favorable, thanks to the strategic positioning of its holdings and the improvement in their balance sheets.

RECAPITALIZATION OF CREDITUEZ

The Board of Directors approved the principle of having Compagnie de Suez increase Credituez's equity funds by around FRF 2 billion. The increase will be partly in the form of new Credituez shares and partly in the form of subordinated securities. Compagnie de Suez will also purchase various Credituez financial assets, for a total amount of nearly FRF 1 billion.

NOMINATION OF TWO NEW DIRECTORS

The Board agreed to propose that shareholders elect two new Directors: Mr. Pierre Faure, Chairman and Chief Executive Officer of Sagem and Chairman of the Board of Administrators of Ecole Polytechnique, and Mr. Gérard Mestrallet, Chief Executive Officer of Société Générale de Belgique.

DIVIDEND: FRF 8.20 (FRF 12.30 INCLUDING TAX CREDIT)

Compagnie de Suez Parent Company Results

(FRF millions)	1993	1992
Net income from ordinary operations	1,742	1,434
Net income (loss) from transactions on securities	81	(235)
Total net income	1,823	1,199

The Board agreed to ask shareholders to approve the payment of a dividend unchanged from the past two years. The ex-dividend date will be June 29, 1994. It will also ask shareholders, whose General Meeting is scheduled on June 15, to approve the option of reinvesting their dividend.

April 5, 1994

This announcement appears as a matter of record only.

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March 1994

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PERUVIAN INVESTMENT COMPANY

Société d'Investissement à Capital Variable
Registered Office: Luxembourg, 14 rue Aldringen
Commercial Register: Luxembourg Section B 43.274
Notice of the Annual General Meeting of Shareholders

The Annual General Meeting of Shareholders of PERUVIAN INVESTMENT COMPANY, SICAV will be held at its registered office in Luxembourg, 14, rue Aldringen, on 21st April, 1994 at 11.00 o'clock for the purpose of considering and voting upon the following matters:

- 1) To hear and accept:
 - a) the management report of the directors
 - b) the report of the auditor
- 2) To approve the statement of net assets and the statement of operations and changes in net assets for the year ended 31st December, 1993.
- 3) To discharge the directors with respect to their performance of duties during the year ended 31st December, 1993.
- 4) To elect the directors and the auditor to serve until the next annual general meeting of shareholders.
- 5) Any other business.

The shareholders are advised that no quorum for the statutory general meeting is required and that decisions will be taken at the majority of the shares present or represented at the meeting.

The Board of Directors

BRAZILIAN INVESTMENT COMPANY

Société d'Investissement à Capital Variable
Registered Office: Luxembourg, 14 rue Aldringen
Commercial Register: Luxembourg Section B 26.810
Notice of the Annual General Meeting of Shareholders

The Annual General Meeting of Shareholders of BRAZILIAN INVESTMENT COMPANY, SICAV will be held at its registered office in Luxembourg, 14, rue Aldringen, on 21st April, 1994 at 12.00 o'clock for the purpose of considering and voting upon the following matters:

- 1) To hear and accept:
 - a) the management report of the directors
 - b) the report of the auditor
- 2) To approve the statement of net assets and the statement of operations and changes in net assets for the year ended 31st December, 1993.
- 3) To discharge the directors with respect to their performance of duties during the year ended 31st December, 1993.
- 4) To elect the directors and the auditor to serve until the next annual general meeting of shareholders.
- 5) Any other business.

The shareholders are advised that no quorum for the statutory general meeting is required and that decisions will be taken at the majority of the shares present or represented at the meeting.

The Board of Directors

سكنا من الاعمال

Plotting a recovery course

Paul Betts on Aer Lingus's transatlantic strategy

Aer Lingus is banking on a new fleet of European Airbus A330 twin-engine widebody airliners to help return its loss-making transatlantic routes to profit this year.

Mr Bernie Cahill, the Irish national carrier's chairman, also said the group would be back in the black in its financial year to April 1995, after reporting a loss of about £55m (£63m) in the year just ended.

The airline's decision to lease three A330s this year to replace older Boeing 747s is the latest element in its restructuring and recovery strategy, which has involved the shedding of about 1,000 jobs in the airline and associated companies during the past six months.

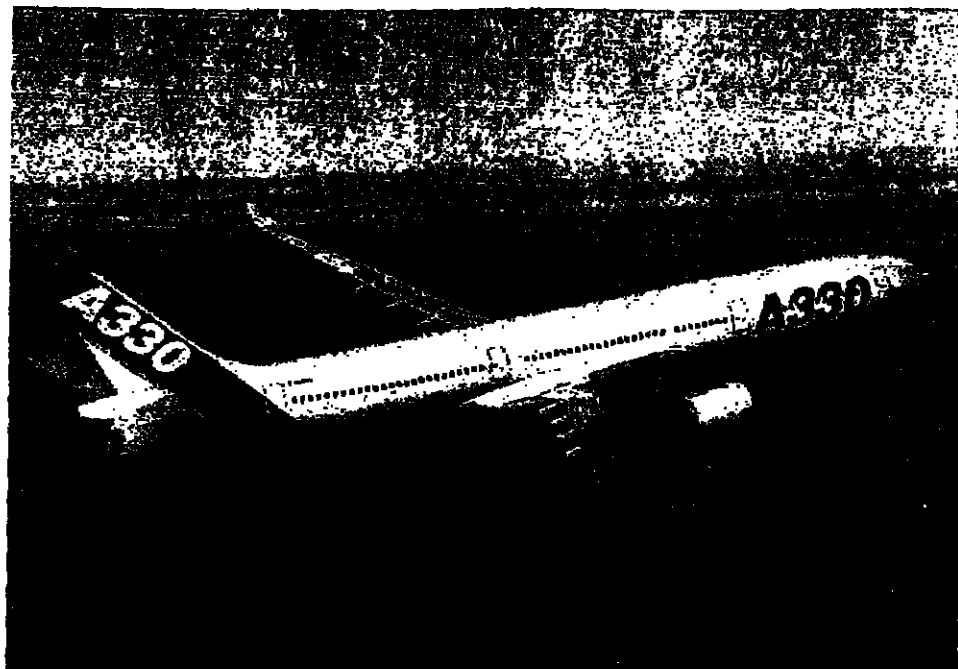
The airline's transatlantic services to New York and Boston have lost some £30m during the past three years.

However, the new aircraft, the recent removal of the obligation for Aer Lingus's transatlantic services from Dublin to stop at Shannon, and new connections from UK regional airports to link up with the airline's new non-stop services to the US, are all expected to help return the transatlantic operation to profit.

Together with the Dublin to London shuttle services, the transatlantic operations are an important revenue earner for Aer Lingus.

They accounted for about £120m of the airline's £500m revenues for the year just ended, according to Mr Bob Challens, the commercial director.

Mr Challens also said the airline would use its new Airbus fleet to develop a fresh corporate image for the carrier, with plans later this year to intro-



The European Airbus 330: expected to return the transatlantic operation to profit

duce a new livery for Aer Lingus.

The A330s will also give Aer Lingus greater operating flexibility and efficiency than the older Boeing, he added.

Mr Cahill said his airline had been able to negotiate attractive lease terms for its new A330 fleet from ILFC, the California-based aircraft leasing group.

"It's a perfect time to do a deal, with low interest rates and a lot of aircraft available in the market," he added.

Aer Lingus is also continuing to explore a commercial alliance with Delta Air Lines to strengthen the reach of its transatlantic services into the domestic US market.

However, Mr Challens said he did not expect any agreement soon with Delta, and that

the Irish carrier's priority was to make its current operations profitable.

"Our ultimate target is to have a healthy balance sheet in two years' time. I think we will achieve this, and we are already ahead of our targets," Mr Cahill said.

As a sign of the improved confidence in the airline's financial fortunes, Mr Cahill said two Irish banks - the Bank of Ireland and Allied Irish Banks - had restored the credit facilities they had withdrawn at the height of the airline's financial crisis.

"Our strategy now is to turn our existing operations into a profitable base, and then we will feel out the next step. We see any future expansion in

co-operation with other carriers," Mr Cahill added.

Aer Lingus recently secured a £175m support package from the Irish government, its shareholder, to back its financial recovery strategy involving an immediate £75m injection and two subsequent injections of £50m over the next two years.

Although this aid package was cleared by the European Commission, Aer Lingus has since been attacked by Ryanair, its smaller Irish competitor, for uncompetitive behaviour.

The Commission is now investigating a complaint by Ryanair against the national carrier, which claims there are no grounds for the complaint.

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NEWS DIGEST

Anglo Eastern hits £2.8m

Profits before tax of Anglo-Eastern Plantations, which came under the control of Genton International last year, rose from £1.32m to £2.84m for the year to end-December.

Turnover improved from £4.93m to £8.01m. Crop at the Tasik oil palm estate was 83 per cent higher than in 1992 while rubber and cocoa production was up to expectations.

Earnings jumped to 7.4p (3.4p) and a proposed final dividend of 1.15p makes a 1.65p (1.37p) total.

The board intends to broaden the group's activities in the Asia Pacific region and maintain Anglo-Eastern's London listing.

Last September Chillington Corporation sold a 48.08 per cent stake in Anglo-Eastern to Hong Kong-based Genton which then made a mandatory cash offer for the balance of the shares.

Management buy-in at Ward Sacks

Ward Sacks, the paper sacks and carrier bag maker, has been taken over by a new management in a £3.33m deal.

The new team is led by Mr Trevor Maxwell, formerly finance director of Usher Walker, who becomes managing director. Mr Brian Sutcliffe, at present managing director of Chilwood, who becomes

chairman, and Mr Neil Wharmouth who is promoted from general manager to sales director.

The founders of Ward Sacks, Mr John Ward and Mr Robert Ward, retain a minority holding.

Slight pay rise for HSBC chairman

Sir William Purves, chairman of HSBC Holdings, was paid £1.06m last year, a slight increase on the £1.04m he received in 1992. The bank's pre-tax profits for 1993 rose by 94 per cent to £1.7bn.

The bank said in its annual accounts that total directors' emoluments rose from £3.8m in 1992 to £4.8m. It added that Sir William's emoluments for part of 1993 included expatriate benefits which formed "a significant portion" of the sum.

Rathbone Bros advances 29%

Rathbone Brothers, the asset management and private banking group, reported profits before tax of £5.25m for the 1993 year.

The outcome, a rise of 29 per cent on the previous year's total of £4.08m, was achieved on turnover of £17.7m (£15m).

A recommended final dividend of 5.5p brings the total to 7.5p (5p). Earnings emerged at 18.5p (16.07p).

Kitty Little

French expansion

Kitty Little, the USM-traded designer and maker of con-

sumer goods, has signed a conditional letter of intent to purchase Groupe L'Amie, the largest maker of spectacle frames in France.

The French company, based in Mors, had sales of FF154m (£23.5m) in 1993. No purchase price was disclosed.

Dealings in the shares of Kitty Little, in which Benson Eyecare of the US owns a 28 per cent stake, were suspended at 41p yesterday at the company's own request until the transaction is completed.

Magnolia shows second half deficit

Magnolia Group, the picture frame and reproductions company, showed a small loss in the second half of 1993.

Profit before tax for the full year came through at £73,000, compared with £76,000 in the first six months. The result represented a reduction compared with £24,000 in 1992 and £401,000 the year before.

Earnings per share were lower at 1.06p (1.89p) and the dividend is held at 0.1p.

Chepstow

Racecourse ahead

From turnover of £1.95m, against £1.83m, Chepstow Racecourse, which promotes and runs race meetings, lifted pre-tax profits to £288,817 for 1993, compared with a previous £247,069.

Earnings per share were 65.5p (41p) while the single dividend is boosted from 2p to 5p. Directors also propose a special payment of 5p for the year.

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FINANCIAL TIMES
London 1994

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Income tax and VAT Ident. No. 06212230019

ANNUAL MEETING OF SHAREHOLDERS

The shareholders of San Paolo Bank Spa are called to the Ordinary Shareholders' Meeting to be held at the premises in Piazza San Carlo 156, Torino, on April 29, 1994 at 10.00 a.m., for the first call, and April 30, 1994, at the same time and place, for the second call, to discuss and approve the following:

Agenda

1. Balance Sheet for the financial year ending on December 31, 1993; Directors' and Statutory Auditors' Annual Report; allocation of Profits;
2. Adjustment of the compensation to Arthur Andersen & Co. S.p.A., Auditors, following the merger with Banca Provinciale Lombarda and Banco Lariano.

Shareholders will have the right to participate in the Shareholders' Meeting if, at least 5 days before the date of the first call, they have deposited their share certificates at the Head Office in Torino, Piazza San Carlo n. 156, or any other domestic or foreign branch of the Company, or at Banque Sanpaolo - France or Monte Titoli (for shares which it manages).

COMPANY NEWS: UK AND IRELAND

Current trading up to expectations and joint venture formed

Alpha Airports meets target

By Peggy Hollinger

Alpha Airports Group, the airline catering company floated by Forte in February, matched its prospectus forecast with a 19 per cent increase in operating profits to £20.6m.

Pre-tax profits, struck on pro forma turnover ahead 5 per cent to £423.3m, rose by 18 per cent to £19.2m.

Mr Richard Gold, finance director, said Alpha was optimistic about the current year in light of an expected 4 to 5 per cent increase in the number of airline passengers in the UK. "We have got a strong UK market this year," he said. "There has been quite an increase, particularly in the charter market." Current trading was "well up to expectations".

The group also announced the first of two joint ventures promised at the time of flotation. It is joining forces with British West Indian Airways at Trinidad's Piarco airport, paying £700,000 cash for a 40 per



Richard Gold: expecting an increase in UK airline passengers

cent stake in Airline Caterers, Piarco's sole caterer, which last year generated sales of £3m.

Mr Gold said Alpha hoped to announce a second joint venture within the next three months.

The company also opened two new kitchens, in the US and Manchester. Capital expenditure during the year came to about £12m.

Net debt rose from £9.6m to £28.8m, representing 82 per cent of shareholders' funds. Mr

Gold said gearing should be reduced to between 50 and 60 per cent by the end of this year.

The strongest performance came from the airport retailing business, which increased operating profits by 40 per cent to £3.5m; sales were 3 per cent higher at £213.5m.

Mr Gold said this division would benefit from the expansion plans of airport operators. "We will see quite an abnormal increase over the next few years in the UK marketplace," he said.

The airline catering division increased operating profits by 12 per cent to £14.7m on sales ahead 6 per cent to £208.5m.

Notional earnings per share were up 32 per cent on a pro forma basis at 8.89p. The company warned that the earnings figure related to Alpha as part of Forte and might not reflect the level generated as an independent company.

The first dividend will be paid at the interim stage. Forte received £33.5m in dividends last year.

Fyffes in talks on European purchase

By Tim Coone in Dublin

A significant European acquisition is looming at Fyffes, the fresh fruit and vegetable distributor, which will provide a strong boost to its banana sales in the continental market.

Speaking after the company's annual meeting in Dublin yesterday, Mr Carl McCann, finance director, said that a due diligence process was under way with a European fruit distribution company, and that several other medium-sized acquisition opportunities were being considered.

He expected "as much as half" of the group's 1993m (£89m) cash hoard would be spent on acquisitions by the end of the year.

The group is aiming to sell 27m boxes of bananas this year, up from 18m in 1993, with 7m of the increase targeted for Europe. If the acquisitions were to fall through, however, the company might face difficulties reaching the target.

Interest income is projected to fall to £6m this year, from £9.6m which contributed 30 per cent of 1993 pre-tax profits.

Two acquisitions last year in Spain and Denmark cost £12.1m. They will increase turnover by £150m in a full year.

London and Manchester sharply ahead to £33.4m

By Alison Smith

London and Manchester, the life assurance and financial services group, announced pre-tax profits ahead from £23.4m to £33.4m over the 1993 year, helped by a sharp turnaround in non-core activities.

These non-insurance businesses - covering areas such as consumer finance, mortgage lending and a property agency - contributed £2.5m, against losses of £6.5m last time.

The greatest change was in the mortgage business, which achieved trading profits of £846,000 (losses of £3.7m), despite a £300,000 increase to

£9.7m in provisions for bad and doubtful debts.

Profits from insurance activities, including a transfer of £30.6m from the life revenue account, came to £32m: comparable figures last time were £19.3m and £30.7m. Within this area, however, there was a fall of 25 per cent in new industrial branch business, where premiums are collected weekly from customers' homes.

While there was a 40 per cent rise in new regular premium business won by the direct sales force, which operates from the 37-branch network established in 1993, there was a drop of almost one third in regular premium new business

through firms acting as appointed representatives.

Mr Tom Pyne, chief executive, said the reduction was largely because ties had been broken with a number of companies, either because the amount of business generated was not worth the investment by the group, or because the group was not satisfied with the standards of selling. Appointed representatives now number about 200 - against a maximum of 600 - though the group intended to rebuild the total.

A final dividend of 10.56p is recommended, taking the total to 15.66p (14.25p). Earnings per share rose to 20.49p (14.3p).

Exports prompt leap at Dinkie Heel

By Alison Smith

Pre-tax profits of Dinkie Heel, the footwear component manufacturer, more than doubled from £201,000 to £494,000 for the 1993 year.

Turnover from continuing operations expanded 11 per cent to £7.4m (£6.67m) while exports continued to rise with a 38 per cent gain.

Directors pointed out that exports accounted for 30 per cent of total turnover. Sales to the Americas virtually doubled in 1993 and at £738,000, "this

now represents the company's largest export market".

Earnings per share were 3.94p, compared with 1.81p, and the dividend is lifted to 1.4p (0.96p) with a final of 0.9p.

Sales in the UK benefited from increased sales of toe caps and of "the more robust styles of rubber sole units which have been very fashionable", directors said.

Trading results for the 1994 first quarter were encouraging, they added.

Greenacre's rise to £1.7m helped by purchases

By Alison Smith

In a year in which its operations "grew significantly" Greenacre, the USM-traded nursing home operator, reported profits up by a quarter and announced a 20 per cent increase in its annual dividend.

On turnover up from £4.82m to £7.44m, pre-tax profits for the year to end-January grew by £342,500 to £1.7m. The proposed final dividend of 0.18p raises the total to 0.33p (0.28p) - covered more than twice by earnings of 0.72p (0.57p).

The advance was boosted by acquisitions, which added £1.04m to turnover and £369,968 to operating profit.

Almost 170 beds were added during the period, the company now operates 12 homes with a total of 578 beds.

During the year further mortgage borrowings were contracted to finance development and acquisitions and net borrowings at the year-end were £424m, giving gearing of 31 per cent.

Trafalgar House sells Dukes Hotel

By Simon Davies

Trafalgar House has sold the smallest of its three London hotels, the 64-room Dukes Hotel in St James Park. The price was not disclosed, but it is understood to be at a small premium to the property's book value of some £10m.

Dukes has been sold to Franklin Hotels, which already owns the Egerton House and Franklin Hotel in Knightsbridge. The hotel had been up for sale for some time.

It is understood that initial discussions have also taken place for the sale of Trafalgar's Stafford Hotel, but its flagship property, the Ritz, was taken off the market last year, as offers did not come close to "acceptable" levels.

Franklin's acquisition has been accompanied by a financial restructuring undertaken with Hambro European Ventures.

As a result, Hambro will emerge with a 75 per cent stake in the enlarged hotel company. Mr Jeremy Hand, of Hambro, said the enlarged Franklin group would have £24m in debt and equity financing (the founders retain 25 per cent).

Leisure behind Gowrings' gain

Gowrings, the motor trading and leisure company, reported a turnaround from losses of £82,000 to profits of £251,000 pre-tax in the 1993 year.

The result was achieved on higher turnover of £24.5m (£22.2m) and helped by a lower interest charge of £489,000 (£718,000) and higher exceptional credits of £157,000 (£42,000).

There was continued sustained growth in the leisure division, particularly food services. However, the motor side saw severe pressure on margins resulting in lower profits. Earnings per share were 2.29p (losses 1.4p) and an unchanged final dividend of 1p is proposed for a maintained total of 3p.

The company is selling a mobile home park near Oxford for £825,100, against a book value of £1,010m. It was originally acquired for £383,000 and in 1993 generated net profits of £6,000.

Reconstruction boosts Orb

Financial reconstruction at Orb Estates helped the property company, formerly known as Ossory Estates, report pre-tax profits of £8.23m for the six months to end-December, against losses of £19.8m.

The result was helped by an exceptional credit of £10.3m, being the elimination of subsidiaries in receivership, settlement with trade creditors and the write-back of liabilities to banks.

There were also lower amounts written off properties and investments of £897,000 (£3.74m) and interest charges of £2.5m (£9.94m).

Turnover was £4.04m, against £3.89m, which

included £1.5m from discontinued activities. Operating profits on continuing activities were £1.62m (£1.77m).

The company said full benefits of the reconstruction were still to take effect. Court permission for the reduction of the deficit on the profit and loss account by £48m to £25m was received on February 18. A revaluation of the assets will take place at the June 30 end.

Earnings per share were 9.12p (losses 21.82p). Adjusting for the effect of the reconstruction and taking into account the share issue, losses per share were 0.16p.

NEWS IN BRIEF

AAH has completed divestment of all its builders' supplies interests with the sale of Yorkshire Brick, a self-contained business of AAH Builders Supplies, to Marshalls. Price is £5.75m cash, subject to a maximum adjustment of £1m.

BERKELEY GROUP associate, Berkeley Eastcoast Investments, has sold part of its commercial investment property portfolio in two separate transactions for £90m cash. The properties, which were mainly out-of-town retail investments, were acquired at a cost of £22m.

BLACK (PETER) Holdings, the supplier of personal care, footwear and accessories, has sold its 13 factory shops to their existing management for £3.5m. Proceeds will be used to fund the group's continuing investment in core manufacturing businesses.

BANCA COMMERCIALE ITALIANA

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All Holders of Ordinary Shares of Banca Commerciale Italiana are invited to attend the Ordinary General Meeting at 6 p.m., on 22nd April 1994, in Milan, Piazza della Scala 6 and, if necessary, for a second meeting at 11 a.m., on 23rd April 1994, at the same place, to consider and act upon the following

Agenda

- Resolution upon the number of the members of the Board of Directors and appointment of the Board of Directors. Resolution as to their annual emoluments.
- Appointment of the Board of Statutory Auditors (Collegio Sindacale) and of its Chairman, and appointment of two alternates. Resolution as to their annual emoluments.
- Reaffirmation of the External Auditors' fee for the certification of the BCI's half-yearly accounts as of 30th June 1993.
- Resolution upon the appointment of a firm to audit and certify BCI's financial statements and consolidated financial statements for the three financial years 1995 through 1997.

Holders of Ordinary Shares entitled to vote may attend the General Meeting provided that they have deposited their shares at any Branch of the Bank or at Monte Titoli SpA at least five days before the date of the General Meeting, in accordance with the provision of Art. 4 of Law No. 1745 of 29th December 1962. This condition also concerns all Shareholders who are already registered in the Shareholders' book.

Shareholders may arrange to be represented at the Shareholders' Meeting - in compliance with the provisions of art. 2372 of the Civil Code - by means of an ordinary proxy statement with signature authorised by a Member of the Board, a Bank Director or Official, a Notary or a Consular Authority.

The Chairman
of the Board of Directors

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DIVIDEND NOTICE

At the Annual General Meeting held on March 17, 1994, it was decided to pay a dividend of US\$ 0.05 (cents) per share on or after April 14, 1994 to shareholders of record on March 24, 1994 and to holders of bearer shares upon presentation of coupon no. 8.

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REGISTERED
Luxembourg, March 29, 1994

Dear Shareholder,

We have the pleasure of inviting you to attend the Annual General Meeting of shareholders, which will be held on April 19, 1994 at 03.00p.m., at the registered office of Santé Street Bank Luxembourg S.A., 47 Boulevard Royal, L-1449 Luxembourg with the following agenda:

AGENDA

- Presentation of the reports of the Board of Directors and of the Auditor.
- Approval of the balance sheet, profit and loss account as of December 31, 1993 and the allocation of the net profits.
- Discharge to be granted to the Directors and to the Auditor for the fiscal ended December 31, 1993.
- Action on nomination for the election of Directors and an Auditor for the ensuing year.
- Any other business which may be properly brought before the meeting.

The shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken at the majority vote of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

Should you not be able to attend this meeting, kindly date, sign and return the enclosed form of proxy by fax and by mail before April 14, 1994 to the attention of Petra Ries, fax number +352-470304.

By order of the Board of Directors

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April 12, 1994

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PARTICIPATING STOCK APRIL 1994
OF EQU 1000 EACH
GENERAL MEETING TO BE
HELD ON APRIL 28, 1994

AGENDA

The agenda of participating stock APRIL 1994 of SCG 1000 of COMPAGNIE DE SAINT GOSAIN are as follows: the General Meeting will be held on April 28, 1994 at 11.15 am at the registered office, at COURMAYEUR (FRANCE) "LES MINIERES" 16, Avenue d'Alsace. This meeting will consist of the following agenda:

- Board of Directors' report on the company's operations for financial year 1993
- Auditor's report on financial year 1993 accounts and statement for the year ended 31st December 1993
- Fixing the amount of the dividend to be distributed
- Appointment to the paragraph 14 "Notice to Holders" of having proposals on participating stock to be held on April 28, 1994
- Power for proxies

To attend the meeting the participating stock owners will have to provide a blocking affidavit issued by the bank and to indicate to the company a copy in the meeting they will have to provide a copy to the company.

THIS BOARD OF DIRECTORS

1000 shares	1000 shares	1000 shares	1000 shares
0000	11.12	10.57	10.57
0100	11.12	10.57	10.57
0200	11.12	10.57	10.57
0300	11.12	10.57	10.57
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Newly issued shares appear for approximately two to six weeks in the London Recent Issues table. At the end of this period, a stock is normally moved to the appropriate category of the London Share Service 2 the company as requests.

In the full weekly editions of the FT, published on Tuesday to Friday mornings, the table appears on the half page of London Market Statistics that also includes the FT-Accumulated Free Interest Index and London traded options prices.

On Saturdays it appears in the UK Company News page, and on Mondays on the Currencies, Money & Capital Markets page.

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FINANCIAL TIMES SURVEY

SLOVENIA

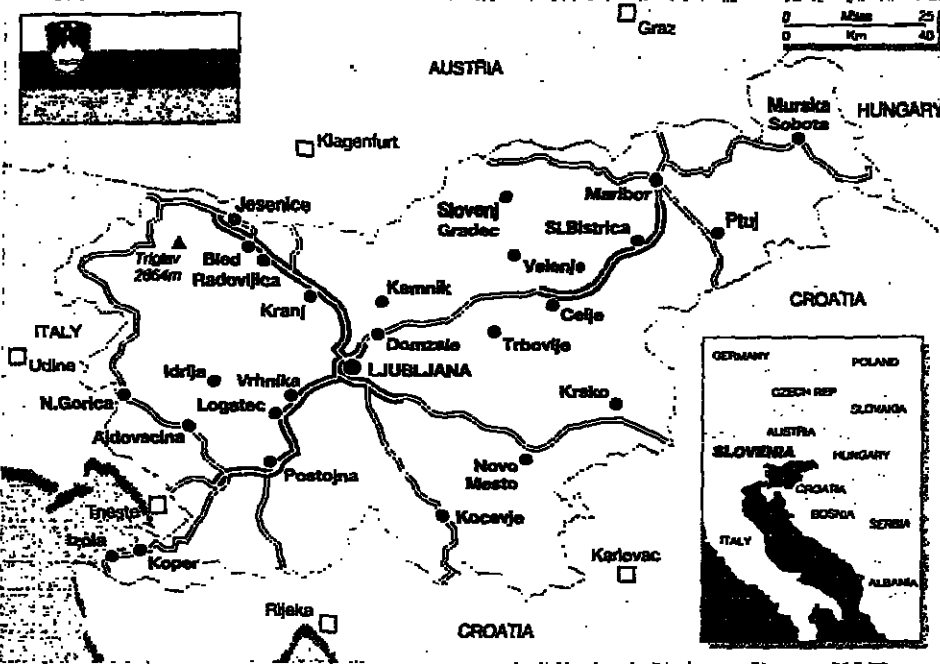
Tuesday April 12 1994

Results have justified government intervention in banking: Page II

Farm tourism is a fine way to enjoy beautiful scenery: Page III



Ljubljana is now the capital of an independent central European state



KEY FACTS

Area 20,251 sq km
Population 2.0 million (1993 estimate)
Head of state President Milan Kucan
Currency Slovenian Tolar (SLT)
Average exchange rate 1992 \$1=SLT81.3; 25/3/94 \$1=SLT133.5

ECONOMY

	1992	Latest
Total GDP (\$bn)	12.24	
Real GDP growth (%)	-6.0	
GDP per capita (\$)	6,120	
Agriculture as % of GDP	4.7	
Retail prices (% change pa)	201.3	24.0
Ind. production (% change pa)	-13.2	-0.6
Unemployment (% of lab force)	11.6	14.2
Reserves minus gold (\$bn, Dec)	0.72	
Public external debt (\$bn)	1.20	
Current account balance (\$bn)	0.76	
Exports (\$bn)	4.18	
Imports (\$bn)	4.13	
Trade balance (\$bn)	0.05	
Main trading partners (1992, % by value)		
Germany	27.0	22.7
Croatia	14.2	13.9
Italy	13.2	13.7
France	9.2	8.0
Serbia-Montenegro	6.0	4.4
Austria	5.1	8.1
Former USSR	3.4	4.1
EC	54.9	50.1

* = 1993 figures (Retail Prices - Sept; Ind. Prod. - Q3)
* = excludes trade with former Yugoslav republics.
* = includes most trade with Bosnia-Herzegovina until June 1992.
Source: Economist Intelligence Unit.

Small, scenic and flexible

The most successful of the former Yugoslav republics is working towards integration into western Europe. Laura Silber reports

The past is another country for the great majority of Slovenes. They feel their country has emerged from seven decades as a minor player in the Yugoslav drama to assume its rightful role as an independent, central European state.

Nearly three years after breaking away from the Serb-dominated Yugoslav federation, Slovenes bask in the sun of independence, breathing a sigh of relief at having escaped the war which is wrenching the lives of their former countrymen.

Over the past year, Slovenia has continued on its steady course, joining international financial institutions and signing several free trade agreements. By the end of 1994 it is likely to join the other post-communist states of central Europe as an associate member of the European Union, and has signed up to Nato's "partnership for peace".

Mr Janez Drnovsek, the prime minister, who heads the broadly-based coalition government, outlines a modest, pragmatic programme for the immediate future. "We will continue without making any spectacular moves, pursuing sound, moderate policies of economic development and stability," he says.

While these aims would be little more than a pious wish list for much of eastern and central Europe, they are a practical reality for this scenic Alpine country of 2m inhabitants lying between Italy, Austria, Hungary and Croatia.

Politically, the country is striving towards stability. Mr Milan Kucan, the president, a former communist who led Slovenia's drive for independence, remains popular, with his support crossing party lines. At the same time, Mr Drnovsek has gained ground, widening the distance between his Liberal Democrats and their next challenger, the Christian Dem-

ocrats. Earlier this month his party merged with three smaller left-of-centre parties and now holds one-third of the 90-seat national assembly.

In a small country, however, small storms can sometimes take on threatening proportions. Debate has been raging over state security and allegations of wire-tapping, in revelations much trumpeted by Mr Janez Jansa, the controversial minister of defence who was ousted last month.

Economically, however, there is growing confidence that the worst of the post-independence re-adjustment is over and Slovenia is set on the road to prosperity. This confidence is borne out by statistics. For the first time since Slovenia declared independence in June 1991, GDP has stopped contracting. Independence was followed by a 10-day war against the Yugoslav People's Army in which a handful of Slovenes, several Turkish truck drivers and some 50 young conscript soldiers died.

After the violent break-up of Yugoslavia, Slovenia lost one-third of its export markets in the other former federal republics. That was a serious shock for an economy where more than 60 per cent of GDP is realised through trade. It led to a determined search for new markets. Last year GDP grew by 1 per cent and similar growth is forecast for 1994. Inflation dropped from 92.8 per cent in 1993 (on an annualised average) to about 20 per cent last year.

"There is a bit more optimism, because growth means there will be fewer social tensions and Slovenia will be more stable," says Mr Ali Z-

din, a journalist with Mladina, the independent weekly. Last year's resumption of growth ended a two-year slump. But consolidating the recovery still depends on measures to reduce public spending and wages. For in spite of efforts to freeze wages, incomes rose nearly 14 per cent last year, to an estimated \$6,050 per head. This is not only higher than the other former Yugoslav states but also well beyond the level of average incomes in post-communist states such as Hungary, the Czech republic and Poland, which are competing with Slovenia for investment and jobs.

A lot of painful restructuring still lies ahead, especially among loss-making heavy industry. The government plans to privatise many larger companies by the end of the year - even though this will increase unemployment, already at 15 per cent.

But the financial structure is also being over-hauled. Government experts responsible for the restructuring of banks agree that there are too many banks, and most of them are under-capitalised. As further restructuring takes place, the authorities would like to see the numbers drastically reduced from the present 32 to about six main banking institutions. They claim progress in cleaning up the balance sheets.

On the monetary front, Mr France Arhar, governor of the central bank, says that Slovenia will continue its highly restrictive monetary policy and keep a strong national currency. Politicians agree. "We will continue with our restrictive monetary policies and our balanced budget," the prime

minister confirms. The results are already tangible. The tolar (the national currency introduced in October 1991) has remained stable while hard currency reserves have risen from virtually zero to about \$1.7bn.

While the economic picture has brightened, the question of unresolved foreign debt threatens Slovenia's credit rating. Government officials are anxious to settle the allocation of \$1bn debt owed by the former Yugoslavia. They feel, however, that their creditors are expecting Slovenia - the most prosperous country born of the col-

lapsed Federation - to shoulder an inequitable part of the burden.

But until the fighting ends in the former Yugoslavia, Slovenia's full potential will remain under-exploited. While nostalgia for Yugoslavia is publicly absent, Slovene businessmen admit that they look back somewhat wistfully to the old days when they had easy access to Serbia's cheap raw materials, easier transport links, and the 2m-strong markets of the former Yugoslav republics. All the latter are now depressed by plummeting incomes, or cut off by war and the UN embargo on trade with Serbia. While still able to trade

with Macedonia, the UN ban on transshipment through Serbia and blocked access to the Danube underlines the disruptive impact of the war. Three years ago, these almost captive markets eagerly bought Slovene products, in particular, light industrial consumer goods which were of higher quality than most Yugoslav products, and less expensive than those imported from Western Europe.

In the past, critics dismissed the prospects for Slovene independence because of its small size and population. But this now appears to be an asset. A diplomat puts it simply: "Slovenia is small enough to be flexible." Furthermore, the volume of Slovene exports will never be large enough to upset its neighbours, but if it is increased it will guarantee most Slovenes a comfortable standard of living.

While the fighting continues in Bosnia, and until the Croats

and Serbs reconcile their differences, an independent Slovenia physically separates the prosperous European Union from the Balkan imbroglio further south. It sees its future as full integration into the EU and Nato. But Slovenes also worry about the cultural and economic influence of their bigger neighbours, Italy, Austria and Croatia, and how their ethnically homogeneous state will manage to preserve a culture

and language which survived five centuries of Austro-Hungarian rule. There is some ambivalence and fear over the pace of integration. For some factory managers, for example, foreign investment is still tantamount to foreign rule. But a confident Mr Drnovsek believes that Slovenia will continue to "develop as a stable European country" as the young state leaves the past behind.

The economy reflects consolidation and steady progress, writes Patrick Blum

Growth is expected to double

Consolidation and steady progress are the fashionable words among economic policy makers in Ljubljana, prompted by some of the best economic indicators in central and eastern Europe.

After the initial post-independence disruption, Slovenia is beginning to reap the benefits of consistent, market-orientated reforms and of its disengagement from former Yugoslavia.

The economy grew by about 1 per cent in 1993. Growth is expected to double this year. Foreign reserves are at a record \$1.7bn - and rising. Inflation has been brought down from 22 per cent a month in 1991 to less than 1.5

per cent a month now. A 1994 government inflation target of 13 per cent looks as if it will be achieved, provided that wage rises are held back and spending by local authorities is contained.

The budget deficit is small, representing less than 1 per cent of gross domestic product (GDP) last year. External indebtedness, at \$1.5bn, is relatively low, although Slovenia has inherited part of the former Yugoslav debt.

The country has benefited in other ways. Under the old regime, the Yugoslav economy was already less centralised and rigid than its communist neighbours. As the richest of the former Yugoslav republics,

Slovenia had a relatively modern and open economy and some of its companies were able to compete in western markets. The country's small size and homogeneous population also helped.

The first priority is to stabilise the economy, then to encourage growth

tion also helped.

But there were big challenges in making the systemic change. Inflation had to be brought down, and tough adjustments made to offset the loss, caused by the war in Bosnia and United Nations sanctions on Serbia, of about 40

per cent of export markets. With exports accounting for 60-65 per cent of GDP, losing these markets threatened a wave of bankruptcies.

In the event, most Slovene companies adjusted, mainly by slashing jobs: as a result, unemployment has grown to more than 14 per cent of the workforce and continues to rise. Janez Drnovsek, the prime minister, says that the government's first priority was to stabilise the economy, then to encourage a resumption of growth.

Throughout the process monetary policy had to remain restrictive and the budget had to be balanced to bring down inflation. Unemployment, Mr

Drnovsek says, is unlikely to fall rapidly - even with recovery. "It was not easy during the past two years, but I think we are through the worst, and we can now envisage faster than expected economic developments," he says.

The rise of unemployment puts pressure on the budget, although the social impact has been partly offset by the large number of people working in the grey economy. Nevertheless, Mr Mitja Gaspari, the finance minister, says that social transfers are likely to rise to about 5.2 per cent of GDP this year, compared with 4.8 per cent of GDP in 1993.

Continued on Page II

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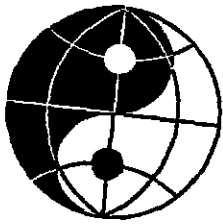
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SLOVENIA II

Privatisations are beginning at last

Goal is efficiency

After two years of prolonged and confusing debate, privatisations are finally getting off the ground.

About 2,500 companies with a book value of \$8.8bn are earmarked for privatisation over the next two years. Many enterprises will be only partially sold under a complicated set of rules which may yet be changed because of enduring political opposition to selling enterprises to outsiders - people neither employed nor formerly employed by a company - and to foreign takeovers. But for the time being, armed with a compromise set of rules made more complicated by the need to appease critics, the government is pushing ahead.

Unlike the Czech Republic (where the government opted for a relatively quick transfer to private ownership of as many companies as possible, leaving restructuring to the new owners) Slovene companies had to make painful adjustments to survive, and privatisation took second place. In Slovenia, the objective and the methods chosen are also different. Because of the country's unique self-management system, most property is not directly owned by the state as in other communist countries. There are no clear owners and responsibility is loosely divided among company managers and workers.

This has given employees a

greater say in the running of their company, but it has also encouraged high wage rises and the maintenance of the status quo - which discourages change. For these reasons, establishing ownership is an important element in the government's efforts to modernise the economy. The idea is not so much to create a nation of shareholders as to raise productivity.

"The ultimate goal of privatisation is not the distribution of shares, but to raise the efficiency of companies, and you can't achieve that without restructuring and an active owner," says Ms Mira Puc,

The Development Fund has already sold about 30 companies - another 50 are facing bankruptcy

managing director of the Agency for Restructuring and Privatisation.

The agency is one of two institutions dealing with privatisation. Its role is to supervise and advise on methods of privatisation, but it cannot sell companies, unlike the Development Fund, which is more like the Treuhänder in Germany. The Fund is currently responsible for restructuring about 100 companies to prepare them for privatisation. It has already sold about 30 companies, and another 50 companies are facing bankruptcy.

But the bulk of privatisations will fall under the supervision of the privatisation agency. It is early days yet,

and the agency has so far received about 215 projects of which it has approved about 80, but the list is growing every day, says Mr Joz Jaklin, the agency's deputy manager.

Companies have been given until the end of the year to prepare their privatisation project. Failing that, the agency will decide on the method. The process is unusually complex, but officials say that allowing each company to decide was deemed the most politically acceptable and least bureaucratic method.

Under the agency's guidelines, companies can choose among several methods of pri-

the shares are bought at a discount for immediate cash and the rest bought over a four year period. The remaining 40 per cent of shares must be distributed among various state funds.

Depending on age, each Slovene citizen will receive ownership certificates worth DM4,000-DM6,000 which can be exchanged for shares. Shares acquired through free distribution or at a discount cannot be resold immediately.

Investment funds are being established; licences are likely to be issued by May. Some 30 fund management companies have applied to establish about 70 investment funds. These will be similar to those in the Czech Republic but, unlike the Czech funds, there are no limits on the size of the stake a fund can have in any one company. Individual funds, however, can have no more than 10 per cent of their portfolio in a single company.

So far only six companies have been privatised by internal buyout, most of them small. Juh, the chemical company, is the largest of the group. The agency has also approved public offers for a handful of companies, including Lek, a large and successful drug manufacturer whose share offer was heavily oversubscribed. Internal buyouts are more popular, as they give employees the chance to take a stake in their own company, says Ms Puc.

"Conditions are different in each country. The political conditions here would make it impossible to do it all through the state like in Germany, because all managers here believe they already own the companies," she says.

Patrick Blum

The banking sector

Rehabilitation is only a start

After more than a year of reform, Mr Marko Voljc, chairman and chief executive of Ljubljanska Banka (LB), Slovenia's largest and most powerful bank, feels he can relax a little.

Its rehabilitation - the process by which its balance sheet has been partly cleaned of bad debts, and the start of a long term programme of modernisation and improvements - has already brought tangible results. The bank, which still dominates Slovenia's banking sector, returned to profits in the middle of last year. It has sharply reduced its stock of non-performing loans by exchanging 90,59bn (DM1.4bn) of bad debts for government bonds, and operating

that will last eight to 10 years," says Mr Janko Dezelac, managing director of the Bank Rehabilitation Agency (BRA) responsible for cleaning up balance sheets and setting banks on the path of reform.

New regulations coming into force in January 1995 will increase competition and, it is hoped, efficiency. The central bank will make sure that banks adopt western standards of capital adequacy and risk assessment. Monopoly practices and cosy cartel arrangements will no longer be tolerated. From January 1995 a full banking licence will require a minimum DM500m in capital - double the current DM300m. All this will force the banks to sharpen up.

From today's 32 banks, it is also expected to lead to a dramatic reduction in the number of institutions. Almost everyone agrees that Slovenia has too many banks, and that productivity is too low. When the authorities judge that the moment is right, the banks will be privatised.

Several foreign banks have shown interest. Austria's Creditanstalt and Bank Austria, and Société Générale of France have already established subsidiaries, although foreign banks are waiting for the rehabilitation process to be completed before entering the market.

"I expect that in one or two years we could sell some banks (to foreign and domestic investors) at an honest price," says Mr Dezelac. Initially, the state will keep 10-20 per cent holdings, although the government does not want to be a permanent owner.

Originally the LB group, which consisted of several banks, had a market share of more than 85 per cent for domestic savings and more than 90 per cent for international operations. Its predominance in the sector impeded reform and undermined efforts to control inflation. "It made it difficult for us to lead a monetary policy," says Mr France Arhar, central bank governor. To modernise the whole sector, LB's weight in the system had to be reduced.



The Bank of Ljubljana: rehabilitation reduced the threat of a crisis

"We can't have one huge bank which controls everything. In the future, we expect that we'll have five or seven banks with a general licence, and lots of other banking institutions operating mainly as savings and co-operatives," says Mr Dezelac.

Daughter banks of the LB group are being hived off. Kredita Banka Maribor, based in eastern Slovakia, and Komercijalna Banka Nova Gorica, near the Italian border, are undergoing rehabilitation.

Public debt and bad loans in the Slovene banking sector have been estimated at about DM3bn, of which more than DM2bn are in the banking system, and DM900m in foreign exchange deposits with the former central bank of Yugoslavia. There are also claims on frozen assets in Croatia. Deposits with the former central bank of Yugoslavia are unlikely to be recovered.

Domestic bad loans remain a big problem. Mr Dezelac says that while the BRA can help the banks to restructure portfolios, it will be up to them to improve performance. "We can solve the solvency issue, but there will still be problems of cash flow and liquidity."

Privatisation and foreign investment will help, although Mr Voljc sees only a limited role for foreign investors. "I don't see Slovene banks being dominated by foreign investors. My own preference is (foreign investment of) up to 25 per cent," he says. In February the European Bank for Reconstruction and Development (EBRD) signed a DM50m loan agreement with SKD Banka, to be used in funding SKB's sub-loans for capital investment projects, start-up working capital and acquisition of shares in companies being privatised.

But in an open market the weight of foreign banks will depend on the domestic banks' ability to remain competitive. This will not be easy, admits Mr Voljc. "Companies and individuals are becoming increasingly choosy. If they can't get what they want here, they can go elsewhere, or abroad. So we have to modernise."

Patrick Blum

Trade

Exports pick up

Exports declined by 9 per cent from \$6.58bn in 1992 to \$6.08bn last year, writes Patrick Blum. Imports were almost 5 per cent higher, rising from \$6.14bn to \$6.48bn last year, causing a \$400m trade deficit.

Mr Vojka Ravbar, state secretary for foreign economic relations, says exports were about 6 per cent higher than the dollar value suggests because of exchange rate fluctuations. Officials hope they will pick up again this year. Germany was Slovenia's largest trading partner, accounting for 29.5 per cent of exports, followed by Italy, Croatia, France and Austria.

There has been a big shift in exports to the west from eastern Europe and the former

Yugoslavia, with the European Union now accounting for more than half of Slovenian trade. The war in Bosnia and United Nations sanctions have caused a halt in trade with the rump Yugoslavia, except for medicines and some foods. Trade with Bosnia has become insignificant. Trade with Croatia and Macedonia has declined considerably.

The sudden loss of more than a third of its export markets caused thousands of jobs in Slovenia to disappear, particularly among the large traditional industries based in the eastern parts of the country and around the capital. Many of these companies had a captive market of almost 24m people; they await an end to the fighting in Bosnia with the hope that they might at least win back some of their former markets in Serbia and Montenegro, as well as in the rest of the former Yugoslavia. Slovenia has also lost ground to western competitors in traditional markets in central and eastern Europe. The

former system of guaranteed markets through government agreements has ended with communism, and producers must find their own customers amid rising competition both from low cost eastern European producers and aggressive western companies.

Slovenia sees its future closely tied to that of the EU. A co-operation agreement was signed last year, giving tariff free access to the EU for about 90 per cent of Slovenian industrial products, and Ljubljana hopes to conclude an association agreement with the EU this year. The government also hopes to sign a free trade agreement with EFTA this year. It hopes that this will allow Slovenian exporters free access to EFTA's markets before fully opening up Slovenia's own market.

Free trade agreements have also been signed with the Czech Republic, Slovakia and Hungary, opening up a market of more than 50m people. There are discussions with Poland for a similar agreement.

Economic growth is expected to double

Continued from Page 1

This year's budget has yet to be discussed and approved by parliament, but it has already faced considerable opposition from ministers because of tough expenditure constraints.

Mr Gaspari foresees a 1994 deficit of 7bn, representing about 0.5 per cent of GDP. "We want to keep the deficit low. There will be no important changes in our orientation," he says. But the tax system is being modernised and streamlined; there are new taxes on tobacco and alcohol; and value added tax will be introduced in 1995-96. Tax collection will be improved and simplified.

Nevertheless, Mr Gaspari is cautious about prospects. "All the figures we have do not yet confirm a sustained growth pattern. Domestic consumption alone is not enough to sustain growth and it is not certain that we can continue with a restrictive wage policy." There is strong trades

union and political opposition to cuts in real wages and living standards, and private consumption has remained high, rising by 8.8 per cent in 1993.

This is obvious in Ljubljana's commercial and shopping centre. It bustles with activity. Popular pizzerias are full of students who spend more money on their lunch than students in most other former

communist countries. Slovenia had the highest standards of living in the former Yugoslavia. With per capita GDP at about \$6,000 a year, it remains almost double that of Hungary and more than twice that of the Czech Republic, whose living standards are the highest among the former Soviet bloc reforming economies.

Such prosperity is reflected in the region's highest labour costs, although this is partly compensated for by higher productivity, better telecommunications and more developed infrastructure. Productivity is estimated to have risen 3.7 per cent last year, and is expected to rise by another 2 per cent in 1994. "Productivity in Slovenia is the highest among the whole group of reforming economies in central and eastern

Europe," says a senior western executive with a large joint venture in eastern Slovenia.

But the government felt compelled to introduce wage controls in 1993 and may reintroduce them this year. The prime minister worries that "high wages are a problem which can endanger the competitiveness of our companies." He complains that managers and workers in self-managed companies have been used to awarding themselves excessively high wage rises - he hopes this will stop once companies are privatised and face market pressures.

Dissolution of the former Yugoslav market meant that companies lost access to cheap materials and inputs. Now they need to reduce costs by modernising production lines and developing new products - and looking for new mar-

kets. But with real interest rates at about 12 per cent for prime customers, and 18 per cent for others, companies say they cannot afford to borrow and invest.

Government efforts to force interest rates down more rapidly failed, as the banks fought to hold on to their margins, but rates are now falling very gradually.

Meanwhile, foreign investment is being officially courted, although there is still considerable public resistance to selling Slovene companies to foreigners. There are more than 3,000 joint ventures with foreign partners, and more than \$1bn of foreign capital has been invested since 1990.

Mr France Arhar, governor of the central bank, leads the charge against popular fears of foreign investment. "A small economy must have an open market for capital movements, goods and services. This is a precondition if we want to maintain or increase production."

Privatisation and foreign investment are expected to accelerate the pace of restructuring, which until now, critics say, has consisted mainly of cutting jobs rather than modernising production to meet higher western requirements. With domestic demand expected to stagnate this year, growth prospects continue to depend mainly on higher exports and recovery in Europe.

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SLOVENIA III

Foreign policy has its back to the Balkans, reports Laura Silber

Two-pronged strategy

Describing Slovenia's foreign policy, Mr Ljiljana Peterle, the foreign minister, outlines a two-pronged strategy aimed at reinforcing regional integration within the post-communist central European states and the European Union. "Slovenia will become an associated member of the EU by the end of 1994," he predicts, noting that the EU accounts for 70 per cent of Slovene trade.

In an effort to enhance regional co-operation, Slovenia has joined the Central European Initiative and the Visegrad group, which includes the Czech Republic, Hungary, Slovakia and Poland. Following Nato's "partnership for peace" in March, Slovenia joined Nato's "partnership for peace" in March, described by Mr Peterle as a "very important step in easing our worries about security" after nearly three years of war in former Yugoslavia.

It is not clear how membership will work if Slovenia remains subject to the UN's arms embargo, applied to all former Yugoslav republics. Mr Jansa, the defence minister, has insisted that the embargo be lifted, so that Slovenia can co-operate with the Nato programme. "During this last year we accomplished everything we wished. The only problems were the embargo and the question of succession in former Yugoslavia," explains Mr Peterle. Slovene politicians say that the question of succession - dividing up the former federal republic's assets and liabilities - may take time to resolve, amid a host of claims.

While succession talks continue in Geneva, Slovenia will not grant diplomatic recognition to the rump Yugoslavia, says Mr Peterle. But he hopes for the rapid stabilisation of the region - especially for an end to the war in Bosnia.

Slovenia has denounced Serbian aggression. Last autumn, senior Slovene officials were implicated in arms smuggling operations to Bosnia. Officials (speaking anonymously) claim that the operations were a bid to help Croatia and Bosnia against the Serbs, but sceptics say the motive was profit. Mr Peterle dismisses the scandal as a "transitional period" in Slovenia's short history as an independent state.

Slovenia wants reciprocal representation for its minority in Italy

Convinced that European integration depends on resolving disputes with its neighbours, Slovenia has concentrated on improving its relations with Croatia. Once united against domination by Belgrade, they are locked in a quarrel over a tiny stretch of frontier.

Over the past few months Slovenia and Croatia have signed six agreements (including trade and fishing) and convened working groups to deal with remaining points of difference. "They have a hot-cold relationship. But now it seems, after a year, that they are trying to get it on a reasonable footing," says a western diplomat. However, according to recent newspaper polls conducted in both capitals, there remains a high degree of mutual suspicion.

Ahead lies the question of financing Krsko, the jointly-owned nuclear power plant which supplies energy-starved Croatia. Zagreb has agreed to pay one-third of the \$25m owed to the plant, and the rest by August.

The Bay of Piran, in the

Adriatic, is another problem. Croatia wants to divide the bay in half; Slovenia insists that the waters were under Slovene police jurisdiction when the two countries broke away from Yugoslavia three years ago.

Relations with Italy, on the other hand, have improved considerably. Italy has riled Slovenia from time to time, by demanding the restitution of property rights to Italians who, after the second world war, were displaced from Istria, a stretch of the Adriatic coast which belongs mostly to Croatia.

Slovenia has called for reciprocal representation for its minority across the frontier in Italy. "Some 3,000 Italians have their legal representative in the Slovene parliament," says Mr Peterle. "Slovenes should have the same rights."

Like most Slovenes, Mr Peterle has adopted a pragmatic approach. Slovenia, he explains, must push forward with European integration. "We will start negotiations this spring. We have a lot to do. Hundreds of laws must be changed - and in the meantime we will forge closer co-operation with central Europe."

The tourist industry wants Slovenia reinstated as a holiday destination

Lunch on the family farm

Swimming pools, horseback riding, tennis courts - all these and more can be enjoyed at more than 100 farms open to holiday-makers in Slovenia, writes Laura Silber.

Take, for example, the Vrhovec family farm, tucked into a hillside in Ivančna Gorica, in the heart of Slovenia. The farm boasts scenic walks, horse-drawn carriage rides, or a visit to the nearby 12th century Stična monastery. In the cosy dining room, heated by a porcelain stove, young Ms Damjana Vrhovec offers her guests home-made wine and schnapps before her mother, Majda, finishes cooking lunch.

Farm tourism has been popular for years. "We can give visitors whatever they want - single guests, city families who want to learn about life on a farm, elderly couples who have come for the scenery and excellent food," says Mr Gregor Bogataj, representative for Vas, a co-operative tourist agency founded by farmers.

Farms dot Slovenia's varied countryside, which sweeps down from the Julian Alps over valleys and plains to the Adriatic coast. Gorenjska, the Alpine region, with glacial lakes and evergreen forest,

offers outdoor pursuits from mountaineering to golf. Stajerska, to the east, is renowned for wine, beer, and its rejuvenating thermal springs. Primorska, hugging 46km of Adriatic coastline, has haunting karst limestone caves.

But in spite of the magnificent scenery, some in the tourist industry complain that the country's 100,000 beds are not fully booked except at the height of the summer season; they want to reinstate Slovenia as a travel destination for foreign tourists.

Before the break-up of Yugoslavia, Slovenia was a stop for coach tours en route from Venice to Vienna. Hotel capacity was filled as groups headed for holidays in Dubrovnik or other favourite spots on Croatia's Dalmatian coast. But Slovenia disappeared from the travel brochures after the 10-day war against the Yugoslav army, followed by independence in June 1991.

It has been difficult to erase those images of violence, or to convince prospective foreign tourists that the interecine

fighting further south is far away enough for them to be completely safe in Slovenia. Mr Janez Repansek, an adviser to the government on tourism, says: "Unfortunately geography is not most people's strongest subject. Many have trouble locating Slovenia on the map... we still must convince them that Slovenia is no longer part of former Yugoslavia."

And he adds: "Even our crime rate is below the European average."

In spite of these difficulties, tourism in 1993 earned \$800m in hard currency - the largest single earner (taking into account private transactions). Foreigners accounted for \$1.6m out of 5.3m nights last year, a 25 per cent increase over 1992. Mr Repansek says: "It is slowly changing for the better. Foreign guests who come here realise there is nothing unusual - no war, no soldiers and no refugees. They find they are on holiday in a normal central European country." His job is to reassure tour operators that Slovenia is a high quality product offering good value. "British tour oper-

ators have promised to come back. They say it is not a question of improving the product - they are waiting for their clients to be ready to come."

Meanwhile, plans are under consideration to establish a five-star hotel in Ljubljana, the capital, which is built on the ruins of the Roman city of Emona, where the river Ljubljanica flows past baroque spires. Adria, the national carrier, has resumed daily flights from London.

Tourist officials also smile delightedly at Slovenia's medal-winning performances at the winter Olympics in Lillehammer. They regard these as the best promotion for Slovenia's winter sports, where tourists can choose between the unspoiled Alps, the birch forests of the southern Bela Krajina region and Lipica, the village where the famous Lipizzaner horses were originally bred.

But if foreigners really want to enjoy Slovenia, the best holiday is on a farm. The Vrhovec family and dozens of others will be waiting to offer warm plates of *strukljiti* (a Slovene crepe, prepared in some 70 different sweet or savoury ways), and cellars filled with bottles of home-brewed wine.

Gavin Gray profiles Henkel Zlatorog, the cosmetics company

Costs cut at all levels

On the face of it, Slovenia looks one of the least promising countries in central and eastern Europe for consumer goods producers. Average wages and production costs are the highest in the region, and with a population of only 2m, the country's domestic market is smaller than many cities in Europe.

Things seemed very different in May 1990, when Tovarna Zlatorog, the soap and cosmetics factory in Maribor, signed a joint venture agreement with Henkel, the German personal care products company. The two companies had been working together since 1988, both informally and through trade agreements. They hoped that setting up a joint venture would cement their relationship and help the factory lift its market share in the 23m strong Yugoslav market.

"The aim of the joint venture was to cover all of the former Yugoslav market,"

says Mr Ernst Hackel, a member of the board of Henkel Austria. "During the first year we ran into difficulties because we couldn't trade with Yugoslavia. After 1991, Henkel Zlatorog faced many problems."

Instead of pulling out after the break up of Yugoslavia, Henkel pressed ahead with the venture. In March this year it lifted its stake in the company to 51 per cent and it has invested DM20m so far, including DM10m for washing powder production. While new equipment has improved efficiency, the size of the workforce has shrunk from 1,284 when the joint venture was signed, to 591 today.

"The whole process of production has been changed to cut costs at all levels," adds Mr Andrej Mesaric, general director of Henkel Zlatorog. "Our western partner brought knowledge of production and the way a company should be run. Henkel not only cut the number of employees but also

cut production costs, leading to a rise in productivity."

The factory is now producing cosmetics for Henkel Austria and is also exporting cosmetics to Romania. Even so, turnover is still down sharply, having fallen from DM200m in 1990 to DM110m in 1993. "With-out Henkel we would have had considerable difficulties in surviving," says Mr Mesaric.

Henkel Zlatorog's managers are looking forward to the revival of their old markets in other former Yugoslav republics. In 1993, about 10 to 15 per cent of its sales were in Croatia and a further 3 per cent were in Macedonia.

Mr Hackel says: "If these trends continue, our market will rise in the next two to three years, from the present 2m in Slovenia to 10m people when these other former Yugoslav republics are taken into account."

Foreign investment has proved almost as controversial as privatisation, although both have a prominent role in the government's strategy to modernise the economy. Selling Slovene companies to foreigners is not popular, but officials are convinced it is only a question of time before more people recognise the benefits.

"People are not very keen on foreign investment, but (their attitude) is changing. Many people want to buy their own company, but when they see the company cannot survive (without new capital and technology) they'll accept foreign investment," says Ms Mira Puc, managing director for the privatisation agency.

Foreign investment in Slovenia has been relatively small during the past 25 years, representing less than 4 per cent of aggregate gross domestic product, or 0.3 per cent of average annual GDP, according to the Vienna Institute for Comparative Economic Studies.

One of the reasons was the restrictive investment regime which limited foreign investment to contractual joint ventures in which the foreign partner could participate in the management of the company and share in the profits, but had no ownership rights. These contractual joint ventures were essentially quasi-credit

arrangements making possible duty-free imports of machinery and equipment.

Regulations were substantially liberalised in 1988, leading to more foreign investment. Slovenia, with less than 9 per cent of the population, received more than 25 per cent of total foreign investment in the former Yugoslavia between 1988 and 1991. Since 1988, more than 3,000 investment projects were realised with foreign investment of about DM1.8bn.

Over the years, the largest share of foreign investment has been Germany, with DM721m invested at the end of September 1993.

Foreign investment has gone into manufacturing, followed by construction, trade, tourism and business services. Manufacturing investment has been concentrated in transport equipment, chemicals, electric appliances, and food and beverages.

The biggest investor has been Germany with DM721m invested at the end of September 1993, followed by Austria with DM332m (but with the largest number of investments), Italy with DM287m, and France with DM115m.

The new law allows for 100 per cent

foreign ownership, although there are still restrictions limiting investment in sensitive sectors such as defence, aviation, telecommunications and the media.

Foreigners cannot own land, although a joint venture with a foreign partner can. The law acted as an incentive, but the break up of Yugoslavia and the onset of war frightened off many investors. Now the prospect of peace in Bosnia and, at some stage, of an end to UN sanctions against Serbia, is also encouraging investors to look again at Slovenia.

According to a recent Slovene government survey, most investors are attracted to Slovenia by the prospects of higher profits; building or expanding their markets in the region - including those in the much larger former Yugoslavia; the availability of a skilled labour force and low production costs compared with western Europe.

A stable legal framework for investors is gradually being put into place and this should also help. A new company law based on German company law was passed last June, bringing legislation into line with that in the European Union. Corporate taxation at 30 per cent is low, and new companies are exempt from tax in their first year.

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Acquisition of 100% of Vellis Kft.
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Sale to Jona s.r.o.
Czech Republic

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Sale to Heidelberg Zement AG and Schwenk Zement KG
Hungary

SAB
The South African Breweries Ltd.
Acquisition of a majority stake in Kőbányai Brewery
Hungary

WIENERBERGER
Construction Materials
Acquisition of a strategic stake in Jihočeské Cihelny a.s.
Czech Republic

EWACK+LINTIN
Beverage
Initial Public Offering to domestic and international investors
Hungary

SIEMENS
through its subsidiary OEKW
Acquisition of a majority stake in The Hungarian Cable Works
Hungary

NOVOKER
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Sale of a majority stake to Cevap Slovaška s.r.o.
Slovakia

ferembal
Packaging
Acquisition of a majority stake in Obalek a.s.
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AMYLUM
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COMMODITIES AND AGRICULTURE

Opec stresses discipline as Market forces leave UK research in limbo

production rise reported

Funding cuts have left a yawning gulf between pure and applied agricultural science

By Robert Corzine

The Organisation of Petroleum Exporting Countries yesterday reminded members states of the importance of production discipline and reports that its output in March exceeded the 24.52m-barrels-a-day ceiling.

Dr Subroto, secretary general, said "the most important thing now is production discipline". He thought prices in the second quarter, usually the weakest period for demand, would "not be too bad" if discipline was maintained.

He said final Opec production figures for March had not been compiled, although he acknowledged that they were likely to show a slight increase. Yesterday the Middle East Economic Survey reported that Opec output was 24.58m b/d last month, up from 24.52m b/d in February.

Dr Subroto, in London to attend a conference on Opec's future, said the lack of cohesion among some of its biggest producers was one of the

causes of the present problems. Sheikh Ahmed Zaki Yamani, the former Saudi Arabian oil minister, told the conference Opec states were divided into two camps. The interests of big producers with spare capacity and Saudi Arabia, Kuwait and Iraq when it is allowed to resume exports - lay in "high volumes, low prices and expanding markets". Most of the other nine members, however, had little spare capacity and were mainly interested in price increases.

Norwegian forecast increased

By Karen Fossil in Oslo

A fresh assessment of Norwegian oil and natural gas liquids prospects has indicated that output will peak in 1996 at 2.85m barrels a day, about 360,000 b/d more than predicted earlier and 19 per cent above the 1993 level.

According to a study soon to be released by Wood MacKenzie, the Edinburgh-based energy consultant, Norway will retain its number one ranking among western European oil producers throughout the 1990s.

WoodMac forecast earlier this year that production would peak at a daily rate of 2.5m barrels and that Britain might take over as western Europe's top producer. But the new assessment sees Norway maintaining production above 2.5m b/d throughout the 1990s. This will be achieved mainly by extended peak contributions to overall output by the existing Statfjord, Gullfaks, Oseberg and Snorre fields.

The consultant sees comparable UK production being maintained at a steady level of 2.4m b/d during the 1990s, while Norway's output will go from strength to strength, rising from 2.38m b/d in 1993 to 2.67m b/d this year, and shooting up to 2.85m in 1996. In 1998 new field developments could be producing about 650,000 b/d, but existing fields are still expected to account for over 75 per cent of total output.

Annual Norwegian gas sales are forecast to reach 63bn cubic metres by early next century, more than double the 1993 level of 29bn cu m.

WoodMac says the level of forecast capital expenditure for Norwegian offshore developments is significantly higher than estimated last year, when it was thought that capital expenditure would decline steadily through the 1990s to about Nkr20bn by the turn of the century from the 1993 peak of Nkr53bn.

"Despite the forecasted lower levels of future capital expenditure we estimate that around Nkr210bn (nominal) will be invested offshore Norway over the next five years. Over Nkr300bn per annum is expected to be spent until after the year 2000," WoodMac forecasts.

Labour shortage delays rubber tapping

About 540,000 hectares of rubber trees on Malaysian smallholdings are still untapped, mainly because of a shortage of workers, the Rubber Industry Smallholders Development Authority said, reports Rexton from Kuala Lumpur.

Mr Shahabuddin Shafie, the authority's director-general, was quoted by a local newspaper as saying that the figure accounted for 30 per cent of the 1.8m rubber trees in Malaysia.

"The industry is facing a serious shortage and that is why the trees have been left untapped," he said. "People prefer to work in factories than in rubber smallholdings and if left unchecked [this] will affect the rubber output."

Malaysia's rubber output fell to 1.07m tonnes in 1993 from 1.17m tonnes in 1992.

The country's central bank, in its 1993 annual report, said that production in the small-

holding sectors, which contributed to 70 per cent of the country's output, declined by 3.5 per cent in 1993 to 851,800 tonnes.

The authority is looking into ways of curing the labour shortages in the country's rubber industry. "This will include increasing the wages of rubber tappers to as competitive as those in the construction or the industrial sectors," Mr Shahabuddin said.

The name of John Innes will always be associated chiefly with garden compost. But an equally important contribution to agricultural science from the founder of the firm that originated plant nutrient analysis for that growing medium was his endowment of the research institute bearing his name. For many years the institute has been under the management of the UK Ministry of Agriculture and a few weeks ago the Cambridge Laboratory and the Nitrogen Fixation Unit were incorporated into it under the umbrella title of The John Innes Centre.

FARMER'S VIEWPOINT



By David Richardson

Situated on the outskirts of Norwich, the centre is now a power house of basic, strategic research into all aspects of agriculture and its scientists co-operate closely with the Sugar and Food Research Institute and University of East Anglia, which share the same science park.

Last Friday Mrs Gillian Sheppard, the Minister of Agriculture, visited the centre to review some of its work. In particular she looked at pioneering plant breeding methods that may enable oilseed

rape to become one of the most versatile plant species in the world.

Scientists told the minister how, by using transgenic techniques, they hoped to be able to create several new varieties of the crop. Each would have its own characteristics, which would enable the oil produced to be used in particular industrial processes from lubricants and industrial nylon to cosmetics and detergents. Furthermore these oils could replace the non-renewable, fossil feed stocks now used for such processes and both the agricultural and industrial implications are environment friendly.

"It is our job," one scientist told the minister, "only to

develop the technology." And he conceded that the ministry was funding this basic research to the tune of £1.4m. Having developed the technology, however, under the terms of its remit the centre is forced to rely on industry to exploit and commercialise the science.

In the case of new oilseed rape varieties there is no shortage of commercial interests ready to take on the exploitation. But when new technology fails to indicate almost immediate economic opportunities, or when a promising product is so new that there is no immediate market for it, the work is not always developed to full potential.

Previous ministers of agriculture have seen fit to cut expenditure on agricultural research and in particular that sector of the work dubbed "near market". In other words to concentrate on basic research but to leave its application to commercial interests.

Since 1986, for instance, £58m has been lopped off the ministry's annual research budget - most of it from the "near market" sector. That has also included cuts in expenditure on extension and advisory

services, which previously assessed and disseminated scientific developments to both farmers and the wider agricultural industry.

Ministry expenditure on agricultural research remains substantial at £126m a year. But many scientists and farmers now believe that the virtual removal of the applied sector from government funding has left a yawning gulf between scientific ivory towers, like the John Innes Centre, and the people on the ground who could benefit from their work.

Attempts are being made to bridge that gulf by farmer-funded schemes that concentrate on applying research. Cereal growers, for instance, contribute to such work via a statutory levy on all grain sold; and sugar beet growers fund the vast majority of research work on that crop through a long standing R & D levy.

This week milk producers will be invited to vote for or against a levy on all milk sold after the winding up of the Milk Marketing Board. The levy, which is likely to be fixed in the first instance at 0.04p per litre, would raise some £4.5m per year for research and

market development and fund a new Milk Development Council.

There can be no doubt that the new body is necessary and it is almost inconceivable that milk producers will vote against it. But many farmers have grown used to free access to research over the years and it now offends them to have to pay. Such feelings are exacerbated by the fact that even ADAS, the government's advisory service for farmers, has now gone commercial. Even to have the right to telephone an advisory officer, who, a few years ago, would have given his full management or agronomic services free of charge, now costs an annual subscription of £225.

That, of course, is the reality of market forces and undoubtedly farmers will have to get used to the change of culture. Nevertheless, as it seems probable, valuable and expensive government-funded basic research is failing to be applied because of the lack of a co-ordinated approach it may be necessary, in order simply to get value for money, for the ministry to reinstate some of its "near market" activities.

Wood pulp prices go higher still

By Bernard Simon in Toronto

North American and European wood pulp producers are taking advantage of unexpectedly strong paper markets to push through another hefty price increase.

Several companies have notified customers of a 10 per cent rise in northern bleached softwood kraft pulp, the industry's staple product, bringing the price to US\$850 a tonne.

There was a "50-50 chance" of prices rising \$500 a tonne by the end of the year, but he predicted some weakening before then. Mr Timo Poranen, chief executive of Metsa-Serla, the Finnish forest-products group, forecast a price of about \$550 at the end of 1994. Mr Poranen said that the pulp market had undergone an important structural change in recent years, as a widening variety of grades had lifted total stock requirements.

Demand for paper is especially strong in Europe, where prices for printing and writing grades rose by 10 per cent in the first quarter and are expected to climb by a similar margin over the next three months. Mr Wright said that

delivery times had lengthened from two weeks last autumn to between nine and 12 weeks.

Pulp prices have also responded to disruptions in wood supplies from Russia and Finland, and higher prices demanded by eucalyptus woodlot owners in Spain and Portugal.

Pressure to rebuild stocks has been heightened by fears of a strike at British Columbia pulp mills later this year.

But many of these factors could prove temporary, with wood and pulp supplies rising sharply later in the year. Mr Wright said that past experience indicated that pulp producers "shoot themselves in the foot when they're in a strong position".

MARKET REPORT

Coffee at fresh peaks

COFFEE futures surged in late trading yesterday as markets on both sides of the Atlantic chased each other to fresh peaks.

At the London Commodity Exchange the July position closed at \$1.468 a tonne, up \$31 on the day, after earlier dipping to \$1.423. "There's still no sign of the anticipated correction," one trader said. Another noted that the market was looking relatively comfortable at these prices, reflecting tight robusta supplies.

London Metal Exchange COPPER and ALUMINIUM prices moved higher in tandem towards the end of the after hours "kerb" session, with the latter looking set for further

short-term gains, dealers said. Aluminium recovered well from a midday slip below \$1,330 a tonne, for three months metal, and with buyers prepared to defend \$1,320 prices pushed up to \$1,328, up \$31 from Friday's kerb close.

The GOLD price slipped rapidly in the afternoon at the London Bullion Market to fix at its lowest level since March 10, as dealers reacted to fresh selling, mainly of silver, at the New York Commodity Exchange.

By the close it stood at \$380.75 a troy ounce, down \$5.45 from the day. Silver was down 7 cents at \$6.42, an ounce.

Compiled from Rexton

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Metalmarkets Ltd)

ALUMINIUM, 99.7 PURITY (5 per tonne)

Cash 3 mths

Close 1293.5-300.5 1324-5

Previous 1294.5-5.5 1319-20

High/Low 1335/1284

AM Official 1305-6 1329.5-30

Kerb close 1329.5-30

Open int. 259,888

Total daily turnover 45,400

ALUMINIUM ALLOY (5 per tonne)

Close 1300-03 1312-5

Previous 1290-5 1302-5

High/Low 1320-5 1330-15

AM Official 1317-20 1325-8

Kerb close 1317-18

Open int. 4,726

Total daily turnover 884

LEAD (5 per tonne)

Close 443-4 457-8

Previous 438.5-9.5 452.5-3.0

High/Low 441/440 459/453

AM Official 440.5-1.0 455-0.5

Kerb close 440.5-1.0

Open int. 34,015

Total daily turnover 7,881

NICKEL (5 per tonne)

Close 5450-60 5510-20

Previous 5425-75 5520-25

High/Low 5439/5435 5540/5470

AM Official 5439-40 5507-09

Kerb close 5439-40

Open int. 48,610

Total daily turnover 11,075

TIN (5 per tonne)

Close 5440-50 5485-500

Previous 5455-60 5512-15

High/Low 5450/5450 5520/5480

AM Official 5450-55 5520-25

Kerb close 5450-55

Open int. 19,555

Total daily turnover 4,299

ZINC, special high grade (5 per tonne)

Close 930-1 952-3

Previous 925-5-30.5 950-1

High/Low 925/948 964/948

AM Official 927-8-5 947-5/48

Kerb close 927-8-5

Open int. 105,315

Total daily turnover 26,364

COPPER, grade A (5 per tonne)

Close 1869-70 1884-5

Previous 1873-4 1889-89.5

High/Low 1873/1882 1899/1882

AM Official 1870-5-71 1886-5-5

Kerb close 1870-5-71

Open int. 201,553

Total daily turnover 46,749

LME AM Official C/S rates: 14757

LME Closing C/S rate: 14725

Spot: 14715 3 mths: 14688 6 mths: 14638 9 mths: 14621

HIGH GRADE COPPER COMEX

Close 87.40 87.40 86.00 688 413

May 87.25 87.25 87.45 85.30 2123 3907

Jun 87.45 87.45 87.45 85.30 786 1

Aug 87.50 87.50 87.40 86.20 17,340 1,809

Sep 87.50 87.50 87.40 86.30 437 40

Oct 87.50 87.50 87.40 86.30 437 40

Nov 87.50 87.50 87.40 86.30 437 40

Dec 87.50 87.50 87.40 86.30 437 40

Total 189,836 336

Open int. 201,553

Total daily turnover 46,749

Precious Metals continued

GOLD COMEX (100 Troy oz.; \$/troy oz.)

Sett. Day's price change High Low Open

Apr 377.9 -4.3 383.8 377.3 1,428 516

May 377.9 -4.3 383.8 377.3 1,428 516

Jun 377.9 -4.3 383.8 377.3 1,428 516

Jul 377.9 -4.3 383.8 377.3 1,428 516

Aug 377.9 -4.3 383.8 377.3 1,428 516

Sep 377.9 -4.3 383.8 377.3 1,428 516

Oct 377.9 -4.3 383.8 377.3 1,428 516

Nov 377.9 -4.3 383.8 377.3 1,428 516

Dec 377.9 -4.3 383.8 377.3 1,428 516

Total 138,069 24,262

PLATINUM NYMEX (50 Troy oz.; \$/troy oz.)

Sett. Day's price change High Low Open

Apr 394.4 -6.6 404.5 397.5 148 14

May 394.4 -6.6 404.5 397.5 148 14

Jun 394.4 -6.6 404.5 397.5 148 14

Jul 394.4 -6.6 404.5 397.5 148 14

Aug 394.4 -6.6 404.5 397.5 148 14

Sep 394.4 -6.6 404.5 397.5 148 14

Oct 394.4 -6.6 404.5 397.5 148 14

Nov 394.4 -6.6 404.5 397.5 148 14

Dec 394.4 -6.6 404.5 397.5 148 14

Total 24,269 2,269

PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.)

Sett. Day's price change High Low Open

Apr 132.60 -1.35 133.75 132.50 3,765 284

May 132.60 -1.35 133.75 132.50 3,765 284

Jun 132.60 -1.35 133.75 132.50 3,765 284

Jul 132.60 -1.35 133.75 132.50 3,765 284

Aug 132.60 -1.35 133.75 132.50 3,765 284

Sep 132.60 -1.35 133.75 132.50 3,765 284

Oct 132.60 -1.35 133.75 132.50 3,765 284

Nov 132.60 -1.35 133.75 132.50 3,765 284

Dec 132.60 -1.35 133.75 132.50 3,765 284

Total 4,447 285

SILVER COMEX (100 Troy oz.; \$/troy oz.)

Sett. Day's price change High Low Open

Apr 525.7 -22.5 540.0 520.0 13,542

May 525.7 -22.5 540.0 520.0 13,542

Jun 525.7 -22.5 540.0 520.0 13,542

Jul 525.7 -22.5 540.0 520.0 13,542

Aug 525.7 -22.5 540.0 520.0 13,542

Sep 525.7 -22.5 540.0 520.0 13,542

Oct 525.7 -22.5 540.0 520.0 13,542

Nov 525.7 -22.5 540.0 520.0 13,542

Dec 525.7 -22.5 540.0 520.0 13,542

Total 115,892 16,891

CRUDE OIL NYMEX (42,000 US gals.; \$/barrel)

Sett. Day's price change High Low Open

Apr 15.77 +0.20 15.77 15.50 88,194 30,285

May 15.77 +0.20 15.77 15.50 88,194 30,285

Jun 15.77 +0.20 15.77 15.50 88,194 30,285

Jul 15.77 +0.20 15.77 15.50 88,194 30,285

Aug 15.77 +0.20 15.77 15.50 88,194 30,285

Sep 15.77 +0.20 15.77 15.50 88,194 30,285

Oct 15.77 +0.20 15.77 15.50 88,194 30,285

LONDON SHARE SERVICE[illegible]

TRANSPORT - Cont.

1	British & African	212
2	Technique	212
3	Chase Bank	212
4	United Ind.	212
5	Central Bank	212
6	United Bank	212
7	Wash. Sav. Bank	212
8	Wash. Sav. Bank	212
9	Wash. Sav. Bank	212
10	Wash. Sav. Bank	212
11	Wash. Sav. Bank	212
12	Wash. Sav. Bank	212
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98	Wash. Sav. Bank	212
99	Wash. Sav. Bank	212
100	Wash. Sav. Bank	212

Gr's		Hoglet 2nd Linn.
4.1	P/E	TVA Solid
4.6	5.3	Turquoise-Dom.
3.3		Trace Can Pipe.
2.9	19.3	
7.3	14.9	
4.8	6	
3.9	7.9	No.
5.4	26.6	Anglo Am Ind.
-		Garlow
2.7	14.5	Gold Field Prop R.
23.8		NK Props.
-		SASCO
2.7		SLS Brews
4.1	18.4	Tiger Oils
-		Tongue-Hallat
3.3	19.1	
-		
5.8	12.4	
1.0	33.7	
3.9	3.7	

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MARKETS REPORT

Political fears boost yen

Bullish predictions about the outlook for the currency and concern about a political vacuum in Japan caused the yen to appreciate on foreign exchanges yesterday, writes Philip Gannell.

The Japanese currency finished in London at ¥103.325 against the dollar, compared with ¥104.50 where it started the day. The trigger for selling was a forecast from the US economist, Mr Fred Bergsten, that the dollar could fall to a range of ¥90-100 if Japan failed to stimulate its economy.

This forecast played on the nerves of a market already nervous about the implications of the resignation last Friday of prime minister Mr Morihiro Hosokawa.

In Europe the lira continued its rise as further evidence emerged over the weekend of co-operation between the victorious coalition partners in the recent elections. After touching a high of 194 against the D-Mark, the lira lost ground to finish at 185.03, compared with Friday's close of 186.09.

Markets were generally fairly quiet, with attention focused more on events later in the week: the release of US and UK consumer price data, and the Bundesbank council meeting on Thursday.

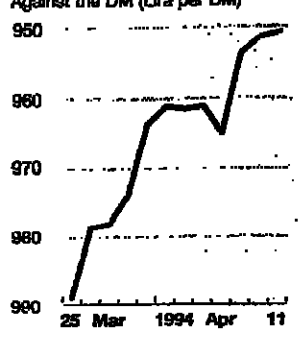
Mr David Barrett, proprietary trader at Natwest Markets, said the market had recently been fickle towards the yen and Mr Bergsten's comments provided the excuse it needed to buy the currency. Although not part of government, he is seen as reflecting the views of the Clinton administration on the dollar/yen rate.

Another reason for yen strength is the view that the US may find Mr Hosokawa's successor less to its liking. Mr Barrett said the question the market is asking itself is "Will it (the resignation) accelerate the trade war?" He predicts that the dollar will remain soft until there is clarity about a new prime minister and cabinet.

Mr Adrian Cunningham, senior currency economist at UBS in London, said he would not discount the dollar falling below ¥103 and testing record lows against the yen.

Live

Against the DM (Lira per DM)



Pound in New York

Apr 11	Apr 10	Apr 11	Apr 10
1.4715	1.4715	1.4715	1.4715
1.4715	1.4715	1.4715	1.4715
1.4715	1.4715	1.4715	1.4715
1.4715	1.4715	1.4715	1.4715

Against the D-Mark, the dollar was also slightly weaker, closing at DM1.708 from DM1.713.

The D-Mark had a mixed performance in Europe. It closed slightly lower against the French franc at FF4.425 from FF4.427 on Friday. It was also lower against the lira and the escudo, but was unchanged against the peseta and up against the Danish krone.

Rates eased in German money markets with call money falling to 5.75/5.85 per cent on Friday. The repo rate, currently at 5.75 per cent, is expected to fall further this week. Sentiment about interest rate prospects was slightly more positive in the futures market.

The future contract finished one basis point firmer at 94.56 from 94.55.

Elsewhere in Europe, the lira rose on the back of weekend comments from Mr Umberto Bossi, leader of the Northern League, indicating his backing for a government alliance with Mr Silvio Berlusconi, the Forza Italia leader.

The escudo was firm at Est10.6 following comments from Mr Eduardo Cerezo, the finance minister, that the exchange rate was correct.

Although the government seems to have arrested the currency's recent weakness, Mr Cunningham said there remained concern about

whether there would be any demand for the currency when the government started to lower interest rates to boost growth.

Sterling was quiet yesterday ahead of important trade and retail price data later in the week. The trade weighted index closed at 94.7 from its previous close of 94.7. The UK currency finished DM2.517 against the D-Mark, down from DM2.525. It was slightly lower against the dollar, closing at \$1.4737 from \$1.4745.

The interest rate futures market has continued its recovery from recent lows. The June short sterling contract closed yesterday at 94.56 (the same as the June euromark contract) from 94.51 on Friday.

The Bank of England yesterday offered \$450m assistance to the discount market after forecasting a \$550m shortage.

Yesterday saw the first sign of serious pre-election jitters in South African financial markets. The financial rand (financial) - the investment currency for foreigners - fell by 12 per cent to close in London at R5.625 against the dollar, the lowest level in six years, from Friday's close of R5.025. The currency, regarded as a barometer of foreign investor sentiment, touched a low during the day of R5.72.

Mr Tom Chenoweth, chief dealer at Standard Bank in London, said trading had been "horrible", with panic selling the order of the day. He said the market had been spooked by reports in the London Sunday press quoting senior ANC officials saying they would "wipe Inkatha out" when they came to power.

The financial rand market is small and highly volatile, but even by these standards yesterday's move was exceptional. The more widely traded commercial rand also weakened, closing at R3.5925 from Friday's close of R3.5565.

OTHER CURRENCIES

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POUND SPOT FORWARD AGAINST THE POUND

Apr 11	Closing mid-point	Change on day	Day's high	Day's low	One month	Three months	One year	Bank of England
Europe	(Sch)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Austria	(S)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Belgium	(B)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Denmark	(DKK)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
France	(FF)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Germany	(DM)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Greece	(G)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Ireland	(Ir)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Italy	(L)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Luxembourg	(L)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Netherlands	(D)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Norway	(N)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Portugal	(P)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Spain	(P)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Sweden	(S)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Switzerland	(S)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
UK	(£)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
USA	(D)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
South Africa	(R)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Asia	(S)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Latin America	(L)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Caribbean	(C)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Europe	(Sch)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Austria	(S)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Belgium	(B)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Denmark	(DKK)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
France	(FF)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Germany	(DM)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Greece	(G)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Ireland	(Ir)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Italy	(L)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Luxembourg	(L)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Netherlands	(D)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Norway	(N)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Portugal	(P)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Spain	(P)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Sweden	(S)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Switzerland	(S)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
UK	(£)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
USA	(D)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
South Africa	(R)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Asia	(S)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Latin America	(L)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1
Caribbean	(C)	17.7043	-0.0487	17.7043	17.7043	17.7043	17.7043	113.1

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Apr 11		Closing mid-point	Change on day	Bid/offer spread	Day's high low	One month Rate %/PA	Three months Rate %/PA	One year Rate %/PA	J.P. Morgan Index		
Europe											
Austria	(Sch)	12.0135	-0.0285	110	12.0375 11.9985	12.3232 -1.18	12.9097 -1.18	12.0722 -0.55	102.9		
Belgium	(Bfr)	12.0135	-0.1695	130	130.2750 130.1175	35.2075 -0.18	35.2175 -0.20	35.5115 -1.11	102.7		
Denmark	(DKK)	12.0135	-0.0285	50	6.6525 6.6275	8.7018 -2.3	8.7261 -2.4	8.7986 -1.12	103.9		
France	(FFr)	12.0135	-0.0214	956	975 951.47	5.6953 -1.45	5.5304 -1.35	5.5171 -1.1	76.8		
Germany	(DM)	5.8500	-0.02	490	510 5.8685	5.8424 -0.84	5.8157 -0.84	5.9787 -0.20	103.3		
Greece	(G)	1.7080	-0.0054	078	1.063 1.7115	1.7055 -1.71	1.7111 -2.11	1.7174 -1.17	1.7199 -0.53	103.9	
Ireland	(Ir)	26.2550	-0.02	240	26.25 26.25	26.25 -2.61	26.25 -2.61	26.25 -2.61	103.9		
Italy	(It)	1.4235	+0.0024	222	1.427 1.4217	1.4204 2.6	1.415 2.4	1.4001 1.6	-	-	
Japan	(Y)	1822.90	-7.38	230	1830.00 1816.25	1829.35 -4.8	1841.8 -4.8	1881.96 -3.6	79.9	-	
Luxembourg	(Lfr)	38.1811	-0.1629	130	38.2750 38.1300	38.0175 -0.24	38.3115 -0.24	38.5116 -1.11	104.7	-	
Netherlands	(D)	7.3936	-0.0285	130	7.4250 7.3650	7.4175 -0.28	7.4175 -0.28	7.4175 -0.28	103.9	-	
Norway	(Nkr)	7.3936	-0.0168	985	0.06	7.4315 7.3859	7.4121 -2.1	7.4356 -1.1	7.4746 -1.10	98.5	-
Portugal	(Ecu)	173.500	-0.40	600	174.100 173.000	174.655 -0.8	173.00 -0.8	171.175 -4.4	93.6	-	
Spain	(Pta)	138.125	-0.40	600	138.500 138.000	138.45 -0.8	138.635 -0.8	142.725 -3.4	80.8	-	
Sweden	(Skr)	17.5853	-0.0213	711	17.6875 17.5413	17.6875 -0.28	17.6875 -0.28	17.6875 -0.28	103.9	-	
Switzerland	(Sfr)	1.4387	-0.0054	383	1.439	1.4385	1.4392 -0.4	1.4392 -0.1	1.4259 0.94	104.1	-
UK	(£)	1.4737	-0.0038	734	1.4746 1.4726	1.4742 1.4	1.4396 -1.2	1.4637 0.7	88.8	-	
USA	(D)	1.1384	-0.0034	331	1.1347 1.1322	1.1308 2.8	1.1263 2.8	1.1174 1.4	-	-	
SDR	-	1.39503	-	-	-	-	-	-	-	-	
Americas											
Argentina	(Peso)	1.0903	+0.0013	002	0.003	1.0002	-	-	-	-	
Brazil	(R)	1023.85	-0.19	385	385	385	-	-	-	-	
Canada	(CS)	1.3903	+0.0087	890	1.3896 1.3948	1.3811 -1.5	1.3956 -1.8	1.4113 -1.6	83.7	-	
Mexico (New Peso)	(N)	3.3617	-	592	4.62	3.3592	3.3627 -0.4	3.3545 -0.3	3.3719 -0.3	-	
USA	(S)	-	-	-	-	-	-	-	-	-	
Pacific/Indo Asia											
East Asia											
Australia	(AS)	1.3819	+0.0055	814	1.3893 1.3914	1.3831 -1.1	1.3748 -0.7	1.3984 -1.2	89.1	-	
Hong Kong	(HK)	7.7255	-0.0018	256	7.7270 7.7200	7.7298 -0.5	7.7375 -0.5	7.7992 -0.4	-	-	
India	(Ru)	31.3600	-0.0038	550	31.3700 31.3550	31.425 -0.25	31.3156 -0.28	31.3156 -0.28	100.98	2.4	
Indonesia	(Rp)	170.825	-0.0038	550	170.825 170.825	170.825 -0.0038	170.825 -0.0038	170.825 -0.0038	100.98	2.4	
Malaysia	(M)	2.9870	+0.002	860	2.9880 2.9870	2.9831 -0.28	2.9845 0.3	2.977 1.5	-	-	
New Zealand	(NZ\$)	1.7336	-0.0001	525	1.7347 1.7325	1.7358 -0.09	1.7353 -0.13	1.7612 -1.6	-	-	
Philippines	(P)	27.5500	0.000	000	27.7000 27.5500	27.5500 -0.15	27.5500 -0.15	27.5500 -0.15	-	-	
Singapore	(S)	1.7632	-0.0001	504	1.7654 1.7630	1.7599 -0.2	1.7593 -0.3	1.7647 -0.4	-	-	
Singapore	(S)	1.5653	-0.006	630	1.5640 1.5652	1.5650 0.3	1.5624 0.3	1.561 0.2	-	-	
S Africa (Cont.)	(R)	3.9325	-0.036	930	3.950 3.614	3.5029 3.5	3.635 -4.7	3.728 -3.8	-	-	
S Africa (Pret.)	(R)	6.5435	-0.1616	400	6.548 6.548	6.5310 5.6775	-7.2	5.745 -7.7	-	-	
Taiwan	(NT\$)	810.625	-0.0038	550	810.625 810.625	810.625 -0.0038	810.625 -0.0038	810.625 -0.0038	100.98	-1.1	
Taiwan	(TS)	25.3800	+0.005	800	25.3900 25.3700	25.4455 -0.30	25.445 -0.5	25.445 -0.5	-	-	
Thailand	(TH)	25.2600	-0.07	500	25.3100 25.2500	25.31 -0.38	25.245 -0.32	25.265 -0.29	-	-	
USD rates for Apr 6. Bid/offer spreads in the Dollar Spot table show only the last three decimal places. Forward rates are not strictly quoted to the market.											

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on next page

Japan moves closer to early election

Coalition parties are wooing the opposition, writes William Dawkins

By William Dawkins in Tokyo

Leaders of Japan's divided seven-party coalition plan to meet today in another attempt to resolve the deadlock over a successor to Mr Morihiro Hosokawa as prime minister.

The outlook for an accord is poor: the three right-wing parties, grouped around Mr Ichiro Ozawa, the government's back-room strategist, refused to attend a summit yesterday, proposed by the Social Democratic party, leader of the coalition's left wing.

The continued stalemate increases the likelihood of an early general election, under the existing multi-seat constituency system which has been blamed for engendering corruption, and deepening the rivalry between the coalition's left and right wings.

But the outcome is unclear. Some SDP members of parliament favour an election on the grounds that the party might recover some seats lost in last summer's poll, so improving its clout in negotiating the new electoral boundaries required under the recently agreed electoral reform laws.

Mr Ozawa's supporters have procedural reasons for not attending yesterday's summit. Political observers believe the coalition's right wing wants

more time to woo potential defectors from the opposition Liberal Democratic party.

Instead, officials from the seven parties staged just a 40-minute exchange yesterday, in which they agreed to keep talking in an attempt to choose a new leader by the mid-week deadline they set themselves on Saturday. Leaders of the left and right-wing groups held their own separate planning sessions.

At least one coalition member, the New Harbinger party, appeared to be positioning itself for an election, by issuing a manifesto. The NHP called for continued economic reform and said Japan should not try to become a leading political or military power. This contradicts the policy of Mr Ozawa's Japan Renewal party, of seeking a more internationally active Japan.

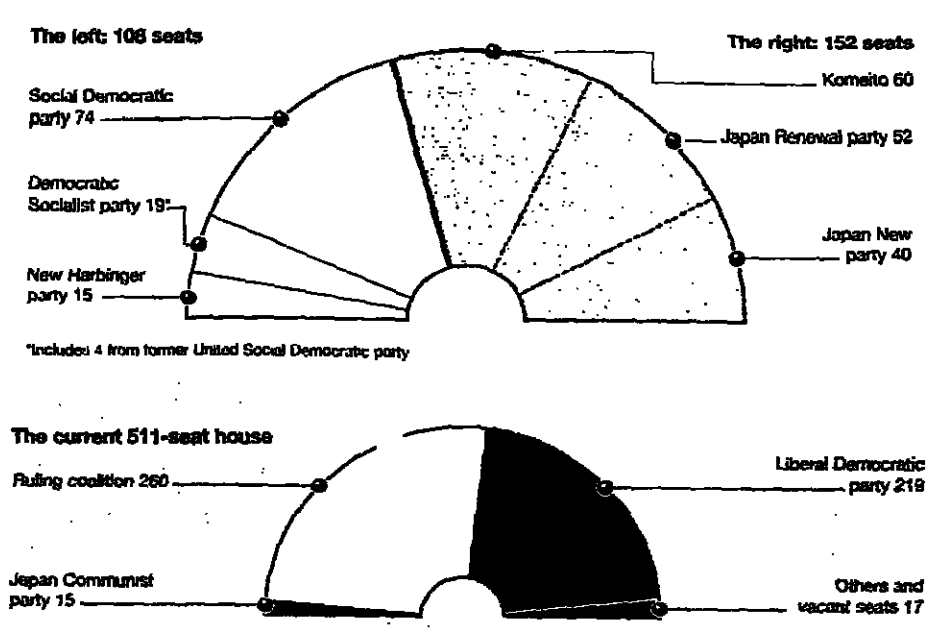
Separately, an independent panel began work yesterday on redrawing Japan's electoral map, due for completion in six months.

This is the first stage in the transition from Japan's multi-seat constituency system for electing the lower house of parliament - said to be a factor in fostering money politics - to a mix of single seats and proportional representation.

Editorial comment, Page 17

Japan's ruling coalition: the internal divide

The coalition's 280 seats held in the 511-seat lower house: 256 needed for clear majority



the support of five former LDP members, led by Mr Mutsuki Kato, who left the party last year.

On the left is the Murayama-Takemura group: The Social Democratic party (74) is the biggest coalition member, but weakened by a split between 20 far-left members and 54 moderates loyal to Mr Tomiichi Murayama, the

party leader. The SDP has found a close ally over the past few days in Mr Masayoshi Takemura's New Harbinger party (15).

The NHP was planning to merge with Mr Hosokawa's JNP, but Mr Takemura fell out with Mr Hosokawa, once a close friend, over the prime minister's growing closeness with Mr Ozawa.

Mr Takemura and Mr Ozawa have deep personal and policy differences. Also in this camp is the Democratic Socialist party (19), a group of conservative-minded former SDP members, which now also includes four members of the former United Social Democratic party.

The above line-up could change, depending on possible

defections from the LDP (219), still the largest party in the lower house, which has so far refrained from putting forward a rival prime ministerial candidate.

One main potential defector is the Watanabe faction (45), led by Mr Michio Watanabe, a former foreign minister who has said he might join the Ozawa-Hosokawa group if a "comfortable" number of supporters follow.

He would also be in the running for the post of prime minister.

Also in the market for a partner is Mr Toshiki Kaifu, a reform-minded former prime minister.

He has no formal faction, but has around 50 LDP supporters, and is being wooed by Mr Murayama of the SDP.

The Miyazawa faction (54), led by Mr Kiichi Miyazawa, a reform-minded former prime minister, is also said to be working loose.

Mr Miyazawa is unlikely to work with Mr Hata and Mr Ozawa, who between them destroyed his government last year by staging a rebellion, so could be a candidate for the Socialist-led group.

Finally, there is the isolated Japan Communist party (15), which is not in the coalition.

However, it could be joined by the 20 SDP hardliners, if they leave in protest at an SDP alliance with a former LDP faction.

Independents and vacant seats (12) are excluded.

Warning as China executes fraudster

China, stepping up its drive against corruption by officials, yesterday executed the businessman who masterminded one of the country's largest frauds, Reuter reports from Beijing.

Shen Taifu, the 39-year-old founder of the Changcheng machinery and electronics company, was executed by order of the Supreme People's Court after his appeal against conviction was rejected, the official Xinhua news agency said.

The court also upheld a guilty verdict against Li Xiaoshi, a former vice-minister, who was sentenced to 20 years in prison for bribery in connection with the case, Xinhua said.

Mr Li, vice-president of the Supreme People's Court, urged all officials, "especially those with power", to learn proper lessons from the Changcheng scandal.

Shen's execution, and the government's lengthy case against him, were prominent items on the national radio and television news yesterday, reflecting Beijing's hopes that its tough line will bolster its anti-corruption image.

The Changcheng scandal broke last year after officials revealed the company was really a pyramid-style scam which sucked up Yuan 1bn (\$114m) from unsuspecting small investors through temptations such as offers of 24 per cent interest.

After a period of tension, during which thousands of Changcheng investors feared for their savings, Beijing announced that most had recouped most of their money. It denied using state funds to bail them out.

Li Xiaoshi's involvement in the case had been rumoured from the beginning. Changcheng was launched amid praise from a number of well-known political personalities.

Li was found guilty of accepting Yuan 5,000 in bribes and pocketing Yuan 9,000 in public money while in office. The former vice-minister's 20-year term marks a departure from China's traditional way of dealing with errant members of the Communist party elite, who usually get retired or transferred.

But anger at government corruption during economic reforms is rising. Li has become one of the highest-level officials ever publicly brought down on corruption charges.

Shen had no such status to protect him and a death sentence was widely expected as soon as he was taken into custody.

Shen's wife and accomplice, Sun Jinhong, formerly head of accounting at Changcheng, was given 15 years.

Failure of Natal peace talks sends currency to record low

Rand hit by poll uncertainty

By Mark Suzanne in Johannesburg

The South African rand plunged yesterday after the failure of last Friday's peace summit between the government, the African National Congress and Zulu leaders over the strife in Natal province which threatens to disrupt the country's first all-race elections, a fortnight away.

The volatile financial rand, a currency used in non-resident investment or disinvestment, and designed to protect the country's foreign reserves, crashed to a record low of R5.6455 to the dollar in London, down 61.85 cents on the day. Dealers reported heavy selling all day from both Europe and America. "It was one-way traffic," said Mr Willie Potgieter, assistant general manager for foreign exchange at Standard Bank in Johannesburg. "Once the fall started, panic selling set in."

Because the financial rand is thinly traded, relatively small movements can cause large swings in its value. It is regarded as the best barometer of international business sentiment about South Africa.

Given the uncertain political climate, most analysts believe that the currency will remain

highly volatile until after the election. "I can't see the situation stabilising for a while," said Mr Ray Davies, director of Smith New Court Securities.

The commercial rand, the country's trading currency, also hit a new low, closing 4.8 cents down at R3.5925 to the dollar after falling for most of last week. Figures released over the weekend by the South African Reserve Bank show that this has been caused in part by heavy capital flight from the country, which resumed in March after having slowed significantly over the first two months of the year. According to the bank, the

country's foreign reserves declined by R867m to R7.9bn.

Mr Nick Barnard, economist at stockbroker Ed Bern Rudolph, said there was no sign that the reserve bank was intervening in the markets to protect the rand. "There is unlikely to be significant reserve bank involvement until after the election, when the political situation becomes clearer," he noted. Although share prices on the Johannesburg Stock Exchange were stronger yesterday, the currency's collapse followed a bearish trend in international investor sentiment in South African bond and equity markets.

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Hawke attacks media head

By Emilia Tagaza in Melbourne

Mr Conrad Black, the Canadian media owner, has been accused by Mr Bob Hawke, former Australian prime minister, of not telling the truth about his claim that the government had encouraged him to lift his stake in the Fairfax publishing group to 35 per cent.

Mr Hawke, testifying before a Senate inquiry into foreign ownership of Australian newspapers, said: "The simple fact is that Conrad Black does not tell the truth."

The inquiry, which started in December, is investigating Mr Black's claim that Mr Paul Keating, Mr Hawke's successor, had told him he would be allowed to buy a 35 per cent share in Fairfax in exchange for "balanced coverage" by the group's publications during the election in March last year. It aims to establish whether Mr Keating had sought to influence the decision of the Foreign Investment Review Board.

Kuwait boosts defence budget

The Emir of Kuwait has signed into law a KD3.5bn (\$11.7bn) supplementary defence budget for weapons procurement and military training, Reuter reports from Kuwait.

The announcement signals the end of an eight-month informal freeze on a 1992-2004 rearmament programme aimed at restoring the defences of the emirate occupied by Iraq in 1990-91.

Diplomats say Kuwait is considering the possible purchase in coming years of 16 attack helicopters, eight fast patrol boats, six missile attack boats, 24 self-propelled howitzers, a multi-rocket-launch system and some general purpose helicopters.

The law, passed by parliament on March 22, also consolidates the hitherto secret supplementary allocations into the main defence budget - a move that gives the national assembly authority for the first time to examine and debate them.

The consolidation is to take effect from the 1994-95 fiscal year. Kuwait's fiscal year

starts on July 1. Large weapons purchases for the Gulf oil state's 13,000-strong military force have hitherto been off-budget.

Legislative oversight was a main demand of opposition MPs campaigning for increased fiscal accountability and open government. They had attacked the procurement process as extravagant, secretive and corrupt. Diplomats say it is doubtful the assembly will be able to block spending outright. But MPs say they will be able to demand detailed plans on questionable purchases.

The supplementary budget for KD3.5bn between fiscal years 1992-93 and 2004-05 requires the government to submit to parliament each year broad plans stating how much of the total it plans to use.

Parliament, reviewing all decree laws issued following its 1986 dissolution, last year asked its financial committee to review a 1992 decree law that set aside the KD3.5bn for weapons purchases between 1992-2004.

'Comrade Joe' is no Stalin

Michael Holman on campaign trail with S African communist Slovo

Black South Africans literally sing his praises. Many of their white compatriots would like to kill him. In Cape Town's Guguletu township he is a hero.

Former guerrilla chief, avowed communist and, according to opinion polls, the second most popular man in South Africa, Mr Joe Slovo is on the campaign trail in the country's first all-race election.

The reception for "Comrade Joe" at the Guguletu rally is rapturous. The crowd's tangible warmth takes a tired man into the crowd's embrace and visibly revives him.

A roar of approval greets the entry of Mr Slovo, South African Communist party chairman, into the township's dusty stadium, the last appointment on a 36-hour whistle-stop tour of Cape Town and its coloured and black suburbs.

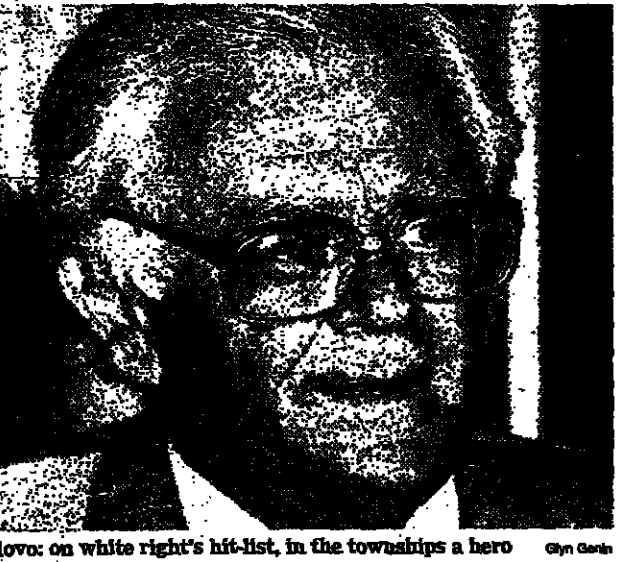
He mounts the platform, soaking in the acclaim, clenched fist aloft.

"*Amandla!* [power]. De Klerk must go. De Klerk must go. De Klerk must go."

En route to Guguletu Mr Slovo, who is on the extreme right's hit-list, is squeezed between two security guards, a raincoat-draped rifle placed upright between the occupants. Two-way radios crackle as the fleet of cars careen through townships that could house hit-men, body guards sprint ahead as car doors open, and the tension that underlies Mr Slovo's life every day is brought home.

He gives no outward sign of strain. Tousled silver hair, face turning slightly pink, Mr Slovo perspires under the autumn sun. He has a sharp tongue and the debating skills of the barrister he once was.

Indeed, there is a touch of the Rumpole about him, that fictional barrister, shrewd in court, wise in the ways of the world, and on the side of the underdog almost since he arrived in South Africa in 1936.



Slovo on white right's hit-list, in the townships a hero

house meetings and in city halls he canvasses support of white professionals and coloured community leaders, helped by Mr Franklin Sonn, a respected coloured academic drafted late into the campaign.

The night before the Guguletu rally, Mr Slovo tried to lay to rest the communist bogey before an audience in Cape Town university's medical school of doctors and medical workers, mostly white.

The influence of the SACP is reflected in the candidates. Of the top 200 names on the ANC list for the 400-member National Assembly, Mr Slovo is fourth, after Mr Mandela, Mr Cyril Ramaphosa, the ANC secretary general, and Mr Thabo Mbeki, the "shadow" foreign minister. Another 33 people on the list are acknowledged SACP members, a further five are former members.

But, says Mr Slovo, what you see and hear is what you get. "No hidden agenda," he tells the audience, pointedly comparing the open stance of the SACP to the secretive Broderbund, the elite group of Afrikaners that in his heyday ran the National party and South Africa.

He concedes there has been a "murky side" to the SACP past, "locked into horrific Stalinist distortions".

The response, whether at the University of Cape Town, at a meeting of the Jewish community the next day, or in the coloured homes, is difficult to gauge - polite, but sceptical for the most part.

Guguletu is the highlight of the day: the crowd is black and ANC to the core. But preaching to the converted in front of the television cameras may not win floating voters.

Once a heavily fortified outpost of apartheid, in Guguletu posters urging citizens to know their rights adorn the walls. On the dashboard of a taxi a National party sticker, with a beaming President de Klerk, reveals the coloured driver's preference.

Despite Mr Slovo's best efforts, he says, the National party, not the ANC, will run the province after the election.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is an index with 1985=100.

■ UNITED STATES					■ JAPAN					■ GERMANY							
	Exports	Imports	Current account balance	Effective exchange rate		Exports	Imports	Current account balance	Effective exchange rate		Exports	Imports	Current account balance	Effective exchange rate			
1985	279.8	-174.2	-104.6	100.0	1985	200.8	-84.5	116.3	100.0	1985	242.8	-32.2	210.7	2,289.0	100.0		
1986	290.9	-140.6	-150.3	90.2	1986	211.1	-62.8	148.3	104.4	1986	248.6	-53.3	40.3	2,179.0	100.0		
1987	292.0	-131.8	-160.2	101.1	1987	197.3	-86.1	75.2	108.2	1987	272.3	-56.6	36.8	2,077.0	113.9		
1988	272.5	-100.2	-172.3	118.3	1988	219.7	-60.7	66.8	115.1	1988	271.5	-67.5	48.9	1,746.5	114.6		
1989	330.2	-99.3	-232.1	101.7	1989	245.3	-70.5	52.1	151.8	1989	310.2	-65.3	52.3	2,068.1	115.9		
1990	306.0	-79.3	-21.1	127.45	1990	220.0	-50.1	28.3	183.94	1990	323.9	-51.5	37.2	2,053.7	119.1		
1991	340.5	-53.5	28.5	145.1	1991	247.4	-61.1	62.1	177.3	1991	327.1	-41.2	42.9	1,814.0	121.2		
1992	345.8	-64.1	-1.2	129.57	1992	254.8	-101.8	98.8	164.05	1992	330.6	-16.8	-19.5	2,018.7	121.1		
1993	397.2	-88.8	-183.3	117.05	1993	300.4	-120.3	110.3	130.31	1993	310.0	-30.0	-18.0	1,937.7	125.6		
1st qtr 1993	95.1	-21.8	-68.8	119.20	1993	72.6	-28.6	30.2	144.38	1993	76.9	-4.5	-4.7	1,947.6	126.6		
2nd qtr 1993	95.3	-25.4	-22.6	130.88	1993	73.4	-29.0	26.1	132.78	1993	75.1	-7.6	-2.9	1,959.0	124.9		
3rd qtr 1993	94.7	-27.2	-34.1	130.88	1993	71.9	-31.7	27.7	130.87	1993	73.8	-6.1	-6.9	1,910.0	124.0		
4th qtr 1993	107.6	-24.5	-7.7	113.88	1993	75.0	-29.9	26.3	123.20	1993	81.6	11.8	-2.8	1,942.8	124.8		
March 1993	33.0	-8.9	n.a.	117.89	1993	25.5	-10.4	13.6	136.61	1993	24.0	1.7	0.6	1,939.9	125.7		
April	31.5	-8.3	n.a.	122.14	1993	24.6	-10.0	9.7	137.17	1993	25.5	2.0	-2.4	1,949.3	125.5		
May	32.0	-6.9	n.a.	131.81	1993	25.3	-9.1	8.9	134.15	1993	24.6	2.8	-1.1	1,954.6	124.1		
June	31.8	-10.2	n.a.	140.85	1993	25.3	-8.8	7.5	135.87	1993	25.1	2.8	0.0	1,955.9	122.6		
July	32.7	-9.2	n.a.	139.49	1993	26.3	-12.8	8.5	138.81	1993	24.1	2.2	-1.3	1,959.5	122.2		
August	33.8	-8.9	n.a.	112.51	1993	26.4	-9.8	8.6	118.79	1993	26.5	2.1	-3.3	1,908.1	128.6		
September	33.2	-8.1	n.a.	117.28	1993	25.4	-10.6	9.4	123.83	1993	26.9	1.9	-1.9	1,898.6	128.1		
October	34.4	-8.4	n.a.	115.07	1993	26.7	-9.7	9.0	124.03	1993	27.4	4.2	-2.3	1,899.5	128.2		
November	35.7	-8.6	n.a.	112.82	1993	24.6	-9.5	8.1	121.86	1993	27.4	3.7	0.2	1,918.2	124.5		
December	37.4	-8.6	n.a.	112.87	1993	25.7	-10.5	8.1	123.82	1993	28.7	3.8	-0.4	1,930.6	123.7		
January 1994	35.5	-8.8	n.a.	112.87	1994	27.0	-11.4	9.1	124.03	1994	27.0	-11.4	-2.9	1,941.5	122.8		
February			n.a.	111.84	1994	26.6	-11.3	8.9	117.77	1994			1,939.7	121.6			
■ FRANCE					■ ITALY					■ UNITED KINGDOM							
	Exports	Imports	Current account balance	Effective exchange rate		Exports	Imports	Current account balance	Effective exchange rate		Exports	Imports	Current account balance	Effective exchange rate			
1985	183.4	-3.8	-0.2	67.942	100.0	1985	103.7	-16.0	-6.4	144.300	100.0	1985	132.4	-5.7	3.8	5,890.0	100.0
1986	127.1	0.0	3.0	67.948	102.8	1986	99.4	-2.5	-1.4	146.161	101.4	1986	106.3	-14.2	-1.3	6,070.6	91.6
1987	126.3	-4.8	-3.7	62.826	103.0	1987	100.7	-7.5	-2.1	149.434	101.2	1987	112.3	-18.4	-7.1	7,047	90.1
1988	141.9	-3.8	-3.4	70.054	102.8	1988	108.3	-8.9	-8.0	150.668	97.8	1988	120.9	-32.3	-25.0	6,894.3	95.5
1989	162.9	-6.3	-4.3	70.054	104.8	1989	127.8	-11.3	-2.9	160.777	96.7	1989	137.0	-36.7	-36.7	6,894.3	95.5
1990	170.1	-7.2	-7.2	62.802	104.8	1990	133.8	-9.3	-18.0	152.22	100.6	1990	142.3	-26.3	-26.6	6,715.0	91.4
1991	175.4	-4.2	-4.9	65.843	102.7	1991	137.0	-10.5	-17.7	153.31	96.7	1991	147.7	-14.7	-10.9	7,002.7	91.7
1992	182.5	-4.6	2.9	63.420	105.0	1992	137.9	-8.0	-20.8	159.15	98.9	1992	145.5	-18.2	-13.5	7,339.8	98.4
1993	177.6	-12.9	6.5	63.621	105.3	1993				163.07	79.5	1993	158.4	-17.3	-13.7	7,770.0	88.2
1st qtr 1993	43.0	2.2	0.4	63.607	110.0	1993	32.4	0.8	-2.6	183.09	80.5	1993	37.5	-4.2	-3.9	8,017.7	75.5
2nd qtr 1993	44.3	3.2	1.4	65.818	109.3	1993	36.6	3.8	1.7	181.42	81.2	1993	37.9	-4.1	-1.1	7,862	80.2
3rd qtr 1993	44.7	3.4	1.7	63.813	109.7	1993	34.2	6.1	3.2	182.45	80.6	1993	40.5	-4.0	-4.0	7,862	80.2
4th qtr 1993	45.5	4.2	3.5	63.843	109.3	1993				187.98	77.0	1993	39.8	-5.0	-3.4	7,835	81.1
March 1993	14.5	0.97	-0.21	65.919	109.9	1993	11.7	-0.1	-0.8	197.74	78.5	1993	12.8	-1.3	n.a.	8,068.1	79.2
April	14.6	0.95	-0.21	65.675	110.5	1993	11.8	1.1	0.1	187.14	79.0	1993	12.4	-1.8	n.a.	7,994	80.6
May	15.2	1.58	2.06	65.868	109.8	1993	12.5	1.2	0.5	177.82	82.2	1993	12.5	-1.4	n.a.	7,765	80.5
June	14.8	0.91	-0.42	65.842	109.8	1993	12.4	1.5	0.8	179.03	82.6	1993	13.0	-1.2	n.a.	7,837	79.8
July	15.2	1.88	1.27	63.929	107.0	1993	14.7	4.4	2.8	179.68	80.9	1993	13.3	-1.8	n.a.	7,586	81.3
August	14.4	0.39	1.37	67.671	109.5	1993	12.8	0.8	2.8	180.25	78.7	1993	14.0	-0.4	n.a.	7,545	81.0
September	15.1	1.29	1.00	64.645	107.0	1993	12.0	0.9	0.1	183.8	79.8	1993	13.3	-1.8	n.a.	7,985	80.8
October	14.7	1.02	1.17	63.631	106.9	1993	13.2	2.0	2.0	185.48	78.2	1993	13.5	-1.2	n.a.	7,712	80.4
November	15.0	1.20	0.02	63.837	106.9	1993	12.4	1.7	-0.5	188.07	77.0	1993	12.9	-1.7	n.a.	7,820	81.1
December	15.7	2.00	2.38	63.928	109.2	1993				190.68	78.1	1993	13.1	-2.1	n.a.	7,573	81.1
January 1994	14.7	0.41		65.959	107.8	1994				182.5	78.2	1994			n.a.	7,814	82.4
February				65.905	109.3	1994				183.9	78.4	1994			n.a.	7,767	82.7

Major tries to calm Tory jitters amid campaign row

By Kevin Brown,
Political Correspondent

Mr John Major was embroiled in a damaging row over Conservative election advertising yesterday amid signs of continuing unease among backbench MPs and growing nervousness among the party's high command.

On a morale-boosting visit to Birmingham, Britain's second city, the prime minister's attempt to boost the local Conservative campaign was undermined by widespread unease about the aggressive tone of a Conservative broadcast attacking the city's Labour council.

In an attempt to limit the electoral damage in Birmingham - the only major city where the Conservatives have a realistic hope of overturning Labour control - Mr Major delivered an upbeat economic message, claiming that the economy was growing "rapidly" at a time of increasing economic difficulties for Britain's industrial competitors.

Meanwhile, party officials were backing away from a weekend admission by Sir Norman Fowler, party chairman, that the prime minister's future could depend on the results of the May 5 local elections.

Mr Gerry Malone, deputy chairman of the party, told journalists: "This is not a referendum on John Major in any possible sense."

However, Conservative MPs returning to London for the summer parliamentary session, which begins today, told a different story. "There is a lot of unhappiness in the constituencies with the prime minister's leadership," a backbench supporter of Mr Major said gloomily.

There were also indications that the government may seek to avoid holding the by-

election in the vacant Conservative-held seat of Eastleigh, Hampshire, before the June 9 elections to the European parliament.

Mr Major and senior cabinet ministers will decide today whether to stick to earlier plans to hold the by-election on the same day as the local council elections.

Both the main parties fear that a Liberal Democrat by-election victory before June 9 would give the party a strong platform for the European elections.

The main opposition Labour party, launching its European election campaign in London yesterday, attacked the "Tory myth of a blunderbuss bureaucracy in Brussels".

Ms Pauline Green, leader of Britain's Labour MEPs, accused the Conservatives of "distortions and lies", denying claims that Labour wanted to abolish Britain's national veto in Europe, introduce a maximum 35-hour working week, and introduce a single European currency immediately.

She also rejected claims that the government was leading the initiative against fraud in the EU, accelerating EU enlargement and fighting for "a decentralised Europe of nation states".

A Mori poll published in The Times today suggests that Labour could win 55 of the 84 seats in Great Britain (excluding Northern Ireland), compared with 15 for the Conservatives and three for the Liberal Democrats.

However, a breakdown of regional voting intentions suggests that the Conservatives could be reduced to eight seats from 32, while the Liberal Democrats, who have no seats in the current parliament, would win 10. Labour, which holds 45 seats, would still win 66.

Britain in brief



Milk market plan rejected by processors

The dairy sector was plunged into fresh uncertainty when the Dairy Trade Federation announced that it had fundamental objections to the Milk Marketing Board's revised plans for opening the £3.3bn milk market to competition.

The DTF, which represents dairy processing companies, said the amended proposals were "unacceptable" and would not create a free market. Its objections centre on the board's proposed auction system for selling milk. It proposed instead the creation of a "milk forum" representing Milk Marque and prospective buyers under an independent chairmanship.

Mr Andrew Dare, the board's chief executive, rejected the proposal and said it was unlikely to meet EU competition laws or be accepted by the government. "It doesn't open the market up, it's not necessary and it's just an excuse for buyers to be able to continue buying as a cartel," he said. The liberalisation of the milk market in England and Wales has already been put back from this month to November 1 because of government and trade concerns that the board's initial scheme would prove anti-competitive.

Tax 'fails to stem upturn'

Tentative evidence that the pace of UK economic recovery is being maintained in spite of tax rises emerged with figures showing increased consumer borrowing in February.

Further good news for the economy also came with the publication of the most optimistic forecast for construction output since 1989. It had been feared that lending, which fell in January from December's high levels, would continue to decline as the April deadline for the tax rises approached.

The Central Statistical Office said that net lending to consumers rose to a seasonally-adjusted £277m from £235m in January. The February figure was higher than the £250m pre-

dicted by economists. It was due mainly to an increase in net lending by finance houses, largely responsible for hire-purchase agreements, to £283m from £255 in January.

The National Council of Building Material Producers, representing companies with a combined annual turnover of more than £30bn, predicted annual rises in the value of UK construction output, measured in constant 1990 prices, of 2 per cent this year and 2.5 per cent in 1995 and also in 1996, led by private-sector housebuilding and better than expected commercial construction.

SES plan for new satellite

SES, the Luxembourg company that owns the Astra television satellite system, said in London that it planned to have 14 more conventional television channels on air by the end of this year.

The new channels will become available if the launch of the fourth Astra satellite scheduled for September or October this year is successful. This will bring the total number of satellite channels available all over Europe on the system to 64.

Painting sale put on hold

British art galleries and museums have until May 31st to raise the £400,000 needed to keep the painting of "St Sebastian succoured by Two Angels" by the 17th century Italian artist Guercino in the UK. The National Heritage Minister Mr Iain Sproat yesterday deferred an export licence on the painting until that date.

The most important work awaiting export is The Three Graces, the marble statue by Canova, bought by the Getty Museum in Malibu California for £7.6m. London's Victoria & Albert Museum has until August 5th to raise the money to keep it in the UK.

Age proof for video rentals

The government is expected to announce that it plans to require children to produce evidence of age before being able to hire videos from rental shops. It is expected to tighten up the conditions under which young children might be able to gain access to videos aimed at those over 15 or 18. At the moment the issue of age tends to be left to shop staff.

Conservatives face up to stern election test

For Mr John Major it may well be life or death.

The next eight weeks, starting with the run-up to local council elections on May 5 and culminating in the European elections on June 9, will provide the most comprehensive test of the national mood since the British prime minister's 1992 general election victory. Five parliamentary by-elections - the most important in Conservative-held Eastleigh - will complete the picture.

There is little doubt that the Conservatives will do badly. The voters have not forgiven Mr Major for the economic recession that he had promised would end the day after he returned to Downing Street in April 1992.

The electorate has watched the Conservative party tear itself apart over Europe. It has looked on despairingly as a lacklustre administration has failed to establish for itself a sense of strategic direction.

So the issue is not whether the prime minister will emerge

Philip Stephens looks at the importance to John Major's government of the next eight weeks of intense local and national campaigning

the loser from the local, European and by-elections. Instead his future will depend on whether the results are merely tolerably bad or fatally catastrophic.

There are important tests also for Mr John Smith's Labour party and for Mr Paddy Ashdown's Liberal Democrats.

Mr Smith has profited greatly from the Tory disarray. But there are many even in his own party who have yet to be convinced that he has crafted a credible programme for an alternative government.

The voters who now profess support for Labour show little real enthusiasm for the party's agenda. Many a protest vote against the Conservatives this summer will not prevent them returning to the Tory fold at the next general election.

For his part, Mr Ashdown cannot claim that the rise in support for the Liberal Demo-

crats since 1992 represents much more than the traditional mid-term influx of disaffected Tories.

The Liberal Democrats remain a local (and in some areas a regional) rather than a national party. They will do well in the forthcoming elections but rebuilding the belief that British politics has room for a powerful third force will require much more than simply good results.

In the short term the opposition parties' tactics are straightforward: to maximise mid-term discontent with higher taxes, rising crime rates, poor public services and irresolute leadership.

The opinion polls are on their side. While the Labour party is anywhere between 20 and 25 points ahead of the Conservatives, Mr Major's personal standing is lower than that of any modern political leader.

On nearly every issue - from the economy to law and order and the health and education services - his government is judged incompetent.

In short, Mr Major is in a worse position than that faced by his predecessor Lady Thatcher in the months before her demise in November 1990. About 90 Tory backbenchers would lose their seats at a general election as a result of a modest 5 per cent swing against the Conservatives.

Compare that to the swing of 35 per cent at last autumn's Christchurch by-election. It should be no surprise then that Conservative MPs are promoting Mr Michael Heseltine and Mr Kenneth Clarke as alternative candidates for the leadership.

Nor following his decision to play a high-profile personal role in both the local and European campaigns can the prime

minister credibly deflect opposition attempts to frame the elections as a referendum on his leadership.

But among the few things on Mr Major's side are expectations. With most Tory MPs at Westminster discounting any real results, an outcome that was merely bad might yet be projected as a relative triumph.

The local elections were last fought in 1990 at the height of the poll tax revolt. The Conservatives were trounced. So it is perfectly possible that the losses this time will be relatively small.

The Eastleigh by-election and the European elections will provide the much tougher test for Mr Major. Tory strategists believe Eastleigh is all but lost to the Liberal Democrats. The European elections evoke the nightmare of renewed infighting between those who cling to the Conser-

vatives' public commitment to a positive role in the European Union and those who want the party to retreat to a nationalist redoubt.

Nor is there any comfort for Mr Major in the likelihood that the outcome of the June 9th poll will be decided on national rather than on European issues. Voters remain unconvinced still of the strength of economic recovery. Elections to the European Parliament provide the ideal vehicle for disgruntled Conservatives to register a mid-term protest. Few British voters care who represents them in Strasbourg. On current projections anything between 10 and 20 of the Tories' 32 seats in the Assembly are vulnerable - mainly but not exclusively to the Liberal Democrats.

If the actual losses are at the more optimistic end of that spectrum, Mr Major's battered premiership may survive the shock waves. But a result at the pessimistic end of the scale could well see an irresistible challenge to his leadership.

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German hitch in rescue of Lancer Boss

By Andrew Baxter and Andrew Jack in London, and Christopher Parkes in Frankfurt

Accounts highlight challenges facing future owners

The receiver of Lancer Boss, the last major UK-owned producer of lift trucks, warned yesterday that efforts to sell the group as a going concern could be delayed if he cannot get control of the company's important German operations.

Mr Allan Griffiths, a partner in Grant Thornton, the accountants, said two prospective UK purchasers of Lancer Boss had already contacted him, but expressed his concern that Steinbock Boss, the UK company's struggling German unit, was in the hands of a German administrator.

Mr Griffiths and Mr Scott Barnes, his colleague, were appointed administrative receivers for Lancer Boss Group, the UK holding company, and certain UK subsidiaries on Friday. This followed a decision by German banks to withdraw support for Steinbock Boss after a disagreement with Lancer Boss over the future direction of the group.

Lancer Boss Group is already more than two months late in filing its 1993 accounts, according to documents filed with Companies House, writes Andrew Jack.

The latest financial information available with the government's corporate information agency dates from the year-end to March 31 1992.

However, the 1992 accounts highlight some of the difficulties facing the company and the challenges that will be faced by its receivers.

They show the group made losses of

£3.1m, against pre-tax profits of £4.4m in the previous year. Operating profits declined substantially from £9.9m to £2.1m in the same period.

Total borrowings at the balance sheet date in 1992 were £32m. However, the proportionately high interest costs of £5.9m suggest borrowings may have been at considerably higher levels earlier during the year.

The chairman's statement says that "a large part" of the company's investments are in DM, while Germany also accounts for a large share of its operations. The

German subsidiary's pension fund was only 89 per cent funded during the year, suggesting that the current estimated costs of pensions cannot be covered.

The accounting policies on leasing are confused, while the note on turnover policy is unusual and may allow for considerable flexibility. Turnover is recognised when "final arrangements have been made for shipments."

Sir Neville Bowman Shaw, the chairman, was paid £455,000. All the shares are held by him, his family and trustees on their behalf.

Steinbock for some time.

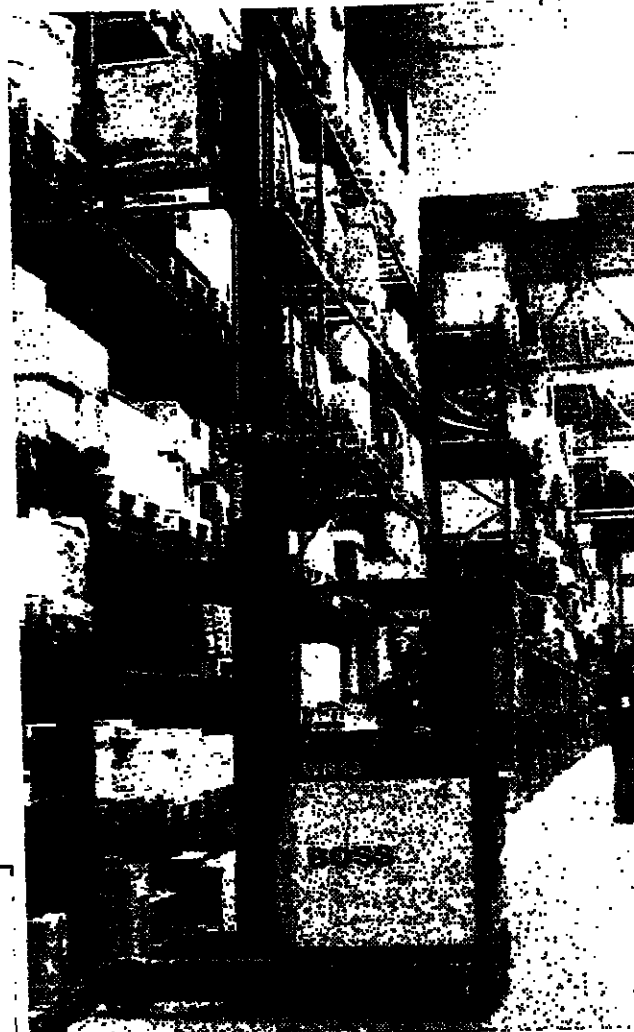
In an usually forthright statement for a German company it said it was "astonished" that the British group had not responded to its proposals and that the insolvency of Steinbock had been "accepted".

Jungheinrich indicated that it hoped to reach an agreement for the acquisition of Steinbock Boss from the liquidators some time this week. This would thwart Mr Griffiths' plan to sell the group in one piece.

The German company was also interested in an Austrian subsidiary of Lancer Boss's Moosburg-based operations.

The decision of the German banks was also criticised by National Westminster, one of Lancer Boss' UK banks. "We very much regret the failure of these old customers," it said.

"We have given every assistance to the group, but the withdrawal of facilities by their German bankers has left the group with little alternative but to cease to trade."



Waiting for a lift: Lancer Boss machinery at work

Clash of insolvency procedures looming

By Andrew Jack

The insolvency procedures in which Lancer Boss has become enmeshed have proved confusing and will present challenges to the unravelling of the group.

The administrative receivers to the company at accountants Grant Thornton in the UK yesterday expressed uncertainty about the exact procedure applying to its German subsidiary. In the UK, they are currently preparing a detailed analysis of the company and will then report back to creditors.

Although the subsidiary is only part of the group and is wholly owned by it, German law will apply in clash with English insolvency procedures. This will prove particularly

difficult in any attempt to sell the entire group as a single entity given conflicting interests of accountants, lawyers, creditors and legal procedures.

The German procedure will make full control of the company from the UK impossible.

Mr Tony Houghton, insolvency partner with accountants Touche Ross, said yesterday of the situation: "Each jurisdiction looks after its own. Any assets in Germany will be subject to local law. In our experience the German courts are very suspicious of any sort of interference."

Under the German pre-bankruptcy procedure - known as Vergleich - the receiver will have to provide a minimum dividend to creditors of 35 per cent within a year or risk passing into bankruptcy.

Receiver hopes for amicable German link

Receivers love to be in control. Unfortunately, Mr Allan Griffiths and Mr Scott Barnes have yet to gain full control of Lancer Boss, the UK lift truck company for which they were named administrative receivers on Friday.

That is because a few hours before the partners at Grant Thornton were named receivers for the group and certain UK subsidiaries a German lawyer was appointed as an administrator to Steinbock Boss, the German subsidiary.

As more details emerged of the circumstances behind the Lancer Boss receivership, an extraordinary tale of conflicting insolvency laws between UK and Germany, and of two separate banking groups with very different priorities, is unfolding.

At a press conference Mr Griffiths revealed little of Lancer Boss' financial position yesterday, but some of the puzzles behind the receivership of one of the UK's largest private manufacturing groups are becoming clearer.

Jungheinrich, the large German lift truck producer, revealed earlier yesterday that it had been holding negotiations with Lancer Boss on the future of Steinbock, which has been badly hit by the recession.

It is believed that, originally, negotiations were based on a full-scale link-up between Jungheinrich and Lancer Boss. But, so the receivers believe, it emerged that Jungheinrich wanted only to buy Steinbock.

The German banks were keen to pursue a domestic solution for Steinbock's troubles, and strongly backed the deal.

But Steinbock's directors and Sir Neville Bowman Shaw, Lancer Boss chairman, found such a deal totally unacceptable because it would involve the break-up of the group. In response the German banking group withdrew its support from Steinbock, which had been trading within its banking limits, and the administrator was called in.

This left directors of Lancer Boss in a difficult position, because of what Mr Griffiths called the "interconnectedness" of the UK and German

operations. Large sums of money were flowing between Germany and the UK, he said, and there was considerable interchange of products and reciprocal supplies of components.

For this reason, Sir Neville and directors of Lancer Boss decided to ask banks to appoint administrative receivers for the UK operations - to maintain stability while the German administration was sorted out, said Mr Griffiths.

Mr Griffiths is now keen to maintain the links between the UK and German operations because he believes the group would be worth more if both parts were sold in one piece.

He has already received two approaches from potential purchasers in the UK, and said: "To a purchaser, the attraction is to buy both the UK and German operations. In isolation, they are not worth so much."

The problem for Mr Griffiths is that he does not have control of the German operation, and is urgently trying to establish what powers the German administrator has to sell Steinbock. He hopes that Grant Thornton can persuade its German counterpart to co-operate.

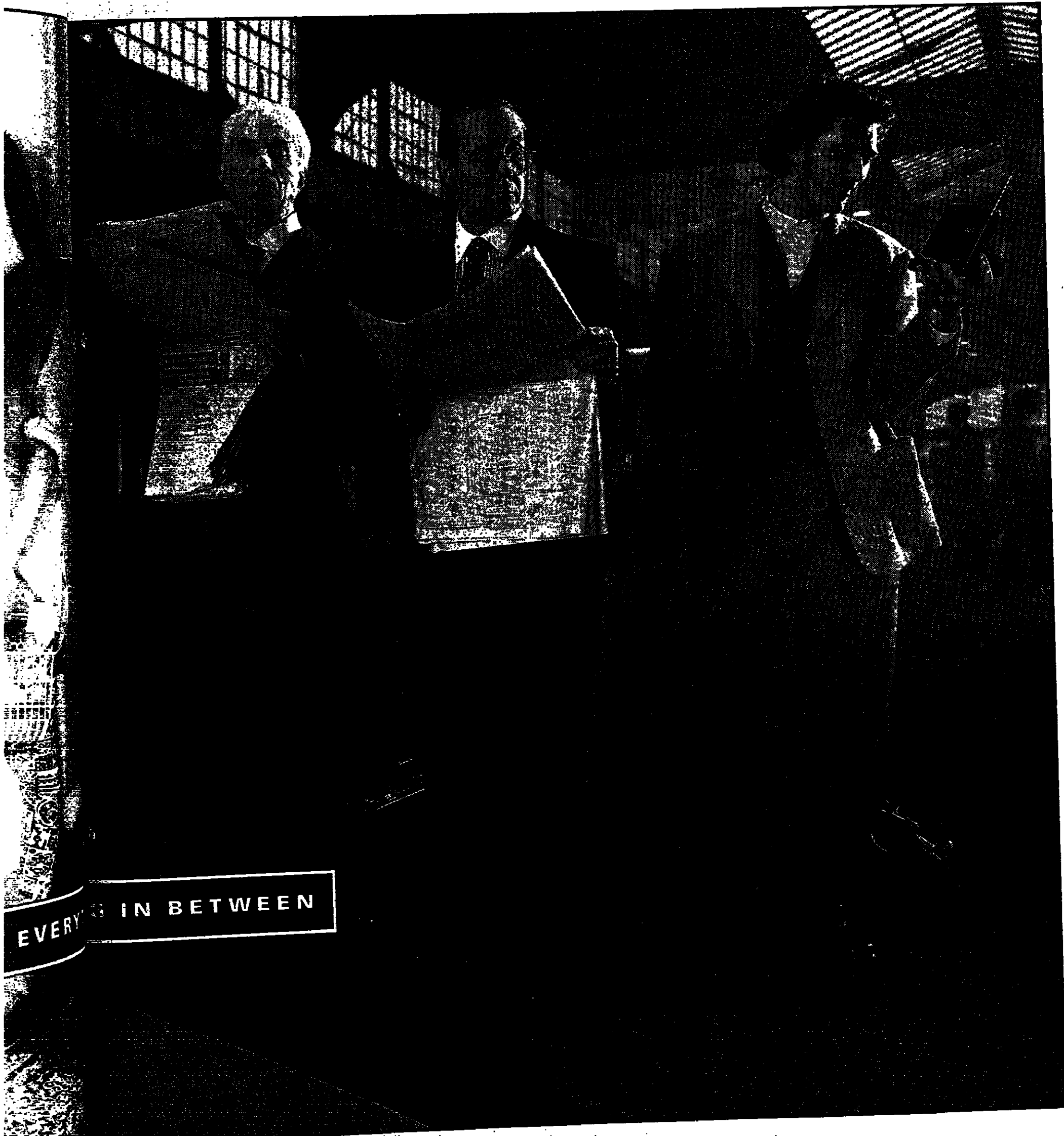
No inquiries have yet been received from foreign companies, but they are expected.

Meanwhile Mr Griffiths and his team have moved quickly to secure the support of the 770 workers in the UK businesses.

Flanked by union representatives at yesterday's press conference, he revealed that he has already announced 19 redundancies, and could not give any guarantees to the remainder.

But he stressed his first concern was to sell Lancer Boss as a going concern with as many jobs preserved as possible. Only if that fails would he consider "Stage Two" - selling the product range without the manufacturing operations in Leighton Buzzard, Bedfordshire, north of London.

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MANAGEMENT: THE GROWING BUSINESS

Richard Gourlay looks at how franchising can help companies grow

Bring on the clones

Next weekend thousands of potential businessmen and women will flock to the Spring National Franchise Exhibition at London's Olympia. For many the exhibition may be the first step towards running their own business, be it a fast food franchise, a printing company or a pawnbroker.

But it is also a first step for some of the companies selling franchises. Nearly 50 years after franchising started in the US, there are signs that large and small companies alike recognise its potential for accelerating growth.

The success of chains like McDonald's, Burger King and Holiday Inn is plain to see. Holiday Inn has grown from nowhere to more than 1,500 hotels in 20 years, a growth rate that would have been impossible if all the hotels had been financed by the group.

In the UK franchising has had a slower start. But moves by Securicor Pony Express, the same-day parcel delivery service, Yule Catto, the chemicals company, and a host of smaller companies, demonstrate how franchising is catching on.

Securicor Pony Express leads the

same-day market through the 35 branches which it owns; it is also about to sell a similar number of franchises. Tony Mundella, national franchising manager, says Securicor was impressed by the way franchising worked for other parcel delivery groups like Business Post, Amtrak and Interlink Express.

Like many companies attracted to franchising, Securicor wants to involve people who would be more highly motivated than employed managers. An equally powerful motive is the realisation that customers need and demand constantly improving levels of service. "The general feeling is that the well-run franchise will deliver higher degrees of service than an operator-owned outlet," says Sinclair Beecham, managing director of Prêt à Manger, the London sandwich chain that has just begun selling franchises.

Yule Catto became a franchisor for a similar reason. Three years ago its Neilsen car care line was becoming a tired brand. Sales were stagnating, despite extra marketing effort, and the customers were demanding more of a just-in-time service - smaller quantities deliv-

ered more frequently.

Yule Catto decided it was too expensive to meet this customer demand with its managed sales force and started converting to a franchised sales team. Each franchisee will buy stock from Yule Catto and sell from seven-tonne trucks, or mobile showrooms, in 75 territories around the UK.

Chris Gater, franchising manager, says Yule Catto had to have deep pockets because converting to franchising is a long-term investment. In the transition, profits have been hit by the continuing overhead of the old sales team, a fall in the value of sales (to give franchisees their margin) and the cost of setting up the franchise infrastructure.

But despite the distractions Neilson has responded with a 20 per cent increase in sales volume. "It is not easy and it is expensive," he says. "But it will work."

Converting part of the company to franchising is not a decision to be taken lightly. "Franchising is not the easiest way of running a business," says Brian Smart, director of the British Franchising Association. For one reason, franchising can create a culture clash. Holland &



Two that have taken the franchising plunge: Signs Express of Norwich; and Sinclair Beecham and Julian Metcalfe of Prêt à Manger, the London-based sandwich chain

Barrett, the health food chain, took the franchising route in the 1980s but abruptly stopped in 1987. The group is widely seen to have had trouble handling independent franchisees within a culture established to manage corporate-owned shops.

The Rack, which has had a mixed franchising record, had similar problems. "When it works it works very well because you have a highly motivated group," says Nigel McGinley, chief executive. But the group could not always control its franchisees and now prefers to open new stores in the UK under its own management.

Such well-documented cases explain why many new franchisors are making only cautious forays into franchising. Prêt à Manger,

which owns 17 sandwich shops in London, has decided to roll out its brand across the country, but is testing the formula initially in only four franchisees.

"We are holding at that level till we understand the difference between a business managing its own shops and one managing a franchisee," says Beecham, who opened the first shop with chairman Julian Metcalfe in 1988.

Some companies that set out with the intention of building a franchising network from scratch make an equally cautious start. Frontaprint, which started 20 years ago and has 260 high street copier shops, took three years establishing its system and reputation before selling franchises.

Signs Express, a Norwich-based

sign maker, followed a similar route. David Corbett, managing director, says the company shipped it out for three years from one shop against 50 local competitors before selling the first franchise last year. He sold 11 franchises by the end of the second year, wants 40 at the end of this year and plans on 70 by the end of the fourth year.

Marks and Spencer, which has 74 franchises overseas, uses the system as a way of testing new markets. But for smaller companies, the main reason for becoming a franchisor is to finance a faster rate of growth.

As such the growing company does not have to buy or lease new outlets or finance inventory. It also gains from bulk buying of products, services and advertising, and has

lower head office overheads; it needs no distribution system and has no sales force to manage.

Martin Mendelsohn, partner at solicitors Jacques & Lewis, believes many more companies could consider franchising. "As a rule of thumb any business that has the potential of being run under management has the potential of being run as a franchise," he says.

The reason more do not follow this route is a lack of understanding of how to set up a franchise infrastructure, Mendelsohn suggests. "You are asking the franchisee to set up a business as an independent business but you are asking them to run it within a controlled environment. It is a conflict situation." Visitors to Olympia would do well to remember that message.

Seeking credibility for quality standards

Is the process of certifying companies with the UK's BS5750 quality assurance standard and its international equivalent, ISO9000, losing its credibility?

The European Commission is concerned that too many companies see certification as an end in itself rather than a step towards improving quality and is seeking support for the idea that improving competitiveness, not awarding certificates, is what matters. Brussels' interest will be welcomed by many smaller companies.

In little over a decade, BS5750 has been adopted by more than 28,000 companies. Over 30 bodies are now qualified to issue certificates, including the British Standards Institution which drew up the standard. Countless consultants help companies to prepare and maintain their

certification. Yet despite being designed to improve British industrial competitiveness, the standard has become a nightmare for many small and medium-sized enterprises.

Critics say it is expensive, bureaucratic, and difficult to set up and maintain. Some complain that while it was designed for manufacturers, the standard lacks relevance for many smaller companies which are providers of services.

This said, there are many companies that have adopted the standards and successfully used the certification structure as part of a quality improvement programme. For them certification is a step towards Total Quality

Management, the approach that focuses all an organisation's efforts on what the customer wants.

But the critics say there are many other companies which have been peddled an inappropriate standard by self-interested consultants and certification bodies. Others, they say, have bought into certification solely to avoid being dropped from a supplier's preferred list or so they can claim to be "quality" companies for marketing purposes.

Jacques McMillan, head of the Commission unit in Directorate-General III in charge of quality policy and certification, says: "There are many enterprises going bust where the last flag as they go under is their certificate."

I am trying to put it back in perspective so those companies that actually need it should go for it and those that don't shouldn't. It should not be thrust down the throats of small and medium-sized companies."

These forthright views appear to have been sanitised in the paper called Elements of Community Quality Policy, now circulating member states. But McMillan hopes ministers late this year will look at the issue again in the context of examining ways to increase Europe's competitiveness.

The Commission's move has received a guarded welcome from the Brussels-based European Foundation for Quality Management, set up six years ago

by 14 captains of European industry, including Sir Iain Vallance, chairman of BT. "I welcome the Commission coming out with the beginnings of a quality strategy for Europe," said John King, EFQM director-general.

"But the major challenge is getting the message to the senior management of European businesses that they have to be committed to quality policies and not simply satisfied with product certification as represented by BS5750 and ISO9000," he said.

Critics say that quality assurance standards often do little more than document existing procedures against which the company is subsequently checked. A uniformity of process is achieved,

but one that might be leading to uniformly poor quality products. Only if management decides to focus on quality issues is there any chance they will improve.

Certification has been abused - or mistrusted - by some larger companies as well. McMillan says there are cases where large manufacturers are demanding certification from suppliers but continue to insist on doing their own quality audits too.

Some companies use certification as an arbitrary way of cutting down their supplier lists. This also undermines the value of the certificates awarded to companies that are genuinely seeking to improve their competitiveness through better quality.

Some US companies that have reluctantly adopted the ISO9000 standard have done so because they feel that without certification they will be barred entry to European Union markets.

Faced with uncertainty about who should seek certification, some companies may have fallen prey to certification salesmen. "They [companies] are not being helped by the certification environment," says McMillan.

"It is a lucrative environment for consultants and certifiers. If there is no coherent policy it is difficult for some to know what to do because they are hearing so many different voices."

In the UK there is some hope of a helping hand through the maze. The BSI will this week unveil a scheme it says will make BS5750 registration simpler and cheaper.

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- Company prospectus including general company details and background, full name of business and specialists, number of years in operation, methods of operation, services provided of a similar nature, average manpower/managerial staff, quality control measures and research facilities, professional indemnity insurances.
- Name and address of your Bankers, from whom references may be sought.
- Name and address of your ultimate holding company and any other major subsidiary companies of the holding company, if applicable.
- A copy of your audited accounts for the last three years or the latest available together with those of your ultimate holding company if applicable.

The contents of this statement have been approved for the purposes of Section 57 of the Financial Services Act 1986 by KPMG Peat Marwick which is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

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